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# FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY MAY 12 1993

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## Fiat draws up code of ethics for business practice

Fiat, Italy's biggest private company, tried to distance itself from the country's growing political corruption scandal by issuing a new "code of business ethics". The move is expected to be followed by other big Italian companies, including the state-owned Eni energy and chemicals group, which has also been implicated in allegations of corruption and kickbacks on public sector contracts. Page 16; Editorial Comment, Page 15; Ex-Communists accused over Italian kickbacks, Page 2

**Spotlight on jobs in Brussels:** The resignation of the European Commission's director-general for social affairs, Sigismundo Crespo, has cast an embarrassing spotlight on how the EC fills its senior jobs. Page 16

**Waigel urged to return to Bavaria:** Theo Waigel (left), German finance minister and close ally of Chancellor Helmut Kohl, is under pressure to quit and take over as state premier in his home base of Bavaria. Reports yesterday said Mr Waigel, a symbol of stability and key figure in the ruling coalition, is to return to Munich to replace Max Streibl in the Christian Social Union. Page 16

**Japan accuses on trade:** Japan has accused its leading trading partners of unfair trade practices. Page 7

**US farmers' Gatt warnings:** The American Farm Bureau, the most consistent advocate of farm trade reform within the current round of General Agreement on Tariffs and Trade talks, warned that the US agriculture lobby may withdraw support if US negotiators accept EC offers on market access for commodities. Page 7

**Israeli government hangs on:** The crisis threatening Israel's ruling coalition was suspended after Aryeh Deri, interior minister and leader of the ultra-religious Shas party, agreed to rescind his resignation from the government. Page 4

**Japan pledge on Cambodia:** Kijishi Miyazawa, Japan's prime minister, is expected today to deliver a strong reaffirmation of the country's commitment to the United Nations peacekeeping operation in Cambodia, as opposition demands for an immediate pull-out intensified. Page 6

**Tajikistan arms find:** Security forces in Tajikistan, central Asia, seized 10 caches of firearms and missiles which they believe had been prepared for a major rebel attack. Afghan fuel war on ex-Soviet territory. Page 5

**Fugitive author backed by UK PM:** Indian-born British author Salman Rushdie said he received strong support from prime minister John Major for his campaign to lift Iran's four-year-old death order against him, adding that the British government had new action in mind.

**Fondleria, Italian insurance group:** controlled jointly by Ferruzzi and the Geis holding company, sold its 21 per cent stake in Aachen and Münchener Beletungs (AMB) to a group of German institutions for DM985m (\$616m). Page 17

**Reed Elsevier, international publishing and information group:** has signed a letter of intent to purchase Official Airline Guides in a deal worth \$40m. The move came as the company, owned jointly by Reed International and Elsevier, reached an agreement to acquire at least a controlling interest in Editions Techniques, French legal publishers. Page 17; Lex, Page 18

**Ericsson, Swedish telecommunications group:** swung back into profit in the first quarter, helped by strong demand and cost cutting. Pre-tax profit was SKr428m (\$66m).

**Thai factory fire kills 200:** More than 200 workers, most of them women, were killed by a fire in a toy factory on the outskirts of Bangkok on Monday night in one of the world's worst industrial accidents. Page 6

**Hong Kong agreement:** British and Chinese officials agreed to the release of 127.8 hectares of land for sale in the coming 1993-94 financial year. Page 5

**Shoppers tricked by fake ATM:** Shoppers in Connecticut, US, were tricked into revealing secret information about their bank accounts to thieves, who had set up a fake automatic teller machine in a shopping mall.

STOCK MARKET INDICES		STERLING	
FT-SE 100	2335.1 (+6.3)	New York Composite	1,542
Yield	5.99	London	1,539
FT-SE Euroshare 100	1,140.44 (+2.30)	DM	2.48 (2,482)
FT-A All-Share	1,387.44 (+0.2%)	FF	8,385 (8,282)
Nikkei	20,940.37 (+114.34)	SFR	2.35 (2,325)
New York Composite	3,981.03 (+7.75)	Y	771.5 (771.5)
Dow Jones Ind. Ave.	3,981.03 (+7.75)	£ Index	80.4 (79.9)
S&P Composite	442.31 (+0.11)		
US LONCHTIME RATES		DOLLAR	
Federal Funds	2.25%	New York Composite	1,542
3-mo Treas. Bill: 90	2.541%	London	1,539
Long Bond	10.01%	DM	2.48 (2,482)
Yield	5.811%	FF	8,385 (8,282)
LONDON MONEY		SFR	2.35 (2,325)
3-mo Interbank	6% (5.94%)	Y	771.5 (771.5)
Libor 1m 3m 6m 12m	Jan 10.92 (Jan 10.22%)	£ Index	80.4 (79.9)
NORTH SEA OIL (Averages)			
Brent 15-day June	\$18.105 (18.19)		
Gold			
New York Comex June	\$357.3 (357.2)		
London	\$356.45 (356.75)		
Tokyo June Y	111.35		

Austria	Sch30	Germany	DM13.30	Lat	LF60	Catal	QF12.00
Bahrain	DM1.550	Greece	Dr100	Malta	LM10.00	S.Ambia	SFR11
Bulgaria	BG100	Hungary	HUF100	Morocco	MDH12	Singapore	S\$4.10
Canada	CA100	Ireland	IR100	Norway	NOK100	South Africa	R10.45
Costa Rica	CR100	India	INR100	Nigeria	NNG100	Spain	PF100
Cyprus	CY100	Israel	ILS100	Peru	PE100	Sweden	SFR15
Denmark	DKK100	Italy	ITL100	Poland	PLN100	Switzerland	CHF100
Egypt	EGP100	Japan	JPY100	Portugal	PT100	Syria	SYP100
France	FF100	Korea	WON100	Philippines	PHP100	Turkey	TL100
Germany	DM100	Malaysia	MYR100	Romania	RON100	Ukraine	UAH100
Greece	Dr100	Thailand	THB100	Slovakia	SKK100	USA	US\$100
Hong Kong	HK100	Taiwan	NTD100	Slovenia	SLL100		
India	INR100	UK	£100				
Indonesia	IDR100						
Italy	ITL100						
Japan	JPY100						
Korea	WON100						
Malaysia	MYR100						
Malta	LM10.00						
Mexico	MXN100						
Morocco	MDH12						
Netherlands	FL100						
Nigeria	NNG100						
Peru	PE100						
Poland	PLN100						
Portugal	PT100						
Romania	RON100						
Russia	RUB100						
Saudi Arabia	SAR100						
South Africa	R10.45						
Spain	PF100						
Sweden	SFR15						
Switzerland	CHF100						
Syria	SYP100						
Taiwan	NTD100						
Turkey	TL100						
Ukraine	UAH100						
USA	US\$100						
UK	£100						
Yugoslavia	DIN100						

## Petersen denies Europe sought delay on action until after referendum US-EC relations sour on Bosnia

By Robert Mauthner in London

RELATIONS between the US and the European Community took a sharp turn for the worse yesterday after mutual recriminations about the attempts to co-ordinate western policy on Bosnia.

The EC presidency categorically denied Washington's claim that its European allies were pressing it to wait for a Bosnian Serb referendum this weekend before taking a decision on possible joint military action against the Bosnian Serbs.

Mr Niels Halveg Petersen, foreign minister of Denmark which currently holds the EC presidency, said the US statement on the subject had "no foundation whatsoever".

"The question of tying anything in the EC position to the referendum is totally absurd," Mr

Petersen angrily told a news conference in Brussels.

He was referring to a statement by White House spokeswoman Ms Dee Dee Myers on Monday that the EC, Washington was putting off any decision on further action until after the Bosnian Serb referendum. This has been called to allow the Bosnian Serb people to make a final decision on an international peace plan, rejected by their self-styled parliament a week ago.

Meanwhile, Yugoslav, Serbian and Montenegrin leaders called on Bosnian Serbs yesterday to attend a joint parliamentary session in Belgrade on Friday to decide whether to accept the international peace plan for Bosnia. The joint parliamentary session should replace the week-end's referendum, the Yugoslav

PAGE 3  
■ EC pushes 'safe areas' option  
■ Croats in Bosnian onslaught  
PAGE 14  
■ Twin track to Bosnia peace

news agency Tanjug said.

President Slobodan Milosevic of Serbia who, since the summit of the warring parties in Athens at the beginning of this month, has been actively pressing the Bosnian Serbs to accept the peace plan, said it concerned Yugoslavia, Serbia, Montenegro and the Serb-populated region of Krajina in Croatia, as much as the Bosnian Serbs.

This meant that a decision on the plan, drawn up by Mr Cyrus Vance and Lord Owen, the United Nations and EC mediators, should not be taken by

the Bosnian Serbs in isolation.

Mr Petersen said the EC foreign ministers, at their meeting in Brussels on Monday, had expressed the same view as the US on the referendum, namely that the move to call it was no more than "a cynical ploy", aimed at buying more time for the Bosnian Serbs.

Mr Petersen said the question of the referendum had not even come up when he discussed the Bosnian situation by telephone with Mr Warren Christopher, the US Secretary of State, on Monday, nor in discussions with Mr Andrei Kozyrev, the Russian foreign minister, on Tuesday.

However, President Bill Clinton yesterday continued to defend his original proposal to lift the embargo on arms deliveries to Bosnian Muslims, an idea that several European gov-

ernments, particularly Britain and France, have strongly opposed for fear that it would merely prolong the Bosnian conflict.

Mr Clinton complained, in a meeting with students at a Chicago school, that the UN arms embargo imposed on the former Yugoslavia had had the wrong effect. The practical impact was "to give the entire weaponry of the Yugoslav army to the Bosnian Serbs and deprive any kind of equal weaponry to the people fighting against them," he said.

A campaign in the US criticising the European nations for their inaction in Bosnia has been gathering force. It is led mainly by the media and individual politicians, although Senator Joseph Biden, a member of the Foreign Relations Committee, yesterday added his voice to the critics.

## Russian president offers regional leaders a central role in adopting constitution

### Yeltsin sacks two leading opponents of reform

By John Lloyd in Moscow

MR Boris Yeltsin, the Russian president, yesterday sacked two hardline members of his government as he began clearing the path to reform following his victory in last month's referendum.

He dismissed Mr Yuri Skokov, secretary of the powerful state security council and Mr Georgy Khizha, deputy prime minister for the military-industrial complex - both avowed opponents of radical reform.

At the same time, Mr Yeltsin told a meeting of leaders from Russia's regions that they should form themselves into a constitutional assembly to adopt his draft constitution, by-passing the Russian parliament. Mr Yeltsin had earlier hinted at such a role for regional representatives, but this was the clearest statement of his intent to date.

He told the leaders, called to discuss his draft that "this gathering in future should be transformed into a Council of Federation which will subsequently become one of the chambers of the future parliament. That is



Dismissed: hardliners Georgy Khizha (left), a deputy prime minister,

why you, and not someone else, should work on the constitution and adopt it."

This suggests that Mr Yeltsin is prepared to see appointed representatives become a part of the upper house of the bicameral parliament foreshadowed in his draft - although the constitution says the Council of the Federation should be elected.

In choosing to use the regional leaders as a legitimising forum for the new constitution, Mr Yeltsin is turning to a group of officials who have mixed views about his economic and political course, but who have shown over

the past year that their support can be secured in return for concessions, especially in the sphere of tax privileges and retention of export earnings.

However, this will add to the flow of power from the centre to the regions, often increasing bureaucratic delays and resulting in growing separatism in the autonomous republics. It also means that the long-delayed confrontation with parliament appears unavoidable in the near future.

Mr Ruslan Khasbulatov, speaker of the Russian parliament and an outspoken opponent



and Yuri Skokov, state security council secretary

of Mr Yeltsin's policies, is due to speak today in parliament on the president's draft constitution. He is expected to reject it as tantamount to the declaration of a presidential dictatorship.

Further changes in the cabinet and administration are forecast. Attention now focuses on the possibility of the return to the government of Mr Yegor Gaidar, the former acting prime minister.

Mr Skokov's replacement at the head of the Security Council - which deals with issues of foreign affairs, domestic economy and security - was not named. However, there was speculation that Mr Sergei Stepashin, chairman of the parliamentary defence and security committee, would be offered the post.

Much ado about lending, Page 15

## Gencor to relinquish control of all non-mining interests

By Philip Gawth in Johannesburg

GENCOR, South Africa's second largest mining house, yesterday announced plans to unbundle its non-mining interests in a deal which will probably halve the group's market capitalisation to about R8bn from R16bn (\$5bn) currently.

At the same time Gencor disclosed that it is involved in talks with Royal Dutch/Shell for the acquisition of its main metal mining businesses. Discussions are at an early stage, but if successful would see the creation of a world scale mining enterprise. The effect of the unbundling, expected to be completed by August 31 1993, is that Gencor will relinquish control of its three industrial arms - paper and pulp company Sappi, consumer group Malbak and energy company Engen - as well as its investment arm Genbel. Gencor will emerge as purely a mining, metals and mineral beneficiation company, with interests, among others, in gold, platinum, coal, ferroalloys, stainless steel and aluminium.

Although Gencor said the move

was motivated by the desire to unlock shareholder wealth, Gencor currently trades at a discount of about 19 per cent, or R3.8bn, to net asset value - and improve focus for operations and investors, Mr Brian Gilbertson, executive chairman, conceded there had been a political aspect to the deal. Unbundling is a policy much favoured by the African National Congress and Gencor will receive kudos for being a pioneer.

The announcement was favourably received in the investment community. Analysts, in general, favour unbundling, saying the South African economy is too concentrated. It will also bring some of South Africa's large and unwieldy conglomerates into line with international trends towards smaller, more focused operations.

Mr Derek Keys, finance minister, and chairman of Gencor when the unbundling issue was first raised nearly three years ago, also endorsed the deal. "Gencor has had an outstanding record as an entrepreneur and I welcome the announcement of the group's plan to unbundle in the belief that it will result in

five entrepreneurs," he said.

The restructuring will involve Gencor passing its shares in Sappi, Malhold, Genbel and Engen through to its own shareholders. Gencor Behrend, the controlling pyramid, which has nothing but a 54 per cent stake in Gencor, will pass its shares in the underlying companies to its shareholders (50 per cent Sanlam and 25 per cent Rembrandt, the tobacco group) and be liquidated.

Mr Martinus Dalling, chief executive of Sanlam, the company that controls Sanlam's strategic investments, and the key driving force behind the unbundling, said yesterday it supported the unbundling "because focus is extremely important to us as investors.... The operations of Gencor are already focused but until this transaction, its paper had not been focused, and it is our most important investment."

Before the unbundling, Gencor plans to supplement existing cash holdings of about R15bn by raising a further R15bn by disposing of group shares and portfolio investments.

Editorial Comment, Page 15; Lex, Page 16; Overhaul of corporate South Africa, Page 17

Quietly ask yourself "If not now, when?"



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## NEWS: EUROPE

## German recycling bill draws criticism

By Ariane Genillard in Bonn

GERMANY'S plan to force industrial producers to take their consumer - in the face of the criticism from of growthyists and parliamentarians.

The plan, drafted into a bill last month, is unlikely to receive parliamentary support in its present form, following a review this week by a parliamentary committee in charge of environmental affairs.

Opposition Social Democrats and the Free Democrats, the junior party in the coalition, say the bill allows too much state intervention in the economy and could be detrimental to the environment in the long-run.

"Price signals are more efficient than legal standards in driving enterprises to find efficient recycling methods for their products," Ms Birgit Homburger, a liberal MP said. "Their arguments are similar to those of the German industry federation which has been campaigning fiercely against the government plan. The federation has particularly been warning against the additional costs the law would bring on German enterprises."

"The prevention of waste must be left to individual enterprises which know about the complicated manufacturing processes. General legal instructions can instead lead to short-term and wrong solutions," the federation said in a statement on Monday.

The bill, the first of its kind in Europe, makes industrial manufacturers responsible for collecting and recycling the goods they sell. The Environment Ministry hopes the law will force industry to create goods which can be recycled and reduce the increasing amount of industrial waste it produces.

Striking engineering workers said yesterday they would resume talks with employers tomorrow that could end a controversial nine-day-old strike in eastern Germany, Reuter adds.

But the powerful IG Metall union was preparing for mass demonstrations in the west today to support the strikers, who have been pressing employers to resolve a dispute over broken management wage promises.

How some EC central banks are more independent than others

	Belgium	Denmark	Germany	France	Italy	Netherlands	Spain	UK
Legal authority regime	Government Central bank	Government Central bank	Government Central bank	Government Govt/Central bank	Government Govt/Central bank	Government Central bank	Government Government	Government Government
1. Exchange rate 2. Monetary growth 3. Changing key interest rates	Central bank	Central bank	Central bank	Govt/Central bank	Central bank	Central bank	Central bank	Govt/Central bank
Appointment and term of governor	Crown on proposal of government, 5 years (renewable)	Crown on proposal of government, no fixed term	Fed. president on proposal of gov't, normally 6 yrs with 2 year minimum	Council of ministers, no fixed term	Board of directors, with approval of government, Life	Nominated by gov't/supervisory board, appointed by crown, 7 years (renewable)	Crown on proposal of government, 4 years (renewable)	Crown on proposal of prime minister, 5 years (renewable)
Proposed changes	Legislation prohibiting 'monetary financing' and ensuring independence adopted in March	None	None	Proposals on independence approved by cabinet yesterday	Draft bill on abolishing advances to Treasury	Amendments to legislation required by Maastricht likely to be introduced soon	Draft law on independence dropped because of June 6 poll. Govt/opposition committed to independence	None. Changes will be needed if UK participates in stage 3 of EMU

## France gets its Bundesbank, but a Gallic one

David Buchan explains how the new independent Bank of France will work

THE government of prime minister Edouard Balladur is planning to divest itself of a slice of national policy control by giving the Bank of France autonomy in "defining and carrying out" the country's monetary policy.

It was, in fact, in these terms that President Francois Mitterrand and France's constitutional court raised a last-minute hitch to the change in the central bank's statute. Could a French government, charged by the constitution with running national policy, cut adrift so important an institution as the Bank of France - created by Napoleon in 1800 and fully nationalised in 1936 - before the Maastricht treaty on economic and monetary union (EMU) required it to do?

A compromise was found at a cabinet meeting on Monday. Article 1, the most important of the 30-article draft law, states that the bank will operate monetary policy "with the goal of ensuring price stability" and "in the framework of the government's general economic policy".

The latter phrase is intended to protect the government from any constitutional charge of dereliction of duty, and is heavily qualified in the same article by the ban on the central bank "soliciting or accepting" outside instruction on the conduct of monetary policy.

Mr Edmond Alphandery, the economy minister, said he personally did not like the phrase about the central bank operating "in the framework of" general government policy, and that he hoped it would be struck out when the EC moved to monetary union. If Maastricht was never fully ratified, France's plan for an autonomous central bank would still stand, he stressed, because that form of central banking had proved its anti-inflation worth around the world.

De-coupling the Bank of France plan from Maastricht in this way may also make it more palatable to a parliament which contains - chiefly in Mr Balladur's own RPR Gaullist party - more than 100 deputies who voted against the EC treaty in the referendum last September.

Mr Balladur, however, still has an enormous majority and pro-EC remnants of the Socialist party to push the plan through.

Part of his appeal is to give the new institution distinctively Gallic colours. In contrast to the Bundesbank whose main responsibility is monetary policy, the Bank of France would, in general terms, have all its multifarious activities intact. Its 17,000 employees supervise commercial banks, compile corporate data, run the payments clearing system, even provide management advice to industry and conduct some private banking.

But inside the central bank would be created what Mr Alphandery termed the "sanctuary" of a Monetary Policy Committee (MPC). It would have nine members - the bank governor and his two deputies (appointed for renewable six-year terms), plus six outsiders.

The latter would be appointed by the government from a list of 18 provided by various parliamentary and

judicial institutions for staggered nine-year terms which could not be renewed or revoked (except for serious offence). No MPC member could have another job during his term, or anything but a public function for three years after retiring.

The draft contains no definition of price stability. That, said Mr Alphandery, would be for the MPC to judge, just as the Bundesbank council does. It clearly states the government would still take overall exchange rate decisions concerning EMS parity changes or fluctuation bands, and that the MPC would decide day-to-day interventions in the foreign exchange markets.

But, as with Maastricht itself, this still leaves a grey zone. Who, for instance, would decide exactly where the franc should be within its EMS band?

The plan contains no mechanism to arbitrate between government and bank. To have included this, said Mr Alphandery, would have appeared to

pre-empt the consensus he hoped would emerge. However, the minister said he hoped the MPC would not be stacked with "the Parisian monetary intelligentsia" but have its six outsiders representing "the live forces of the economy".

Another ambiguity is in accountability. The draft statute's only stipulation is that the central bank governor continue to make his yearly report to the president. But Mr Alphandery said he expected the governor to testify to parliament at least twice a year as his US counterpart did, and to develop an open press policy like the Bundesbank. "This will be a plus for our democracy," he said.

The draft plan also clarifies the existing division of labour between the Finance Ministry and the central bank on regulation of commercial banks - who themselves have won a minor victory. The Bank of France is no longer to seek to add to the 100,000 private accounts it holds for individuals (many of them central bank employees) and companies.

## Ex-Communists accused over Italian kickbacks

By Haig Simonian in Milan

ITALIAN magistrates investigating kickbacks to political parties made two new arrests yesterday which further implicated the former Communist party in the widening corruption scandal.

The ex-Communist Democratic Party of the Left (PDS) until recently has been relatively untouched by the corruption inquiries.

Magistrates arrested Mr Ren-

ato Pollini, former administrative secretary of the Communist party, and Mr Fausto Bartoloni, ex-director of a building company associated with Italy's powerful co-operative movement, as part of inquiries into alleged kickbacks from the state railway system.

The arrests followed the issue of 14 cautionary warrants on Monday against businessmen and Transport Ministry officials. The accused are alleged to have connived in an

arrangement to split kickbacks on railway orders between Italy's main political parties. Among those sought by the magistrates are Mr Franco Ferlin, an adviser at the time to Mr Carlo Bernini, a former transport minister.

The PDS is fighting to defend its image after a recent stream of leaks and arrests have prompted claims that its members participated in schemes involving kickbacks on public-sector contracts. The party has

denied receiving kickbacks from companies dealing with the railways in the period up to 1988 when it had a member on the rail board.

Mr Pietro Tognoli, a Bergamo businessman, was arrested last week on allegations of having paid a 3 per cent kickback on a L200bn (285m) contract for track sleepers. According to subsequent press leaks, 60 per cent of the L200bn kickback was shared between the Christian Demo-

crats (25 per cent), Socialists (15 per cent) and PDS (20 per cent), while the remainder went to government officials. The PDS has denied any involvement.

Mr Pollini, 63, was a communist senator between 1983 and 1988 and former administrative secretary for the party. Mr Bartoloni is a former director of Conaco Costurzioni, until recently the umbrella organisation for Italy's construction co-operatives.

A committee of the chamber of deputies, the lower house of parliament, put off until next week hearings on lifting the parliamentary immunity of Mr Bettino Craxi, former Socialist party leader, and Mr Claudio Martelli, a prominent ex-Socialist and former justice minister.

The hearings cover three requests from magistrates to investigate Mr Craxi and one in the case of Mr Martelli.

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## PM defends pace of Czech reforms

By Patrick Blum in Prague

CZECH economic reforms have progressed well, but Prague faces difficulties in its relations with western Europe, according to Mr Vaclav Klaus, the republic's prime minister.

"We are not facing an economic crisis, the worst is behind us," he said in an interview with Lidove Noviny, the Czech daily. He rejected forecasts of a sharp rise in unemployment and difficult times as economic reforms take hold.

Mr Klaus said some reforms had been delayed for practical reasons and not for lack of will to transform the economy. The recent introduction of a bankruptcy law had been delayed by at least six months because of the dissolution of the former Czechoslovakia. Housing reform had also been more dif-

ficult to implement than expected.

But the radical reform of property relations had been accomplished successfully and without social upheavals, Mr Klaus continued. "In all countries of central and eastern Europe [social instability] has been much worse."

He was more cautious about the Czech Republic's relations with the European Community. "I am a Euro-pessimist," Mr Klaus said, noting what he saw as the growing power of protectionist lobbies within the Community.

Prague wants to join the Community this decade, but officials have been increasingly irritated by EC ceilings on Czech and other east European exports to the Community. These limits affect steel, textiles and agricultural produce.

## Poland to restart bank debt payments

By Christopher Bobinski in Warsaw

POLAND is to resume limited interest payments on its \$12.1bn (\$7.5bn) debt to western commercial banks on May 20, Mr Krzysztof Krowacki, its chief debt negotiator, said in Warsaw yesterday.

The resumption of monthly payments of \$5m, or 10 per cent of the interest due, follows a round of talks with the banks in London last week. The annual interest payment of \$60m is equivalent to the payments Poland made on a \$1.1bn revolving credit dating from 1983 which it stopped servicing in January.

Poland, which ended interest payments on the bulk of its commercial debt in the autumn of 1989, is seeking a 50 per cent reduction of its debt burden in a deal comparable to its 1991 Paris Club agreement with western governments, under which it will have to resume full interest payments in 1995 of around \$1.3bn a year on its reduced debt of \$27bn.

Mr Krowacki said Poland is seeking a London Club agreement allowing it to buy back a third of the debt and issue 30-year par and discount bonds for the remainder.

## New law to curb money laundering

A 1990 European Council convention aimed at combating money laundering will come into force on September 1 after its ratification this week by the Netherlands and Switzerland. The treaty, signed by 16 European countries, has already been ratified by the UK and Germany. It is aimed at improving co-operation between police forces in tracing and seizing money laundered by drug dealers and other criminals. The existing European convention does not cover fully the confiscation of money earned by criminals.

## THE OLYMPIC CONTENDERS: MANCHESTER

The FT proposes to publish this survey on

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FT SURVEYS

## Hugh Carnegie gathers views on quayside

## Denmark's fishermen ready to sink treaty

Knut-Erik Vestfart and his brother Per, like many of Europe's fishermen, are angry. Prices are at rock bottom for the cod, herring and other fish they bring in from the Baltic and North Sea to their home port of Skagen, at Denmark's northern tip. They want to catch more to compensate, but cannot because they would exceed EC quotas.

Little wonder then, as they winch their nets aboard their 20-tonne wooden-hulled vessel CK Vest and cast off for a night's fishing, that they have no hesitation in saying how they will vote in next Tuesday's Danish referendum on the Maastricht treaty.

"No!" exclaims Knut-Erik. "In the Baltic I've never seen so much big cod as this year but we can't catch them because of the Community rules. I'm sure most of fishermen will vote No."

The story is much the same all along the quayside in Skagen, which was closed for three weeks last month by a fishermen's protest strike. It is common also to find deeper resentments against the EC.

"I don't want Europe to become a new US," says Marianne Henriksen, who works in a dockside bar. "We should buy and sell to each other, but not have the same police or military. People fear the big countries, like Germany."

But this is not the whole story either. Just a step away from the boats, a less emotional response is evident that backs up forecasts that Danes will reverse last year's No vote.

Kurt Rye Poulsen is chairman of the Skagen Fishermen's Association, which represents 430 local boat owners and crew. Last year, he was forced to sell his 150-tonne trawler because he could no longer make money fishing. He says there are only 105 boats over five tonnes in Skagen against 200 a decade ago.

He is campaigning hard for larger quotas, but believes official reports on low stocks - and a block on cheap imports from third countries.

Yet he and his association are recommending a Yes vote. "Denmark has very small waters, so most of the fish we catch is in EC waters. Most of our fish is sold to other EC countries. I see big problems if we don't stay in the EC."

This is echoed by fish auctioneer Bach Andersen. He says things have never been so bad in Skagen, where unemployment is 15 per cent. Cod prices are down 40 per cent since 1990; quotas have fallen by the same proportion.

But he, too, will vote yes. "Perhaps my heart says No, but my brain says Yes. We cannot sell our fish in other markets. The solution is not to get out of the system but to change the system."

The fishing industry makes up 80 per cent of the local economy in Skagen, the balance accounted for by tourism. Rune Larsson, the head of the local chamber of commerce says he will vote Yes. He expects the majority of those, like himself, in the fishing service industry to do likewise.

But he is far from confident about the outcome. He fears that what he sees as rational arguments may be eclipsed as polling day approaches. "The great problem is that the discussion tends to be on a very emotional level."

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مكتبة الأصيل



# Croat forces EC pushes 'safe areas' option in Bosnian onslaught

Lionel Barber reports on the US-European row over how to end Bosnia's civil war

By Laura Silber in Belgrade and Agencies

**BOSNIAN** Croat forces yesterday ignored United Nations warnings and their own ceasefire pledges, pressing on with their military campaign for a separate state at the expense of Bosnia's Muslims.

Fighting between Croats and Muslims intensified in southwestern Bosnia's main city of Mostar, with some 60 rounds of heavy artillery falling on the area in a one-hour period and gunfire continuing throughout the day, the UN said.

Bosnian Croat forces are attempting to seize control of the west bank of the Neretva River, which runs through the city, and have captured the Bosnian army's local headquarters. Under the Bosnian Croat vision of a "Greater Croatia" the Neretva river would be its eastern boundary.

General Philippe Morillon, the UN peacekeeping force commander in Bosnia, was making for Mostar last night with the commanders-in-chief of the Croat militia and Muslim-led Bosnian government forces to try to rein in the combatants, the UN said.

UN officials said they were concerned about Muslim civilians reportedly cleared out of their homes in Mostar by Croat forces.

With international attention focused on the refusal by Bos-

nian Serb leaders to accept the Vance-Owen peace plan, Croats appear to be making their own land grab. Confident that they can push on with impunity, the Croats and the Serbs have nearly completed the carve-up of Bosnia.

Mr Mate Boban, the Bosnian Croat leader who takes instructions from Zagreb, was the first to endorse the Vance-Owen plan which aims to preserve a single Bosnian state, divided into 10 provinces.

The HVO, the military wing of the Croatian Democratic Union, the ally of Croatia's ruling party, eagerly approved the plan because it designates as "Croat" provinces next to Croatia. They appear convinced that over the next few years the provinces can be annexed to Croatian territory, even if the plan is implemented. The Croatian dinar is already in circulation and the Croat's checkerboard flag flies in western Herzegovina.

Mostar, badly damaged by Yugoslav army bombardments last spring, was designated the capital of the self-proclaimed Croat state of Herceg-Bosna.

The continued fighting has blocked off the main land route to central Bosnia, cutting off some 1.3m people dependent for survival on humanitarian relief convoys. The UN also reported serious shelling and heavy machine-gun fire in the dispute-ridden Jablanice-Tonjic area, 50 km north-east of Mostar.

**R**ELATIONS between the European Community and the US may have reached a turning point as both sides struggle to bridge divisions over how to end the civil war in Bosnia.

These differences have largely been papered over, mainly because EC governments themselves have been torn over whether to support the use of force to halt the fighting.

Their call on Monday to the US - and Russia - to send troops to bolster the United Nations peace-keeping force in Bosnia represents a stiffening of opposition to US plans to arm the Bosnian Muslims. It challenges Pentagon military doctrine - that US ground forces must be under US control and have a clearly defined mission, preferably backed by overwhelming force. Above all, it contradicts the US belief that the Vance-Owen peace plan is dead.

To be sure, the allies are still hiding behind diplomatic code that "all options, including military, remain open". But this may obscure a more subtle shift in transatlantic relations. During the Cold War, the US took the anti-communist lead and a grateful Europe usually followed; now, a newly formed Anglo-French alliance has taken a lead of sorts and called on the Americans to fall into line, ironically with ground forces belonging to the old enemy, Russia.

France and the UK are the chief contributors to the UN peace-keeping force in Yugoslavia, with about 6,000 troops in place. Their great fear is that the US preference for arming the Bosnian Muslims and



British UN troops of the Cheshire regiment pulling out of the Bosnian town of Vitez yesterday at the end of a six-month tour of duty

bombing Bosnian Serb targets would put their own forces in the line of fire, ending all pretence of UN neutrality and most likely leading to a humiliating withdrawal.

Mr Warren Christopher, US secretary of state, who toured European capitals last week, was left in no doubt that to pursue plans to lift the embargo would lead to a split in the alliance. According to a senior UK official, the British goal was to kill at all costs the plans to arm the Bosnian Muslims.

EC officials say the US secretary of state seemed more

eager to hear about the European game-plan for ending the Bosnian conflict than pressing the US military version.

The view that Yugoslavia is a problem for the Europeans rather than the Americans - as was held by the Bush administration - also emerged during last week's talks between President Bill Clinton and a high-level EC delegation headed by Mr Poul Nyrup Rasmussen, Danish prime minister, and Mr Jacques Delors, European Commission president. "Some of the US (military) proposals seem to be window-dressing," said one

Brussels official. So what is the European strategy?

First, EC leaders have placed their bets on President Slobodan Milosevic and his transformation from war criminal to champion of the Vance-Owen plan. They believe sanctions are responsible for the conversion, and they aim to capitalise on the split between Mr Milosevic and the recalcitrant Bosnian Serbs.

The next step is to test the Serbian president's pledge to seal the border, possibly using the former Yugoslav army policed by civilian EC observers. Mr Alain Juppé, French

foreign minister, calls this the policy of "asphyxiation".

The second goal is to expand UN-led efforts to create "safe areas" for the Bosnian Muslims, consolidating the fragile ceasefire in six Muslim towns. The model is Srebrenica, where 150 Canadian troops negotiated passage into the town and persuaded Serbian artillery to hold fire. The UK's threat to bomb the Serbs if they attacked may have been a further incentive. French officials argue that securing "safe areas" would provide the building blocks for implementation of the Vance-Owen plan.

## Hungarian right calls for border revision

By Nicholas Denton in Budapest

**NATIONALIST** members of Hungary's parliament have refused to renounce Hungarian territorial demands against Ukraine, indicating that border issues will continue to dog the country's foreign policy.

A treaty confirming the existing border between the neighbours has inspired resistance from a far-right minority within Hungary's governing conservative coalition. The bilateral agreement with the Ukraine was ratified yesterday by a large majority after a tortuous parliamentary passage.

Earlier in the week rebel MPs argued for the revision of borders with one calling for the "peaceful reunification" of the Carpathian basin, the extent of Hungary until 1920.

The government argued convincingly that the agreement, by enshrining rights for Ukraine's Hungarian minority, was worthwhile. Those openly seeking the return of territories are a small minority both among MPs and the Hungarian population as a whole.

Nevertheless, this week's acrimonious debate has drawn attention to the lingering bitterness that most Hungarians feel about the loss of two-thirds of the country's territory after the first world war - land in which more than 3m ethnic Hungarians still live.

Hungary's current political wrangling over the accord with Ukraine moreover foreshadows potentially graver disputes with other neighbours. Budapest, which has prided itself on model ties with Ukraine, starts from a far worse position in treaty talks with Romania, Slovakia and, eventually, Serbia.

Hungary and Romania, in which about 2m Hungarians live, are deadlocked on the same issue of border guarantees and have failed to conclude a basic agreement.

Budapest argues that it adheres to the multilateral Helsinki agreements which renounce the modification of frontiers by force and that this commitment is sufficient.

## Germany questions its role as Zagreb's chief supporter

By Judy Dempsey in Berlin

**CROATIA'S** military support for the Bosnian Croats will come under sharp criticism when Mr Klaus Kinkel, Germany's foreign minister, makes his first visit to Zagreb on Friday.

During talks with President Franjo Tudjman and Mr Zdenko Skrabalo, the Croatian foreign min-

ister, Mr Kinkel is expected to ask why Croatia continues militarily to back Mr Mate Boban, head of Bosnia's Croats, and the new offensive against Muslim forces in western Bosnia-Herzegovina.

The visit coincides with greater questioning in the German media about Bonn's decision to push through the European Community's recognition of Croatia's indepen-

dence in January 1991. That policy, spearheaded by Mr Hans Dietrich Genscher, the former foreign minister, punctured any semblance of unity among EC states about how to deal with the unfolding crisis in the former Yugoslavia.

Mr Kinkel, however, has become more openly critical about Croatia's military involvement in Bosnia-Herzegovina, and Croatia's attempts

earlier this year to regain control of the Krajina area of south-western Croatia which, although a UN protectorate, is run by Serb nationalists seeking autonomy from Zagreb.

"Mr Kinkel will keep stressing the need for a negotiated settlement as a means of stopping the war. The longer the war continues, the more Germany will have to bear the brunt of the refugee problem," a

Foreign Ministry official in Bonn said. But requests for German economic aid to reconstruct the Croatian economy are unlikely to be high on the agenda as long as the area remains unstable.

More than 450,000 refugees from the former Yugoslavia have arrived in Germany in the past 18 months. At the same time, Germany has been at the forefront among EC

countries in providing humanitarian aid to Croatia, which includes financing a hospital in Karlovac, south of Zagreb, and setting up a food and medical distribution network in the republic and extending into Bosnia. Bonn has already allocated direct humanitarian assistance totalling DM155m (€63m), in addition to DM196m towards EC aid for the region.

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**By Judy Maltz in Jerusalem**

The coalition crisis came to a

If a permanent solution is not found within a week, Mr Rabin is likely to begin seeking new partners for the coalition among other parties.



**By Paul Adams in Abuja**

**The latest round of talks with an IMF and World Bank team ended in stalemate earlier this month**

Mr Shonekan's team is running out of time if it is to achieve its goal of setting out a shadow IMF programme which the incoming civilian regime can follow when it takes over on August 27.

## Yemen's ruling parties to merge

The accord was signed by President Ali Abdullah Saleh, leader of the General People's Congress, and Vice President Ali Salem al-Baidh, who heads the formerly Marxist Yemen Socialist party. Together they could muster at least 164 seats of the 301 in parliament.

## Sudan-Egypt border row flares

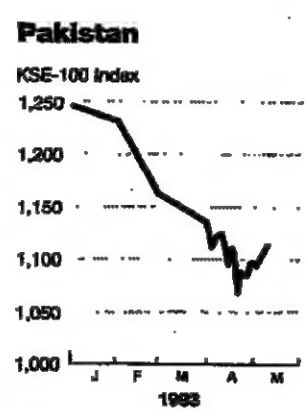
"He reviewed the latest developments in the Halaib issue and said Sudan would be taking mobilisation measures in this regard," the radio said.

## Pakistan's businessmen are wary of future of reforms, writes **Farhan Bokhari**

The uncertainty centres on the future of economic policies and the outcome of political developments. A programme of economic reforms was at the

Mr Arif Habib, president of the KSE, said: "Whenever a government changes, the investors have apprehensions about future policies." He said the short-term nature of the government which replaced Mr Sharif did not help to ensure continuity in policies. "Uncer-

The interim government has announced a relief package for the textile sector, with concessions on some duties, but it is



The budgetary deficit for the fiscal year ending in June is expected to exceed Rs100bn (\$2.43bn) compared with a target of Rs65bn. Mr Leghari recently described the deficit as "problem number one" and appealed to businessmen to help resolve the country's economic problems.


Many other businessmen are convinced that if the new government does not move quickly to establish fresh confidence through fiscal incentives and further commitments to continuity of policies, signs of fatigue may spread.

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## Amnesty in rights call for indigenes

INDIGENOUS people suffer grave human rights abuses including massacre and torture in more than 70 countries, Amnesty International said yesterday, Reuters reports.

"They have been massacred and terrorised, forced from their ancestral lands, caught up in bitter civil conflicts, and left without redress for the abuses they suffer," the London-based human rights organisation said.

The United Nations has designated this year as the International Year of the World's Indigenous People, and will hold a UN conference on human rights in Vienna in June.

But for the 300m indigenes from Vietnam to the US threatened by rights abuses, this may not be enough, the Amnesty report said.

"Unless the international community acts urgently there is a danger the UN's International Year will... pass without significant progress towards protecting indigenous people," it said.

These people are often caught up in the crossfire between government troops and armed opposition groups, the group said.

In Peru, indigenous people have suffered torture and killing on a massive scale. Security forces killed villagers from several small communities in

September 1990 because they refused to join civil defence patrols.

"Cases like this, where those guilty of killing, abducting and torturing indigenous peoples are shielded from justice, are common in many countries around the world," Amnesty said.

Human rights abuses in Bangladesh, India and Sudan were also cited in the report. In Brazil, an Indian leader was shot dead last December because he opposed logging operations inside indigenous areas. His killer was identified but not arrested.

Last April scores of tribal villagers in Bangladesh were reportedly shot dead by armed civilians and paramilitaries who had set fire to their homes. Babies were snatched from their mothers' arms and thrown into the flames, Amnesty said.

Indigenous people were tortured or killed by hired gunmen for their lands and this was often done with the tacit support of the authorities, the report said.

But it was not only third world countries which were criticised in the report. Aborigines in Australia were arrested at a rate 29 times higher than that of other Australians, and reports of police harassment were widespread.

## Afghans fuel war on ex-Soviet territory

Tajikistan's Islamic rebels find ready allies to take on former communists, writes Steve LeVine

FOLLOWING a month of combat training, Ismatullah was posted as a guard outside a new office in the Afghan city of Taloqan - the headquarters of the Islamic Renaissance party of Tajikistan. However, he is unlikely to be there for long.

He and hundreds of other Tajiks, assisted by Afghan leaders, plan to return to their native country, 50 miles north, to try to depose the former Soviet government. "When the snow melts, in about a month, we will go back to Tajikistan and fight," Ismatullah said.

A comrade named Manon agreed: "People think communism has been destroyed. But they are being stupid. It is still alive in central Asia. But if we are victorious, it will die."

Until a year ago, when Afghanistan's government fell in an Islamic revolution, Taloqan was the guerrilla headquarters of Mr Ahmad Shah Massoud, known as the "Lion of the Panjshir". Since then, however, Mr Massoud has become the Afghan defence minister, and has opened his capital to like-minded friends in ex-Soviet Tajikistan. There, the Tajiks receive uniforms, weapons and training, along with encouragement to emulate the successful Afghan



Some 60,000 Tajik refugees have now fled to Afghanistan since the civil war began a year ago

revolt. "To stop the bloodshed and make the region stable, the whole world should help us remove these bandits from power," said the IRP leader, Mr Saad Abdullah Noori, 45, a soft-spoken Islamic scholar. "We are asking the United

States to pressure the government to step down and allow the people to decide their fate through elections." Through their backing for the rebels in the year-old Tajik civil war, the Afghans have broadened the conflict, attracting foreign

military backing to both sides. Fearing the Islamic rebels, Russia and Uzbekistan have given armour and MiG fighter aircraft to the Tajik government in Dushanbe.

Thousands of Russian and troops from neighbouring

Uzbekistan are also massed on Tajikistan's southern border, the Amu Darya river, to block the Afghan-based rebels from returning home to fight.

Hostility toward the Uzbeks is already apparent among the 60,000-strong Tajik refugee population in Afghanistan, forced from their country as suspected opposition supporters. Tajikistan and Uzbekistan share large populations of each other's ethnic groups, and long-feared violence between them could flare at any time.

A Tajik named Abdul Kabor, for one, cannot forget how his village of Sharatus was attacked. "Their tanks and helicopters pushed all of Sharatus towards the border. Uzbeks from Sharatus helped. Many of us drowned in the river," he said. "Now we are thinking of revenge."

The Tajik republic of 5m people has been racked by clan warfare since the Soviet Union dissolved in 1991 and the republic gained its independence. The fighting has pitted regional clans associated with democratic and Islamic forces such as the IRP against others connected with the former communist leadership.

The hardliners finally consolidated power in December, after thousands of Tajiks died

and 350,000 were displaced, including those who fled to Afghanistan. Like all of Afghanistan's key figures, Mr Massoud insists he provides only humanitarian aid to the Tajiks. But IRP fighters in Taloqan said Mr Massoud's *Shura Nazar* (supervisory council), provided their two-acre compound, their military training and weapons.

The men's crisp, new fatigues are identical to those worn by Mr Massoud's men in the Afghan capital of Kabul. Mr Massoud has had little choice. He is himself an ethnic Tajik, and is not alone in supporting the rebels.

Aid also comes from the Arab-financed Afghan parties *Ittehad-i-Islami* and *Hezb-i-Islami*. The latter is run by Afghanistan's prime minister designate, Mr Gulbuddin Hekmatyar.

"We have already trained about 1,000 of them," Mr Mohammed Zaman, a Hezb-i-Islami leader, said. "If this is really an Islamic government, we should help our brothers. Most of the people who have been trained have already gone back to Tajikistan."

If the Russian and Uzbek support continues, the Tajik rebels will face a difficult time against superior forces.

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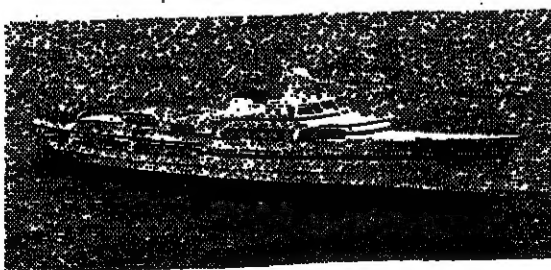
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## NEWS: INTERNATIONAL

## Japan to reaffirm UN commitment

By Robert Thomson in Tokyo

MR Kiichi Miyazawa, Japan's prime minister, is expected today to deliver a strong reaffirmation of the country's commitment to the United Nations peacekeeping operation in Cambodia, as opposition demands for an immediate pull-out intensified.

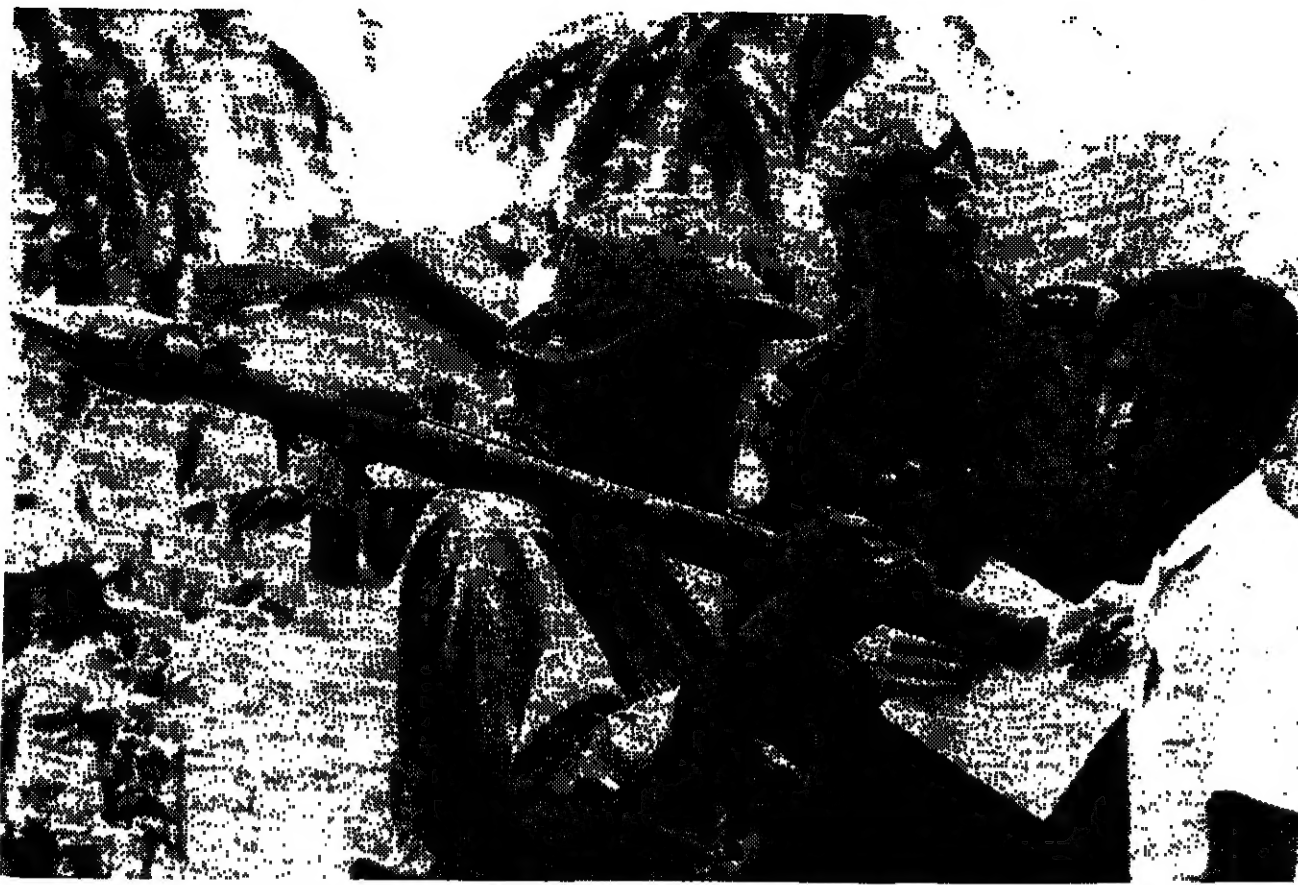
The Japanese government has been under extreme pressure since the killing last week of a civilian policeman in an ambush, and Mr Miyazawa has been advised to make an address that shows the government is both concerned about the safety of the peacekeepers and is committed to the UN operation.

However, the National Police Agency, which has responsibility for the 75 civilian police officers sent to Cambodia, continued to argue yesterday with the United Nations Transitional Authority in Cambodia (Untac) over the duties given to Japanese officers.

Officials at the NPA say Japanese police, who are not carrying arms, have been given inappropriate responsibilities such as acting as bodyguards and, in some cases, have not been given sufficient water or provisions by the UN authorities.

Relations between Untac and the NPA have been strained since about eight Japanese police officers returned to Phnom Penh, the Cambodian capital, without official approval after the killing of the Japanese officer. The police officers have since returned to their posts.

A Japanese television news programme poll of 380 people last weekend found that 52 per cent believe the police and 600



French UN commander Capt Michel Jourdan with militiamen after a Khmer Rouge attack near Pnok in the north-west of Cambodia

military personnel should be withdrawn, while 37 per cent believe they should remain in the country.

The killing of the officer has stirred debate over whether the conflict in Cambodia now fits the five principles which supposedly govern Japanese participation in international peacekeeping operations. One of those principles is that a

ceasefire agreement is in place, and opposition parties say the Cambodian ceasefire has collapsed.

Meanwhile, a six-member advance party left Tokyo yesterday for Mozambique, where 46 Japanese military personnel are due to assist in another UN operation. The other members of the group are due to leave before

the end of this month and will co-ordinate transport operations.

Mr Goh Chok Tong, Singapore's prime minister, yesterday suggested that China will not be a significant military threat to the region over the next five years, but he warned that the country's rapid economic growth could be accompanied by an expansion of mili-

tary ambitions in about 20 years' time.

In a meeting with Mr Toshio Nakayama, the director-general of Japan's Defence Agency, the prime minister said that the US-Japan-China triangular relationship had to remain stable to ensure that China had no incentive to build up its military capability.

## Whale sanctuary vote set for today

By Robert Thomson

A CONTROVERSIAL proposal for a whale sanctuary in the southern oceans is due to be voted on today by the International Whaling Commission, whose members were bitterly divided yesterday over whether the proposal has "scientific merit".

French delegates, aware that an original proposal for an indefinite sanctuary would fail, now propose that the IWC, holding its annual meeting in Kyoto, should introduce a 50-year sanctuary which can be reviewed in 2003.

However, Japanese officials said the proposal, which needs approval from a three-quarters majority of the 32 countries represented, was "unscientific" and beyond the brief of the IWC. They were confident of mustering at least 10 votes, which would be enough to defeat the proposal.

The sanctuary, which has support from the UK, the US and Australia, would cover the area south of the 40th parallel in the waters around Antarctica. It would apply to all whale species, though it may not necessarily include the "research whaling" currently conducted by Japan, which takes about 300 whales a year in the region.

Japanese officials said the IWC had estimated that there were about 760,000 minke whales in the southern oceans. One representative said Japan was likely to receive support from a range of countries including Sweden and Mexico.

While the IWC's scientific committee found that the population of minke whales is large enough to allow limited catches, the committee also condemned Japan for the harvesting of striped dolphins in its coastal waters.

The committee advised last year that there should be an "interim halt in all direct catches of striped dolphins", but Japan admitted at least 1,000 striped dolphins were taken in 1992, and harvesting was continuing this year.

## UK and China agree on HK land sale

By Simon Holberton in Hong Kong

ANGLO-CHINESE relations briefly returned to normal yesterday when British and Chinese officials agreed to the release of 127.8 hectares of land for sale in the 1993-94 financial year.

Included in this year's land disposal programme is 45.59 hectares for the Black Point power station, located in the New Territories, which is due to come on stream in 1996. It will be fired by natural gas piped from a gas field near Hainan Island.

The result of the meeting of the Sino-British land commission cheered the Hong Kong stock market. The Hang Seng index rose 102.74 points to end the day at 8,841.97.

However, British officials cautioned against too much optimism. Although the agreement was greeted with a measure of relief, they pointed out that China benefited directly

from Hong Kong land sales and that it had no interest in undermining the colony's property market.

Under the terms of the 1984 joint declaration, half of the proceeds of land sales in Hong Kong accrue to the colony's post-1997 government. A special fund set up to manage those proceeds has accumulated revenues in excess of HK\$80bn (\$5.6bn).

Still left unresolved by yesterday's meeting was the future development of the colony's container port.

Last year the land commission approved the release of land for the ninth container terminal, but China rescinded the agreement in retaliation for Governor Chris Patten publicising his plans for wider political participation in the colony.

The land commission was due to meet in March. It was cancelled because of the row over Mr Patten's plans.

## West Australian politician charged

MR RAY O'Connor, a former West Australian state premier, was charged yesterday with stealing and criminal defamation as part of a state corruption investigation. Reuter reports from Perth.

Mr O'Connor, premier in late 1982 and early 1983, was charged with one count of stealing and two counts of criminal defamation. He was released on his own recognisance and will appear in court on Friday when formal charges will be read.

Police allege he stole a cheque for A\$25,000 (£11,300) from the Western Australian Liberal Party in April 1984 and criminally defamed Mr George Cash, now the Western Australian mines minister, between March and April 1987.

If found guilty, he could face a maximum jail term of seven years.

Mr O'Connor succeeded Sir Charles Court as premier in late 1982, but his Liberal party government was ejected from office in February 1983 by the Labor party under Mr Brian Burke.

Mr Burke also faces criminal charges in a separate case and will stand trial in June on four counts related to A\$17,000 in overseas travel expenses.

Prosecutors allege that Mr Burke, who was later Australian ambassador to Ireland, claimed the expenses even though the travel was paid for by the state.

They say that he used the money to repay an overdraft.

## Thai toy factory fire toll rises above 200

By Victor Mallet and William Barnes in Bangkok

MORE THAN 200 workers, most of them women, were killed by a fire in a toy factory on the outskirts of Bangkok on Monday night in one of the world's worst industrial accidents.

Thai officials said hundreds more were injured and taken to hospital suffering from burns, smoke inhalation and limbs broken from jumping from the building's upper floors.

Many of the dead were found piled up at ground-floor exits or crushed under a collapsed staircase.

Mr Chavalit Yongchaiyudh, the Thai interior minister, said yesterday as more bodies were unearthed from the wreckage that he was establishing a committee to investigate the cause of the fire, the state of the factory buildings and its manufacturing processes.

The factory was operated by Eader Industrial (Thailand), a subsidiary of Hong Kong's Eader Holdings.

It produced stuffed and plastic toys, including Babar the Elephant and characters from the Muppets television show.

No outside fire escapes were visible in the wreckage of the three buildings which were destroyed, or on a surviving four-storey building where the toys were stuffed with foam.

Workers who escaped the blaze said there had been earlier fires at the factory. They also said supervisors told them to stay at their posts when Mon-

day's fire was first noticed.

The tragedy has reminded Thais of the price they sometimes pay for an "economic miracle" based on export industries and cheap labour. Hundreds of thousands of Thais have flocked to the Bangkok metropolis from poor rural areas to work as labourers, maids or prostitutes.

Corruption is widespread among low-paid government officials, and environmental and safety standards are often poorly enforced.

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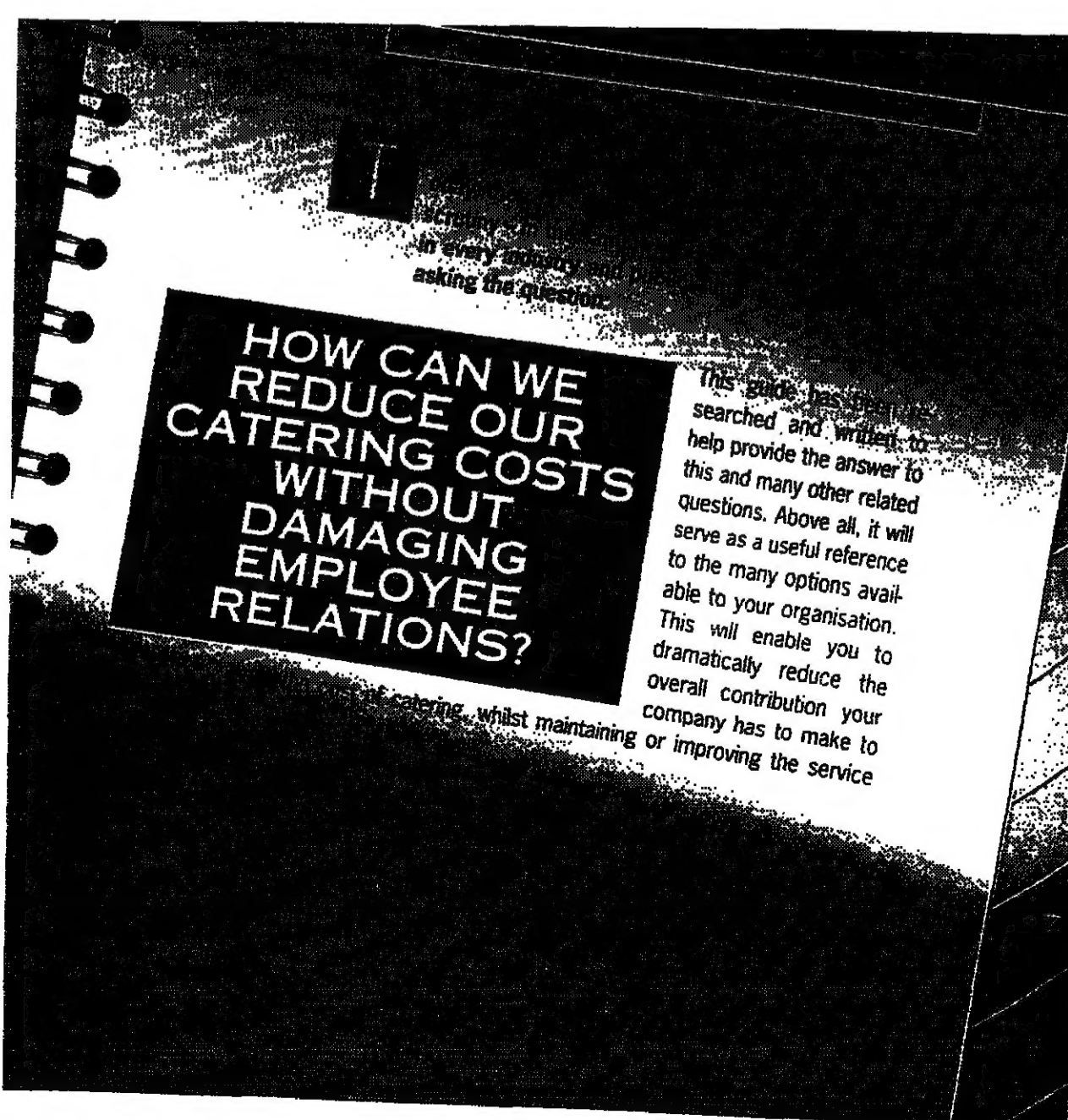
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## Japan mounts offensive on trading rules

By Michio Nakamoto in Tokyo

JAPAN has fired a potentially explosive shot into the ongoing battle over trade with its key trading partners by accusing them of unfair trade practices in a report released by the government yesterday.

The report from Japan, which is often on the receiving end of criticism about its trade practices, aims to counter a widespread perception that it is a frequent violator of international trade rules. It highlights the extent to which Japan's top 10 trading partners, which are members of the General Agreement on Tariffs and Trade, also resort to unfair trade practices.

The advisory committee to the Ministry of International Trade and Industry, which prepared the report, explains its purpose as being to adopt "an impartial approach to unfair trade practices by using internationally accepted rules... [and] to encourage mutual efforts to cope with unfair trade policies by recognising that all countries employ such policies and measures to some degree."

It is the most comprehensive official response by Japan to recent criticism by its trading partners of the country's massive trade surplus and the underlying suggestion that the surplus is due to practices that do not conform to international rules.

The report also contains a strong rebuttal of the new US administration's position that

Japan's stubborn trade surplus can only be reduced by seeking measurable results in opening its markets to foreign products.

A results-oriented policy not only lacks objectivity, it mistakenly links trade imbalances directly with inadequate market access, the report states. The US, which recently identified construction, architectural and engineering services as areas in which the Japanese government discriminates against foreign suppliers, comes in for heavy criticism for its tendency to take unilateral action in retaliation for what it considers unfair trade practices. This, Japan says, is counter to the spirit of multilateral trade forums and counter-productive.

"The US is without parallel in imposing measures that force its trading partners to abide by unilateral judgments," the report states. "In our view, the unilateral approach often only impedes the settlement of problems that are appearing... in the international economy."

The report concludes that multilateral forums and internationally accepted rules are the best way to resolve trade disputes and recommends that the Gatt dispute settlement mechanism be used "whenever necessary and feasible". To that end, a successful conclusion of the Uruguay Round is crucial to ensure compliance with Gatt recommendations and to prevent unilateral measures being adopted to resolve trade disputes.

## Buying an end to Indonesia's logjam

William Keeling on a tortuous route to better infrastructure

IT IS the businessman's nightmare: news that supplies for his factory are delayed by port congestion coincides with a power failure which shuts his plant, resulting in a default on important orders. An overloaded telephone network foils all attempts to contact clients. Tired and out of pocket he heads for home, only to get stuck for hours in a traffic jam.

It is on the cards in Indonesia, south-east Asia's largest country, where existing infrastructure creaks under pressure of the weight of rapid industrialisation. In its 1992 country report, the World Bank estimated that more than \$70bn (\$45.4bn) of investment in power, telecommunications and transport would be needed this decade.

Many businesses have seen it as an opportunity to offer private sector participation in infrastructure projects. Their first proposals, however, have suffered mixed fortunes, placing in doubt forecasts that the private sector could provide \$25bn in investment before 2000.

In 1990, Trafalgar House of the UK was close to agreeing a \$350m Build, Operate and Transfer (BOT) toll-road project to connect the current motorway system of Jakarta, the capital, to the city of Bandung, 60 miles south east.

The contract, however, was not

signed. The main stumbling block was an Indonesian law that road tariffs can only be set by presidential decree. Although some private sector toll-roads have been constructed by Citra Lantoro Gung, a local company headed by President Suharto's eldest daughter, foreign banks are reluctant to provide finance unless state controls over tariffs are eased.

One project that looks likely to proceed with private sector participation is the launch and operation of two telecommunication satellites. Last month, to the surprise of some government ministers, a \$128m contract for the satellites was signed between Hughes Aircraft Company of the US and Satelindo of Indonesia.

Satelindo is 40 per cent owned by two state enterprises and 60 per cent by Binagraha Telekomindo, a private company headed by Mr Bambang Trihatmodjo, President Suharto's second son. Satelindo won the right to own and operate the satellites without an open tender, angering donors who have committed millions of dollars to the telecommunication sector.

Ministers say the deal's financing is still uncertain, although Mr B J Habibie, the technology minister, may have used an invitation to the US Exim Bank last week to lobby for export credits. Indonesia's state aircraft company, IPTN, which is run by



Jakarta's port: the old amid delayed plans for the new

Mr Habibie, is expected to build components comprising up to a third of the satellites' value.

Brokers say Satelindo is planning a Rp700bn (£215m) bond issue next year and will need Rp1,400bn in financing over the next five years.

Less likely to succeed is a private proposal to enlarge Jakarta's main port of Tanjung Priok. In 1990 the state-owned port authority looked at options for expanding the existing

container facilities, with a capacity of about 1.1m TEU (20ft equivalent units) containers, to accommodate demand of 1.5m TEU by 1996 and 2.4m TEU by the end of the decade.

Donors say a BOT proposal was received from a consortium led by the Humpuss Group of Mr Hutomo Mandala Putra, President Suharto's youngest son, and including Mitsui of Japan and P&O of the UK. The proposal was accepted, without resort to

open tender, in June 1991.

The project, however, required the resettlement of nearly 40,000 people from a slum area. Concern over how this would be achieved and problems in financing the high cost of the consortium's proposal - the civil works alone came in at \$300m - have hindered progress.

Ministers say the consortium's potential financial backers have withdrawn and an alternative project is likely to proceed under state ownership with funds provided by international donors. Sufficient new capacity, however, may not be installed in time to prevent shipping companies demanding surcharges to cover delays in using Tanjung Priok.

Problems in finalising private sector deals have also hit power sector proposals. Twelve months ago Mission Energy of the US received government approval to build, operate and own two 800MW units of the Paton power complex, worth \$2bn, after a two-year battle by Indonesia's Bimantara Citra Group, also owned by Mr Trihatmodjo, to win the contract.

Bimantara Citra has since joined up with Siemens of Germany to bid, without apparent competition, for a further two 800MW units at Paton.

Project officials say Mission Energy currently has a 36-member negotiating team in Jakarta and talks are at an advanced stage.

There is much resting on the negotiations. As one government official noted: "Everybody is looking to Paton. It will set the standards for the future."

## US farmers give warning on Gatt

By Nancy Dunne in Washington

THE American Farm Bureau, the most consistent advocate of farm trade reform within the Uruguay Round, is warning that the US agriculture lobby may withdraw its support if US negotiators accept EC offers on market access for commodities.

Today US and EC agriculture negotiators in Washington are scheduled to start the final push to get agreement before the leaders of the Group of Seven industrialised countries meet in July in Tokyo.

Mr Dean Kleckner, president of the Farm Bureau, has travelled thousands of miles during the seven years of the Round negotiations, accepting what he says is increasingly less for the US farm sector as the EC has proved intractable on concessions.

However, the final straw could be what Mr Kleckner calls "padding of the EC's tariff equivalents" under the tariffication process, which converts quotas into tariffs.

The Dunkel draft for a final act to the Uruguay Round, pro-

poses that Gatt countries grant increased market access of 3.5 per cent. According to Mr Kleckner and Mr Paul Drasak, also of the Farm Bureau, the French are pushing for a settlement which could actually reduce market access in products which already have more than 3.5 per cent.

They say tariffs would remain the same while prices under the Common Agricultural Policy are reduced. This would increase the percentage of the total price covered by a tariff, increasing the price gap between EC products and the prices of foreign competitors.

Other US farm groups have grown disillusioned with the Gatt talks, particularly as it has become clear that no Administration would be able to convince the EC to phase out all subsidies. They say the US gets little from the 20 per cent reduction in domestic supports already negotiated; the proposed agreements on cuts in export subsidies and food standards will be useful but does not inspire much enthusiasm.

### MOTORWAY DISPUTE

## Thailand reneges on \$1bn contract

By Victor Mallet in Bangkok

A DECISION by the Thai government to renege on the terms of a \$1bn (\$636m) elevated motorway contract for Bangkok just as the road is due to open has outraged foreign and local investors, and threatens to undermine efforts to finance future infrastructure projects in Thailand.

Foreign and Thai banks which have committed the equivalent of \$20bn (\$513m) to Bangkok Expressway Co Ltd (BECL), the construction consortium led by Kumagai Gumi of Japan, are due to meet in Hong Kong today to discuss the increasingly bitter dispute.

The banks have suspended loan disbursements to BECL since March.

BECL signed the 30-year contract to build and operate the road with the state-owned Expressway and Rapid Transit Authority of Thailand (ETA) in 1988.

BECL consortium members and lenders now accuse both the ETA and the Thai government of breaching the contract on a number of counts - in particular by refusing to charge the toll fees for motorists clearly specified in the contract.

The expressway dispute is regarded as a vital test-case because Thailand is expected

to seek billions of dollars in credits in the next few years for much-needed infrastructure projects.

Bangkok is probably the most traffic-congested capital in the world where there are three elevated railway projects planned for the city worth a total of about \$7bn.

Eleven Thai banks agreed to provide up to \$15bn in credit facilities for the new expressway and several of them also have equity, a group of 31 foreign banks, led by DKB Asia, LTCB Asia, Credit Lyonnais and National Westminster, agreed to lend the equivalent of \$15bn; and the Asian Development Bank provided \$40m in long-term credit and equity.

It was regarded as a commercial "build-operate-transfer" project - one of the first in Thailand - and there were no government guarantees or subsidies. Predictable cash flow as specified in the contract is therefore seen as vital by the lenders and investors.

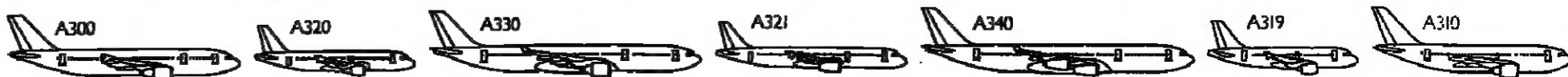
The worst blow to BECL came when the cabinet decided unilaterally last month to impose a 20-baht toll for cars using the expressway system, instead of the contracted 30-baht fee, apparently because it feared opposition from Palang Dharma, one of the Bangkok-based political parties in the coalition government.

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## NEWS: THE AMERICAS

# Clinton set to back off on tax credit

By George Graham in Washington

PRESIDENT Bill Clinton yesterday tried to regain momentum for his economic programme by appealing to voters in middle America to help him take on the "powerful lobbyists" who are beginning to line up against his proposals.

But as he spoke to high school students in Chicago, the White House was already preparing to give ground on one important element of the package, agreeing to abandon its proposal for an investment tax credit and instead to accept a lower increase in the corporate income tax rate than it had originally requested.

The investment tax credit has featured in Mr Clinton's economic programme ever since last year's election campaign, but it has never won

much support from either business or Congress.

The proposal included a permanent credit for businesses with sales of less than \$5m (£3.2m), as well as a temporary two-year credit for larger businesses, intended to stimulate the economy in the short run and encourage companies to create new jobs.

Together, the two credits were expected to cost \$24bn over five years, but critics said they would at best only bring forward investments that would have been made in any case.

Businesses have generally said they would prefer a lower tax rate. The administration, which at first had tried to replace the investment tax credit with other business investment incentives, now seems likely to accept a corporate tax rate of 35 to 35.5 per cent,



UNDER PRESSURE: Clinton takes his programme to the people of Ohio

instead of the 2 percentage point rise to 36 per cent it had originally requested.

Mr Clinton has been caught in a cleft stick over his tax bill as the first flush of Democratic unity behind the new president has faded.

Flexibility on points such as

the investment tax credit is the necessary price for stronger support in Congress for the overall plan, but every sign of that flexibility only goes to encourage more members of the US Congress to press their own private amendments.

The proposed new energy tax

is a particular target for changes.

Mr Clinton, buoyed by two days outside the confines of Washington, expressed confidence that he could still drive his legislative agenda through Congress, with the help of renewed backing for his plan

from the voters.

"All I have to do, I think, is go out here and ask them to help me sell it because the American people want something done about the deficit. They want something done about the economy," Mr Clinton said.

# Brazil may lose another finance chief

By Christine Lamb in Rio de Janeiro

THE FUTURE of Brazil's latest finance minister hung in the balance yesterday as President Itamar Franco came under mounting pressure to sack him over alleged irregularities concerning \$123m (£80m) in loans to Ecuador and Peru.

Mr Eliseu Resende, who has been at the helm of Latin America's largest economy for just six weeks, is under fire for allegedly favouring his long-time former employers, construction group Norberto Odebrecht, by approving government project financing of \$115m to Peru and \$18m to Ecuador. The financing, which enabled Odebrecht to win various infrastructure contracts, was approved against the recommendations of the central bank.

Yesterday newspaper editorials, business representatives and even the president's political allies were clamouring for Mr Resende's dismissal. Mr Franco cancelled all his appointments and summoned Mr Resende, who has denied any impropriety over the loans, to explain himself.

Mr Franco is in a delicate position. Assuming office after the impeachment of President

Fernando Collor on corruption charges, Mr Franco has made honesty the hallmark of his administration and cannot afford to retain ministers whose integrity is in doubt, particularly in the key portfolio of finance.

However, in the last eight months Brazil has got through three finance ministers and two central bank governors. Last Friday Ms Yeda Crusius resigned as planning minister, complaining that she had not been consulted over the country's economic plan.

Another change would further damage government credibility and heighten economic instability, pushing inflation beyond its current level of 30 per cent a month.

Mr Aldo Lorenzetti, a director of the powerful São Paulo Federation of Industries (Fiesp), said: "We can't just keep changing ministers left right and centre."

A change would also harm international negotiations. At the last round of talks with the International Monetary Fund two weeks ago, Mr Michel Camdessus, IMF managing director, said: "It would be nice if a Brazilian economic team stayed in place long enough for us to understand what they are trying to do."

# Armed forces' discontent worries Peruvian leaders

By Sally Bowen in Lima

RUMBLINGS in Peru's armed forces have prompted coup rumours twice in little over two weeks, again calling into question the political stability of President Alberto Fujimori's administration.

Army discontent is not directed at the president. On the contrary, apart from the usual complaints about pay levels, the military, like most Peruvians, broadly support the government's economic and counter-subversion strategy.

But sectors of the military have grown increasingly hostile to two of Mr Fujimori's closest collaborators: armed forces chief General Nicolas Hermosa, and Mr Vladimiro Montesinos, the president's

intelligence adviser and confidant, who control internal armed forces promotions.

General Rodolfo Robles, who until recently ranked number three in the army hierarchy, has alleged the two men were implicated in a paramilitary death squad. He claims that they were directly responsible for several recent disappearances and extra-judicial killings.

Before making his allegations late last week, Gen Robles took refuge in the US embassy in Lima with his family, claiming their lives had been threatened. He has since been flown to Argentina where he is continuing to call for the removal of both Gen Hermosa and Mr Montesinos "for the health of the nation".

Gen Robles, who this week was stripped of his rank, is widely respected for his defence of human rights.

The accusations were immediately denied by the government. Mr Fujimori, in a series of television appearances at the weekend, did his best to limit the damage and pledged support for both aides. He said that recent successes against guerrilla organisations proved the "efficiency" with which Peru's armed forces and the national intelligence service were operating.

However, the accusations are likely further to arouse international alarm. The Clinton administration has made it clear that human rights will be the cornerstone of future policy in Latin America.

# Quebec nationalists fight to retain French-only law

By Bernard Simon in Toronto

FRENCH-speaking nationalists in Quebec are seeking to mount a campaign against proposed relaxations of the province's French-only language law.

Premier Robert Bourassa's Liberal government has tabled legislation which would overturn a 15-year ban on the use of English on outdoor commercial signs, and abolish the Commission de Protection de la Langue Française, nicknamed the "language police".

The draft legislation, known as Bill 86, also makes modest concessions on the use of English and other languages in education by exempting some immigrants from attending

French schools and allowing English immersion classes at French schools.

Bilingual signs and immigrants' language rights are sensitive political issues in Quebec. Nationalists are expected to depict the latest proposals as further evidence of the threat to their island of French culture in English-speaking North America. About 80 per cent of Quebec's 7m residents are French-speaking.

The fuss over Bill 86 is not expected to have a lasting impact. The Liberals have a large majority in the national assembly, and Mr Bourassa's popularity is high following a successful battle against skin cancer earlier this year.

Bill 86 is likely to be on the

statute book by the end of June, well ahead of the campaign for the next provincial election, which must take place before autumn 1994.

Meanwhile, support appears to be waning for the Bloc Québécois, the federal wing of the separatist Parti Québécois. Judging by recent opinion polls, the BQ will capture no more than 25-30 seats - and possibly fewer - in the countrywide general election later this year.

Mr Robert Keaton, president of Alliance Quebec, which represents the interests of the province's anglophone community, said that Bill 86 "sends a positive message that there's a legitimate place for the English-speaking community in Quebec."

# Talks re-open over \$44bn commercial debt

By Christine Lamb

TALKS reopened yesterday between Brazil and the full committee of its foreign creditor banks over a deal to restructure the country's \$44bn (£28.5bn) commercial debt.

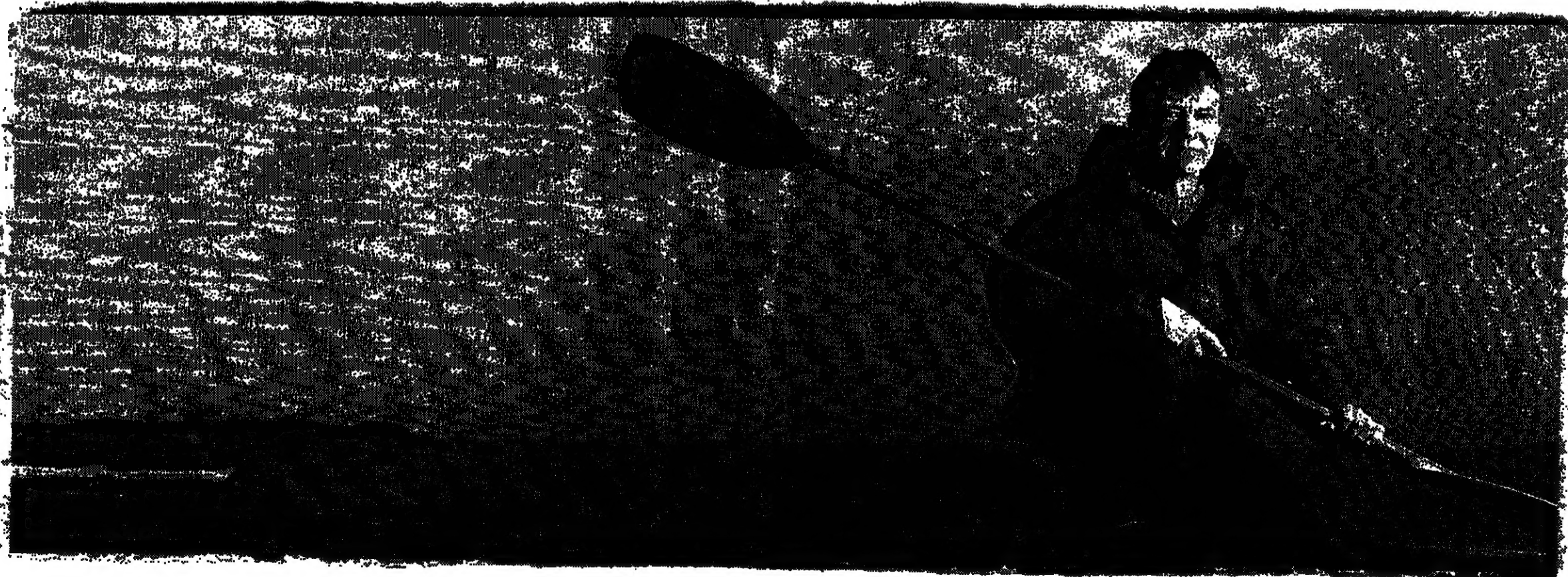
Mr Pedro Malan, Brazil's chief debt negotiator, said in an interview before the talks that the main item on the agenda would be redrawing the balance of debt conversion options made by the banks in

February.

The banks chose heavily in favour of the par bond option, an instrument fully guaranteed for principal and one year's interest and consequently the most expensive for Brazil. The banks wanted 64 per cent of the total stock of debt in that option.

Mr Malan said this has dropped to 59 per cent after concessions by big banks, but it far exceeds the 40 per cent maximum desired by Brazil.

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## Nadir blames UK for failed Turkish bid

By John Murray Brown in Kyrenia

MR ASIL Nadir yesterday blamed the British Foreign Office for the collapse of a last minute Turkish rescue bid which ultimately forced Polly Peck International (PPI) into administration in October 1990.

The former PPI chairman, who jumped bail to flee to northern Cyprus last week, said a credit package from Turkish state banks was ready to be signed, until Mr Douglas Hurd, foreign secretary, intervened.

Speaking for the first time about the role President Turgut Ozal's government to salvage the group, Mr Nadir said: "There were lots of unanswered questions" about the role of the Foreign Office.

"When the Turkish government tried to help a British public company, there should only be gratitude from Britain not a threatening letter from the foreign office," Mr Nadir said yesterday.

Mr Nadir described the UK government intervention as "more crude than Hitler's message to Chamberlain. It was none of their business to behave in that manner".

In October 1990, just before the administration order took effect, three Turkish banks had pledged £57.5m in another rescue effort, according to Mr Nadir.

The creditors, however, refused to provide "a sensible standstill period" to waive the repayments on the PPI debts, and the initiative collapsed.

There was one last attempt to help Mr Nadir, when it came to his bail money after he was arrested on December 15 1990, charged with theft and false accounting. President Ozal then instructed the state owned Ziraatban to put up part of the £3.5m.

Separately, Mr Ramadan Guney, a north London businessman, put up £1m. Asked what he planned to do about those who stood to forfeit money pledged as bail, Mr Nadir said yesterday that his "supporters will be able to handle any situation and nobody will be hardshipped".

Mr Nadir will have a chance to test his support in Turkey if he returns, as planned, to reclaim some of his assets. However with the death of Mr Ozal on April 17, he may find Turkish officials less receptive to his overtures.

## Shipyard's future at risk after losing order

By David White, Defence Correspondent

THE FUTURE of the long-established shipbuilding industry on Tyneside, north east England, was placed in jeopardy yesterday when Swan Hunter lost its bid for a vital contract to build a 20,000-tonne helicopter carrier for the navy.

The contract, believed to be worth about £170m, has gone instead to VSEL, the submarine yard at Barrow-in-Furness, north west England, in conjunction with the Norwegian-owned Scottish company Kvaerner Govan.

Swan Hunter described the surprise decision as "potentially terminal".

Mr Jonathan Aitken, defence procurement minister, said the VSEL bid won "by a very substantial margin of more than £50m".

The plan for a helicopter carrier was thought likely to be dropped in MoD budget cuts but was revived in March.

The ship, to be called HMS Ocean, is designed to carry 12 helicopters, capable of landing several hundred Royal Marines. This role was formerly assigned to HMS Hermes, sold to India in 1986.

Swan Hunter was hoping to secure subsequent contracts for two large assault ships, worth about £200m each. Work on current orders - completing three navy frigates - will run out next year.

The yard at Wallsend employs 2,200, compared with 4,500 when it was privatised in a management buyout in 1986. Since it opened in the 1870s, it has constructed 2,700 ships, from the famous Cunard liner Mauretania to the current aircraft carriers Ark Royal and Illustrious.

VSEL said the jobs argument was the same whether the new helicopter carrier went to Barrow-in-Furness or the Tyne. The contract marks the submarine builder's return to surface ship work after an 11-year absence. However, under the contract, the ship itself will be built at Kvaerner Govan on Clydeside and will be turned into a military vessel at VSEL.

Technology limits road pricing plans but permit system still possible on motorways

## Pay-as-you-go tolls ruled out until 1998

By Richard Tomkins, Transport Correspondent, in Gothenburg

MR JOHN MACGREGOR, transport secretary, yesterday firmly ruled out the introduction of pay-as-you-go tolls on Britain's motorway system for at least five years.

He left open, however, the possibility that money could be raised from road users earlier than that by requiring them to buy and display an annual permit if they wanted to use the motorways.

Mr MacGregor is shortly expected to publish a consultation paper setting out the options for raising more money from motorists to help finance the government's £19bn road-building programme.

Yesterday he visited the world's most advanced experiment in road pricing technology at a test site in Gothenburg, Sweden, to see how charges could be collected electronically from motorists using roadside beacons that debit charges from devices inside their vehicles.

But Mr Jonas Sundberg, senior researcher for Sweden's Transport Research Institute, told Mr MacGregor that even when the technology had been fully developed, it could not be introduced nationally in Britain until at least 1998 because of the time it would take to fit the devices to the country's 25m vehicles.

Mr MacGregor has already ruled out the idea of collecting charges through Continental-style toll-booths because they would slow traffic down and take up too much land.

That leaves annual permits as the only short-term measure available.

Mr MacGregor conceded that electronic road tolls could not be introduced in Britain for at



Britain's motorway drivers may face the introduction of a permit scheme to help finance the UK's £19bn roadbuilding programme

least five years. "I have certainly been told by all the experts I have spoken to so far that the first feasible moment is 1998," he said.

But he added that electronic road tolling was not an issue that could be rushed.

"You have to have a political debate, you have to decide whether you take up this option, you have to get legislation for it and you have to prepare for it."

Mr MacGregor said the permit system was a possible alternative. "There is a discus-

sion about that in the green paper, (consultation document) but there is a lot of difficulty about it because it doesn't have the flexibility of the electronic system. It would be feasible and technologically possible, but you would have to iron out a lot of practical problems."

One of the chief objections to a permit system is likely to be the difficulty of reconciling it with privately built toll roads, which the government is keen to encourage. Drivers would be reluctant

to pay tolls on privately built roads if they had already paid for a permit to use the state-owned motorways.

One solution likely to be explored in the green paper is the idea of so-called shadow tolls, under which the government would reward private sector operators for building motorways by paying them a fee according to the number of vehicles that used them.

● A bridge rather than a tunnel is the option preferred by government for the proposed third Blackwall crossing of the

Thames to relieve the notorious traffic bottleneck in east London.

Subject to planning procedures, which are likely to involve a public inquiry, the new crossing could be completed around the turn of the century.

A department brochure published as part of the consultation says that the substantial cost difference between the £130m for the bridge at 1992 prices, and the £185m for the tunnel clearly favoured the former.

## BA managers told to reassure staff over cuts

By Paul Betts in Mexico City

MR ROBERT Ayling, group managing director of British Airways yesterday wrote to all BA managers telling them to inform all its 45,000 UK employees it would do everything it could to safeguard jobs in Britain.

However, the letter warned that the flag carrier will continue cutting costs of loss-making UK operations as the only alternative to closure or disposal of troubled businesses.

BA is currently facing the threat of industrial action from its pilots, cabin crews and

ground staff. The unions fear this strategy could be the start of a broader policy to reduce pay and conditions throughout the company.

The letter from Mr Robert Ayling, BA's group managing director, reflects the airline's growing concern that it may face mounting industrial action. It believes union positions are hardening over its globalisation strategy and its efforts to create low-cost subsidiaries for its UK regional services and the Gatwick-based European operations it acquired from Dan-Air last year.

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## Warnings over exports to Iraq 'ignored', inquiry told

By Jimmy Burns

SENIOR military advisers warned in the late 1980s that the export of machine tools by British exporters was contributing to a major build up of Iraq's defence capability, the Scott inquiry into arms sales to Baghdad heard yesterday.

Their advice, however, was ignored by the Department of Trade and Industry and other government officials, according to Lt-Col Richard Glazebrook, a retired army officer who was a member of a Ministry of Defence working group which was meant to vet export licences to Iraq.

Lt-Col Glazebrook said that concern about British exports had deepened substantially after February 1989.

By then the group had been

told of a secret government decision to relax the rules banning the sale of defence-related equipment to Iraq which was withheld from Parliament.

According to Lt-Col Glazebrook this led in practice to sensitive export licences being allowed to accumulate, only to be approved virtually without restrictions by the Department of Trade and Industry which overruled the advice of some Ministry of Defence officials.

Lt-Col Glazebrook said his concern and that of other military advisers in the MoD working group "crystallised" in June 1989 after the group suspected that a number of machine tool export licence applications had military uses.

"The more applications were uncovered the more I realised that this was a can of worms,"

Lt-Col Glazebrook said. His concern was the subject of a detailed memorandum which was among the documents the government tried to suppress "in the national interest" during the trial of three former directors of the Coventry-based machine tools manufacturer Matrix-Churchill.

The trial collapsed before the document titled 'British Assistance to the Emerging Iraqi Arms Industry' was ever used in court.

But yesterday it was read virtually in full by the counsel for the inquiry as part of the evidence Lord Justice Scott is accumulating about the extent the government may have breached its own original guidelines governing defence exports to Iraq.

The hearing continues today.

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Royal Albert Hall, London, late 19th century

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Cash Flow	18.4	19.9	8
Net Income	14.1	14.3	2
Dividend	7.2	7.8	8
Extraordinary Dividend	—	27.0	—
Total Assets	367.0	400.9	4
Capital and Reserves	108.7	89.0	-19
Staff	221	212	-4

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## NEWS: UK

## Tory rebels hope to win tax break for shipping

By Alison Smith

TORY backbenchers will turn the heat on government ministers over a further issue today as senior Conservatives renew calls for extra help for the UK shipping industry.

Sir Giles Shaw, a former trade minister and a member of the powerful executive of the 1922 committee of Tory rank-and-file MPs, has proposed a change to the finance bill to give the shipping industry 100 per cent first-year capital allowances.

Other senior Tories have signed up to his amendment, and the opposition is also expected to give them support in the debate late tonight.

On Monday, a rebellion of rank-and-file Conservative MPs over the plans to extend Value Added Tax to domestic fuel cut the government's majority to just 10.

The MPs involved are still finalising tactics. If they do not press the matter tonight, one option is to return to the issue at the next detailed discussion of the budget later in the summer.

The government is expected to stick to its previous response saying that ministers still believe it would be difficult to justify the tax break.

## Major under pressure to reshuffle cabinet

By David Owen

SPECULATION ABOUT a summer cabinet reshuffle gathered fresh momentum yesterday when Mr John Major refused to confirm that Mr Norman Lamont, the chancellor of the exchequer, would present this year's second budget.

Challenged repeatedly by Mr John Smith, the opposition Labour leader, in front of a noisy House of Commons Mr Major responded aggressively but stopped short of giving the requested assurance.

While it would be virtually unprecedented for a prime minister to comment on possible cabinet changes in the way demanded, Mr Major's refusal to be drawn reinforced expectations at Westminster that Mr Lamont will be moved in a July reshuffle.

Meanwhile the government staged a retreat in its long-running battle with teachers by announcing that mandatory tests in schools would be simplified and streamlined from next year.

Its decision, rushed out in a House of Commons statement after a morning of Downing Street crisis-management, appeared to calm the rising discontent among Tory MPs about the handling of the dispute.

But it failed to persuade the teachers to lift their boycott on this summer's tests.

The row, which had set the government against most of the educational establishment and prompted growing unease among parents, contributed to the government's disastrous performance in last week's county council elections.

Earlier Mr Patten had been said by friends to have been "incandescent" at press reports that the prime minister's office had "bounced" him into a climbdown.

Coming in the wake of Monday night's embarrassing backbench revolt over the imposition of VAT on domestic fuel bills, the prime minister's remarks about the chancellor added to the impression of a government in disarray after last week's disastrous Conservative performance in elections across the country.

They contrasted sharply with the vote of confidence he offered Mr John Patten, the beleaguered education secretary, whom he said he was "four-square" behind. At the very least they indicated Mr Major was keeping all his options open.

Arriving in the chamber to new customary Labour shouts of "Resign!", Mr Major was immediately challenged by Mr

Smith, who asked: "Can you tell us if the budget in November will be presented by the present chancellor?"

Mr Major retorted by branding the question "a hoary old chestnut" and saying he had "not yet even begun to contemplate cabinet changes."

He went on to praise Mr Lamont's record while avoiding giving a direct answer to Mr Smith's question. It was "because the chancellor has taken difficult decisions that we now have inflation at a 25-year low, interest rates at a 15-year low and the prospect of the fastest growth in Europe this year and next year."

When Mr Smith repeated his question the prime minister responded more aggressively, referring to last week's Labour mix-up over the party's economic spokesman in the Lords. "If I wanted advice on cabinet making, I would not seek it from you, who last week had to sack your own economic spokesman for incompetence," Mr Major said.

Offering "a third shot" at removing the question-mark over Mr Lamont's future, Mr Major retorted with a reference to his own assessment of last week's election results: "Why can't you just admit you have got a bloody nose! It's a good deal more dignified."

## Britain in brief



## Overseas role in newspaper may increase

Newspaper Publishing plans to raise new significant capital to develop The Independent and The Independent on Sunday to compete in the increasingly competitive national newspaper market.

A range of financing options will be considered so that around £10m can be devoted to improving the titles. They include the use of internal resources, bank borrowing and raising new capital from existing shareholders and potential new investors.

Newspaper Publishing confirmed last night that its principal two shareholders, El Pais of Spain and La Repubblica of Italy, have made it clear that they are willing to increase their stake in the company. At the moment each of the continental European groups hold more than 18 per cent of the company and both could lift their stakes to around 25 per cent each giving them effective control.

No early bid for Newspaper Publishing is expected by the main founder Mr Andreas Whitman Smith but it is clear a bid could easily be triggered under Stock exchange rules if El Pais and La Repubblica increased their stake and were seen to be acting in concert.



Cricket, England's summer sport, underwent a modest revolution yesterday. As Surrey met Lancashire at the Oval, London, a third umpire watched the game on TV. A two-way radio linked him to the on-pitch umpires to help judge run-outs or stumpings. The Test and County Cricket Board watched the experiment and it may be used in international matches later this season.

ware-based Lloyd-Wright Investment Corporation, freezing all assets world-wide pending further SIB inquiries.

Lawyers for Mr Lloyd-Wright said he strenuously denied any dishonesty.

## Telecom plan for City

A new telecommunications company is about to start digging up the City of London's streets to lay its own network, and expects to be offering local services to rival BT and Mercury by the autumn.

City of London Telecommunications (Colt) has been granted a government licence to build and operate its own fixed-wire network within the London region, extending out to the M25 boundary.

Colt, an offshoot of Fidelity, a US investment management company which has telecoms concerns in the US, intends to spend "tens of millions" in the next few months on the first stages of constructing its own fibre-optic network.

## SA off-shore broker in court

Funds deposited with an investment company run by Mr Ian Lloyd-Wright, a South African-based off-shore broker, appear not to have been placed in any investment funds, lawyers for the Securities and Investments Board told the High Court.

Instead, much of the money appeared to have been paid to the benefit of a Mr Kitalides, they said.

The court renewed injunctions against Mr Lloyd-Wright and his company, the Del-

## Boost in car sales delayed

Car sales in Britain will not bounce back to the 1980's boom levels until the next century, according to a report issued by the Henley Centre for Forecasting. Although the number of drivers is expected to grow, customers' attitudes towards car purchases have changed significantly during the recession - drivers are now accepting lower status or second hand cars, and delaying for 15% longer before buying a new car, the report said.

## No caffeine drinks limit

The government decided not to introduce a maximum caffeine limit for soft drinks and freed manufacturers to decide the sugar content. Mr Nicholas Soames, food minister, said he had asked the Food Advisory Committee to review its 1988 recommendation on the need

for a caffeine limit. No adverse effects on young children had been reported since the introduction of high caffeine soft drinks; any UK restriction could not be applied to imports from the EC.

## N-waste store criticised

A government advisory committee attacked the timetable for opening an underground store of nuclear waste at Sellafield in Cumbria as unrealistic.

The Radioactive Waste Management Advisory Committee's annual report said that "disposal of radioactive waste is very unlikely to take place in the (proposed) repository any earlier than 2010", three years after the target date. The underground caverns, to be constructed by UK Nirex, the nuclear industry's waste-disposal company, are intended to take low and medium level waste from the UK's Magnox nuclear reactors and from British Nuclear Fuels' Thorp plant at Sellafield.

## Smith set to follow NZ model on PR

By Ralph Atkins

MR JOHN SMITH, the opposition Labour leader, is preparing to tell his party that it should back the principle of changing Britain's electoral system - provided reform is supported in a national referendum.

He is working on a plan intended to rally opponents and supporters of electoral reform while leaving Labour, after its autumn conference, with a clear statement on how it would act in government.

Deep internal divisions over electoral reform will be highlighted today when Labour MPs debate the report of the

party's electoral reform commission under Professor Raymond Plant.

Mr Smith will set out his thinking to next Wednesday's meeting of Labour's ruling National Executive Committee. Proposals that Labour should embrace electoral reform have already angered the substantial section of the Labour party - including Mrs Margaret Beckett, deputy Labour leader - that wants no change from the current "first past the post" system for electing MPs.

The Plant commission recommended a French-style "supplementary vote" system, regarded as a compromise by supporters of proportional rep-

resentation.

Mr Smith is as cautious about reform but is understood to have accepted the case for change - although the extent to which he will back the Plant report's conclusions is unclear. He is expected to reject calling for a Royal Commission on electoral reform that would have delayed any decisions.

Instead, Mr Smith will aim to keep supporters of "first past the post" on side by making clear that no change would be made until after at least one referendum.

Mr Smith is seriously considering a scheme proposed by Charter 88, the constitutional

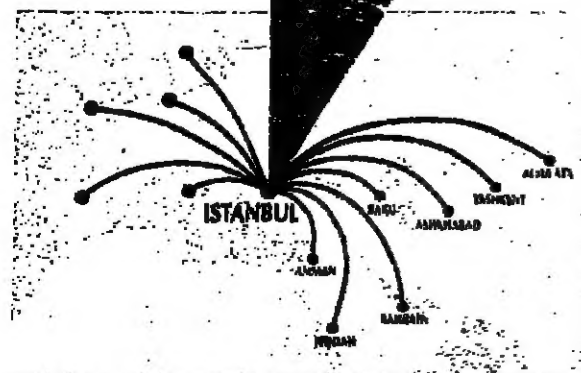
reform movement, to the Plant Commission and based on a New Zealand model. In that country, a "preferendum" was held last year containing two parts: voters were asked whether the "first past the post" system should be changed and then to choose between alternative electoral systems.

New Zealand plans a further referendum for later this year on legislation implementing an "Additional Member" electoral system.

Amid pressure within Labour ranks Mr Smith is also ready for a confrontation with trade union bosses over their links with the party.

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**T**om O'Neill, managing director of Barr & Stroud, points to an L-shaped stretch of desk space, indistinguishable from any other in an open plan office. "That's where I sit," he says proudly.

He adds: "It was only when I said that was where I was going to work that other senior executives accepted the idea of not having their own offices."

Barr & Stroud, which makes equipment such as gun sights, periscopes and rangefinders mainly for the defence industry, is claiming success in breaking away from what O'Neill admits were the grossly inefficient management and production methods of its past.

In common with other defence subcontractors the company is having to face up to the competitive challenge posed by the ending of the cold war, and by changes in the old cosy relationship with its customers. What makes its experience unusual, however, is the galvanising effect which re-locating to new premises appears to have had on the bottom line.

The move to a large, airy new factory in Glasgow - in which office space merges into manufacturing areas - has helped Barr & Stroud over the last couple of years cut its production lead times from 18 months to seven months, and raise the percentage of products delivered on time from a slovenly 10 per cent to 90 per cent. Last year it made an operating profit of £1.2m, its first since the late 1980s.

O'Neill admits that Barr & Stroud, owned 50-50 by Pilkington and the French company Thomson, was a product of the "featherbedded" defence industry, operating on cost-plus contracts. Before the move

James Buxton describes how moving factory has helped to rejuvenate Barr & Stroud

## Sights set on a new target

it was housed in Edwardian plants in Anniesland, Glasgow.

Initial efforts at transforming the company through computerisation faltered in the face of ingrained structures. "With computerisation alone the company would just have been automating inefficiency," according to Mike Ward of Andersen Consulting, which came in to advise Barr & Stroud on its transformation.

Just as the company realised it needed more sweeping changes, however, it sold its old site to Safeway for £14.5m and was able to commission a new £20m plant, designed by the architects Ryder Nicklin. The reorganisation could consequently start again from scratch. "The move opened people's minds," says O'Neill. "They suddenly said: 'Why can't we do this or that?' We wouldn't have made half the productivity gains we've achieved if we'd stayed where we were."

The new factory, at Linthouse on the banks of the Clyde, employs 700 people, compared with the 2,100 who worked at Anniesland. Yet turnover between the years to

March 1990 and March 1993 has gone down proportionately less than the workforce, falling from £52m to £52m.

From the start the company told staff it wanted to cut 500 jobs and achieve a single status factory, in which the main differential between employees would be their salary level. That meant reducing nine tiers of management to four, scrapping the six different grades of craftsmen in favour of one.

Not surprisingly, says O'Neill, "the biggest opposition to change came from middle management, because they were the group most threatened and were going to be decimated - what was happening really threatened their comfort zone."

O'Neill fired 22 of the 40 senior executives in early 1990 soon after taking over as managing director, "people who were not going to get on the train in the direction we were going".

He says he spelt out frankly to the workforce what was intended. "We gave them the bad news about the job losses first, then we listened

to their ideas. If people don't take ownership of change, they won't change their behaviour."

Instead of the old hierarchical structure staff now work in 12 teams, each dedicated to specific projects. These include a civilian version of the company's thermal imaging equipment, used for spotting objects and people in the dark, which Barr & Stroud is selling to police forces.

Each team includes designers, production planners, materials purchasers and production controllers. Staff report to a team leader, rather than a middle manager such as the head of the machine shop as they would have done previously. The four tiers of management consist of the managing director (O'Neill), the operations director (Lawrie Rumens), the team leaders and everyone else, from machinist to receptionist.

Rumens believes that as Barr & Stroud moves closer to its medium-term goal of achieving full computer integrated manufacturing, his job will disappear, reducing the four tiers to three.



Driving through change: Tom O'Neill (left) and Mike Ward, who are behind the transformation of the defence subcontractor

Barr & Stroud says a system under which seven trade unions each had negotiating rights has been reduced to a single bargaining group.

Barr & Stroud has cut 1,400 jobs from its workforce in three big waves of redundancies and early retirement. The management dropped a compulsory redundancy programme after a two-day strike in late 1991 and all redundancies have been voluntary.

Stewart Ritchie, convenor for the AKEU engineer's union, says the employees like the new working arrangements. The management, he says "are far more open than they

used to be about what's going on".

The other big change which contributed strongly to cutting the workforce and the size of the company's operations was the switch to outsourcing most of its manufacturing. Here again, the move to new premises was an important catalyst. In the old factory Barr & Stroud used to be vertically integrated, producing much of the metalwork and most of the electronic components for its products.

"We decided our strength was in designing and making systems," says O'Neill. "We wanted to concentrate on that and buy in the rest."

The machine shop was slimmed down to 30 people from 200, and the same staff reduction was achieved by the electronics section. Most electronic components are now made or assembled by the US company Hughes Microelectronics at Glenrothes, Fife, while optical components come from Pilkington Optronics' plant at St Asaph in North Wales. Machining is done by a company in the Isle of Man.

Now only 23 suppliers account for 60 per cent of all inputs - three years ago the company had more than 3,000 suppliers. By simplifying the manufacturing operation, stocks and work in progress have fallen from £22m to £7m.

**F**or managers in the more frenzied reaches of the private sector, the idea of running a charity must feel like an invitation to retreat into monastic life.

Reality, however, is different. Charities may be driven by philanthropic motives, but they face most of the same financial and competitive pressures as commercial organisations.

Thousands of small, local charities will always depend on volunteers for their management. But government ambitions for the voluntary sector to become a large-scale provider of state-financed welfare services are encouraging moves towards an élite, super-league of big charities. Attention is increasingly focusing, therefore, on how these large, business-like organisations should meet their management needs.

A survey by Ian Bruce, chief executive of the Royal National Institute for the Blind and director

of the Centre for Voluntary Sector and Not-for-Profit Management (Volpro) at London's City University Business School, shows that charities rely heavily on outside recruitment to find many senior managers.

According to the study, 53 per cent of top managers in the biggest 200 charities came from outside the voluntary sector - 33 per cent from commercial organisations and 20 per cent from public-sector ones. The bigger the charity, the more likely it was to recruit its chief executive and senior directors from outside the sector.

"The survey asked only about individuals' last jobs," says Bruce. "Had we traced their careers fur-

ther back, we should almost certainly have discovered an even higher proportion with backgrounds outside the voluntary sector."

The management needs of big charities are complex and it is therefore no surprise that they sometimes buy in specialist skills. "At the RNIB we are running schools and hotels, managing a £50m budget, employing 2,000 people, training and managing volunteers and providing services of acute importance to our clients," says Bruce.

"It is quite a managerial challenge, something that those people in the commercial sector who regard us as amateurs fail to appre-

ciate attention to management."

Volpro is undertaking a feasibility study to see whether this could be remedied by sector-wide training and development programmes. And the National Council for Voluntary Organisations this month set up a study group chaired by Bruce to consider whether a formal Industry Training Organisation for the voluntary sector should be established. The group will produce its recommendations early next year.

Another incentive for the voluntary sector to develop the talents of its own managers is that recruits from the commercial world are not always successful. "Some commercial managers cannot cope. They

tend to be more inflexible ones," says Bruce.

Bruce and his colleagues at Volpro have begun researching similarities and differences between managing in the two sectors. Diana Leat, Volpro's visiting senior research fellow, believes many of the assumed differences between commercial and voluntary organisations are based on oversimplified views of both.

Rather than searching for differences between charities and commercial companies, she believes the starting point must be within individual organisations, regardless of the sector they are in. It is clearly unhelpful, she says in a Volpro report, to put ICI and a market

stall in the same category just because they are both commercial organisations; similarly, Oxfam has little in common with a village playgroup. But, she adds: "It may be more illuminating to look at the similarities between, say, Apple and Oxfam than those between Apple and Pepsi."

In any case, believes Leat, we may be witnessing a convergence in management priorities between commercial and voluntary organisations to become more business-like - many resulting from public funding changes, with charities having to compete for contracts.

But, she suggests, there are equal pressures in the other direction, with some characteristics more familiar to the voluntary sector becoming increasingly essential to the success of modern commercial organisations.

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## Running the charity superleague

Alan Pike describes how the sector is trying to improve its management skills

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This is to inform that Mr Frankie YUEN Cho Kwong, holder of HKIC No.E358711(1), is no longer in the employment with effect from 25th April 1993, of the following companies:

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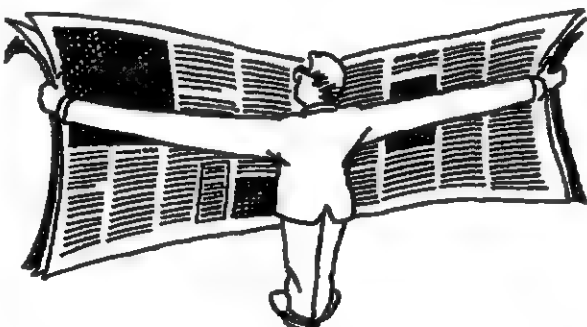
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FT SURVEYS



When Falkirk District Council hired a consultant four years ago to assess the environmental impact of a proposed asbestos disposal site, the report it received was far from comprehensive.

In exchange for their fee, officials were sent a meagre two pages of text and a couple of low-quality maps of the area under examination. It was hardly the basis for a detailed assessment of the risks to the soil and water, the level of treatment of the waste or a consideration of alternative uses for the land.

As legislative requirements and voluntary pressures have forced companies and government agencies to take environmental issues seriously, demand has grown for consultants to help meet their needs.

But the last few months have also brought growing calls for improved quality from these consultants, as bitter experiences of the results take hold. Now professional bodies are beginning to respond.

Carl Fuller of the Institute of Environmental Assessment, who regularly examines consultants' reports, says one of the most frequent problems is a lack of consideration of alternative options during a review.

Consultants often fail to identify weaknesses in proposals, ignore the way sites would change if a project did not proceed and make elementary errors such as conducting ecological surveys in December when there is little prospect of discovering the full range of fauna and flora in the area being surveyed.

His thoughts are supported by research conducted by Norman Lee of the environmental impact assessment centre at Manchester University.

Based on a sample of 85 of the 500 environmental statements in the UK prepared during 1988-91, he found a gradual improvement over time, but that even in 1990-91 two-fifths were still graded unsatisfactory (see table).

The demand for environmental consultancy is very large and partly externally imposed. Legal requirements such as the 1990 Environmental Protection Act, and other codes such as BS 7750, the British Standard on environmental management, and Emes, the EC's new ecological auditing and management scheme, are all playing a part.

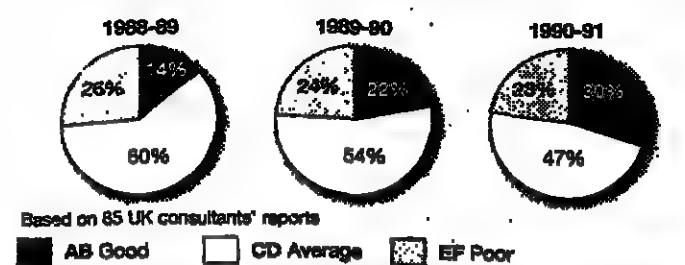
A recent survey by Environmental Data Services identifies 339 entities which it recognises as environmental consultants, with billings of \$400m. The institute's figures suggest the total of those using the label is nearer 700.

At the same time, there are no real barriers to entry and no regula-

Environmental advice is becoming big business, but there are calls for higher standards, says Andrew Jack

## Put to the green test

Environmental reports: how they rate



A	Relevant tasks well performed, no important tasks left incomplete
B	Generally satisfactory and complete, only minor omissions and/or inadequacies
C	Can be considered just satisfactory despite omissions and/or inadequacies
D	Parts are well attempted but must, as a whole, be considered just unsatisfactory because of omissions and/or inadequacies
E	Not satisfactory, significant omissions and/or inadequacies
F	Very unsatisfactory, important tasks poorly done or not attempted

Source: Institute of Environmental Assessment

tory or other official body to ensure that minimum standards are maintained.

The National Accreditation Council for Certification Bodies may examine those wishing to be verifiers of company environmental statements for Emes. But, in the far more lucrative market of general consulting, there is no such independent scrutiny.

"The whole environmental business has expanded very dramatically," says Chris Luck, a director of Environmental Resources Limited (ERL). "You become concerned

about the maintenance of professional standards. There have been worries about how people will know whether they are going to get a good quality service."

Prime among the difficulties is the lack of adequately qualified staff. The institute has taken a lead in tackling this problem through the creation of the Environmental Auditors Registration Association scheme (EARA) last October, backed by industry, government bodies and consultants.

Eara maintains a register of those individuals who have reached one

of the three recognised levels of membership: provisional environmental auditor, environmental auditor and principal environmental auditor.

Registration at the different levels depends on achieving a certain number of points through professional and academic qualifications, training and practical experience. Principals must also submit a written dissertation on which they are orally examined. David Thompson, the scheme manager, says there have been more than 500 applications. He hopes that there will be more than 1,000 names on the register before the end of the year.

There are similar attempts to raise standards for businesses through the Association of Environmental Consultants - which currently represents 23 of the larger firms in the industry. At the end of last month, the association finally ratified a code of practice and launched a registration scheme. Companies are subject to a review conducted by individuals from two or three other member consultancies, who look at systems and procedures. They are supported by a team from Imperial College, London, who examine a sample of commercially-sensitive files on client work. There is a nominal £750 fee.

Those that pass or have only minor shortcomings will be audited again in a year, and then every two years. Those that require more work will be re-examined after six months.

So far, 18 companies have been registered and can be expected to be audited by the end of March next year. "It is by no means a formality," says Geoff Mills, head of Gibb Environmental and chairman of the working group for the scheme. "There has been some real soul-searching from firms about applying. But this is not a cartel. We would love others to apply."

ERL was chosen as the guinea pig, and was visited last December. Luck says: "Overall the process worked pretty well. It served to confirm our approach and will ultimately enhance the quality of service we provide. We have mentioned our registration to clients and in proposals and it has certainly been very well received."

That leaves two questions. First, how far credibility in a system of self-regulation can be maintained. That may only be tested when the institute and the association have to police and take disciplinary action against members.

Second, whether in the absence of any formal legal requirements, the reputation and the profile of the two schemes will be sufficient to persuade potential customers to use those registered rather than the many continued fringe players who are not.

## WORLDWIDE WATER

# Problems of achieving higher standards

Bronwen Maddox takes a look at EC policy



IMPROVING the quality of water is one of the most ambitious parts of the European Commission's environmental policy. Yet, nearly two decades after some of the directives were passed, the Community is unable to tell whether countries are complying with the rules. At the same time, water shortages in Mediterranean countries are renewing pressure on standards.

The Commission has passed more than 200 "green" directives in the past 20 years but the regulations on bathing and drinking water and on treatment of waste and sewage have attracted more than their share of attention. Surveys have shown them to attract a high level of popular support in many member countries.

More rules may be in the pipeline: the Commission needs to decide whether to bring more chemicals under the regulation's scope and whether to incorporate a recent tightening of the World Health Organisation's guidelines on lead in drinking water.

Northern countries have, on the whole, complied with more of the rules than southern - or so the incomplete figures available suggest. DGXI, the Commission's environmental directorate, says it accepts that lack of data on implementation of the directives has been a handicap in enforcing them. It is up to national inspectors to sample the water, but the methods and extent of testing vary widely between countries.

Consumer surveys grading beaches make up some of the gap. Water companies say, but are no substitute for systematic monitoring.

What is clear, however, is that the directives are among the most expensive to implement of all the "green" rules passed by the Commission. The UK's water industry, in the middle of a capital spending programme which could eventually top £45bn, estimates that half the sum is directly due to the EC

directives. Meeting the new WHO lead guidelines - which would mean replacing miles of lead piping - could cost another £2bn, it says.

Ian Byatt, director general of Ofwat, the UK's water regulator, has argued that if the Commission keeps tightening the rules, water costs - and, in the UK, customers' bills - will be trapped on a never-ending upwards "escalator". That prospect has led Euron, the group representing national water companies from all EC countries except Greece, to lobby for a revision to the standards, or at least restraint in setting new ones.

Janet Langdon, director of the UK Water Services Association, which represents the 10 large water and sewerage companies of

will be recognised."

There are signs, though, that the Commission is taking the problem of enforcement seriously. The UK helped start up meetings of each country's inspectors to help understand differences in monitoring methods.

Devising a workable route to higher standards is not the Commission's only headache - water shortages loom, too. The European Commission published a report at the end of last year warning that economic growth in the EC will become constrained by lack of fresh water.

The report, by the Birmingham-based consultancy Ecotec, argues that the shortages will be most pronounced in Mediterranean countries, because of increased industrialisation and growing populations. But it also said that contamination of groundwater by industry and agriculture in industrialised and heavily-populated northern countries will add to the costs of growth.

The past decade has seen some improvement in pollution control. The Rhine and the Meuse, among the worst-affected rivers, have seen concentrations of lead, zinc, arsenic, copper and mercury fall. However, the environment directorate has conceded that the improvements are "disappointing" given the effort and money expended.

The result of Europe's pollution levels and high water standards, according to the Ecotec report, is that the average cost of water in Europe, £0.06 per cu m, is some two to three times more expensive than in the US or in densely-populated Japan.

As EC countries become more alert to the rising cost of water and to the impact on their competitiveness, it may force the Commission's environment directorate to pick its targets more carefully and consider the economic consequences more thoroughly than it has done in the past.

This concludes the series. Previous articles appeared on May 5, April 28, 21, 14, 7, March 31, 24, 17.

## PEOPLE

### Greener shoots up at BAT Benson picks up Costain



BAT Industries is hoping to strengthen its clout in the insurance world by giving George Greener, chairman and chief executive of Allied Dunbar, responsibility for its other insurance subsidiary Eagle Star as well.

The move follows the promotion of Martin Broughton, previously chairman of Eagle Star, to the position of group chief executive and deputy chairman of BAT from the beginning of last month.

Broughton remains managing director of the group's financial services business, with Greener, now in charge of the whole of the UK, and Leo Denes, who runs Farmers in the US, both reporting in to him.

BAT says the elevation of Greener, who joined in 1991 after a 20-year career with Mars, to the position of chairman of Eagle Star Holdings reflects the belief that a more co-ordinated approach will give

the group greater muscle at a time of considerable regulatory upheaval in the industry, particularly in the life insurance area.

"We believe people will take more notice of us if we are number four in the market than if we are, separately, both the wrong side of ten," BAT commented yesterday. Allied Dunbar and Eagle Star's combined premium income gives the group a 6 per cent share of the UK life, investment and pensions market.

The group also hopes that the new format will increase its chances of success in the international arena. "We were beginning to find potential international partners were unclear as to which bit of the group they would fit into. Now there is one person for them to talk to," a BAT spokesman added.

In the past, the ethos of the two operations could not have been more different, with the brash Allied Dunbar sales technique contrasting sharply with the more traditional approach of Eagle Star. Now both are moving towards a multi-channel distribution strategy.

Moreover, BAT believes that whereas Allied Dunbar had been "so focused on its sales drive that it had rather lost sight of its market" one of Greener's achievements has been to redress that balance.

Meanwhile, Clive Coates, finance director of Eagle Star, is promoted to deputy chairman, while Sandy Leitch, deputy chairman and managing director of Allied Dunbar, becomes its chief executive.

Costain, the UK construction group, yesterday moved to strengthen its board further with the appointment of Sir Christopher Benson as chairman.

Sir Christopher, 59, is chairman of Boots the retailer and chairman until July of MEPC property group. He is also chairman designate of Sun Alliance.

He takes over in June as chairman of Costain succeeding Peter Sawdy, 61, who has been chairman for two and a half years during one of the most difficult periods the group has faced.

The company last year made a £148.6m pre-tax loss after making further substantial provisions against its housing and commercial property operations.

In a bid to reduce its large debts, Costain recently sold its Australian mining operations to Peabody Resources, part of Hanson, the Anglo-American conglomerate, in a deal worth £198m.

Costain has also received several approaches from potential purchasers for its loss-making UK housebuilding operations.

It is thought to have wanted



to appoint a high profile chairman to help chief executive Peter Costain and a new management team reduce the company's debt further and restore its fortunes.

The appointment follows the replacement of a number of senior executives including Tom Sles, the former finance director, and Gordon Haworth, main board director responsible for American operations. Keith Egerton, director responsible for commercial property operations, also left the group following Costain's decision to retreat from that sector.

### Invesco in hiring mode

After the exodus of recent weeks, Invesco M&M yesterday announced a handful of senior appointments which confirm once again the steadily increasing American influence on the still UK-listed fund manager.

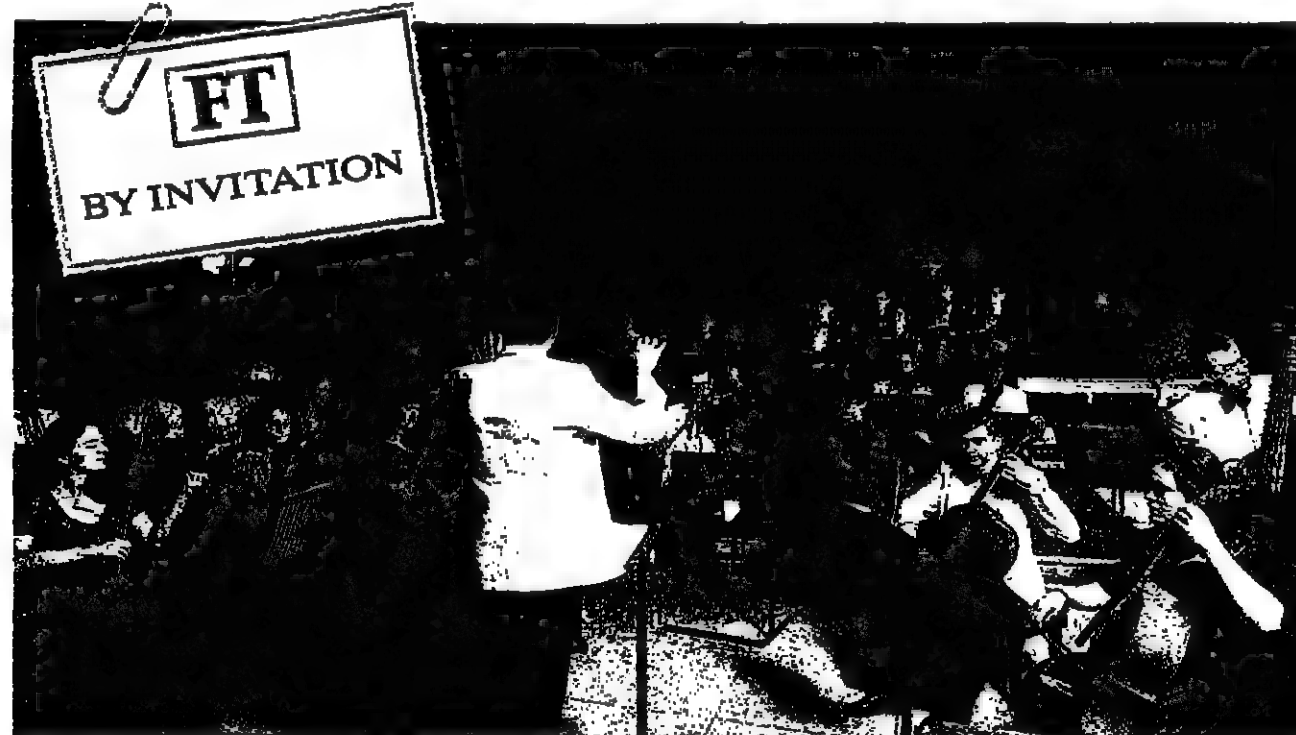
Significantly, the new chief financial officer is American Robert Harris, who joined Invesco in 1988 and is currently president of Invesco Services. He replaces Ratan Engineer, the London-based finance director who left in April. Harris was assistant director of the Office of Management and Budget in Washington back in the Carter administration.

Prior to that he worked at Citicorp and Southern, the bank where executive chairman Charles Brady and others started before setting Invesco up. He is well plugged into Atlanta, Georgia community, from where Brady operates. Harris is on the board of trustees of Georgia State University as well as a member of the advisory board of the Atlanta committee for the Olympics.

Invesco has also brought another American non-executive onto the board following the appointment of Sandy White last November. He is Boris Longstreth, a former SEC commissioner and currently a partner with law firm Debevoise & Plimpton.

Meanwhile Norman Riddle, newly appointed head of the European businesses, has brought in James Robertson from his previous stable Capital House. Robertson, who becomes finance director for the European division, had worked with Riddle in building up Capital House, the fund management subsidiary of Royal Bank of Scotland, as director of finance and corporate development. He qualified as a chartered accountant with Arthur Andersen before joining the corporate finance department of Charterhouse merchant bank.

Martin Gray, chief executive of the bank's UK branch business, joins the board of NATIONAL WESTMINSTER BANK.



### Fly to London in June

for the

## Lufthansa Festival of Baroque Music

"The London musical calendar now seems inconceivable without the annual Lufthansa Festival of Baroque Music....New explorations into the vast continent of early music are constantly mapped out, new performers to lead those explorations constantly introduced" *Financial Times* 29th June 1992

Now the FT invites its international readers to come to London in June to enjoy one or more of the 10 concerts in this year's season, being performed in Christopher Wren's church of St James, Piccadilly, and at the elegant Wigmore Hall, also in central London.

Included in a varied programme running throughout the month and early July, the 350th anniversary of Monteverdi's death is marked with a performance of *L'Orfeo*, while the 250th anniversary of the 'Peace of Dettingen' is celebrated with Handel's *Dettingen Te Deum* and *Anthem*, under the musical direction of Ivor Bolton.

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Virtuoso violin works by Fontana  
Wednesday 16 June  
Chamber music by Mozart's friends

Monday 21 June  
Cantatas and concertos by J.S. Bach  
Thursday 24 June  
Bach's solo harpsichord concertos  
Saturday 26 June  
Handel's choral works for the 'Peace of Dettingen'  
Wednesday 30 June  
Bach's Orchestral Suites  
Friday 2 July  
Monteverdi's *L'Orfeo*

† These performances are at the Wigmore Hall, all others are at St James's Church.

Price per person based on two people sharing a double room with breakfast, one concert performance, and return flight from Germany. No other extras are included. From other EC countries Lufthansa flights (via Germany) are available at a premium of DM126 or £50, or on request from elsewhere. Single room supplement DM75 or £30 per night.

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## Edward Mortimer



Many readers are suffering from Bosnia fatigue. "I know it's terrible," they say, "but things are just as bad in Armenia, Abkhazia, Tajikistan and a lot worse in Sudan. Why do you go on about it?"

I go on about it not primarily for moral reasons but because I believe the security of Europe is threatened by the failure of European states to act on the principles they proclaim. Czechs and Slovaks, Russians and Ukrainians have shown that a federal state can be dissolved without bloodshed. But the chances of it happening in Yugoslavia were never good. Too many Serbs had drawn, from a selective reading of history, the conclusion that they would never be safe unless they all lived in one state. They were ready from the start to fight rather than accept the secession of Croatia or Bosnia-Herzegovina. Recognition of those states was therefore a cruel deception, unless the recognisers were able and willing to deter the Serbs from reacting with violence.

But it is no use crying over spilt milk. The question is what to do now. So far the Serbs have succeeded, by being better armed and more ruthless than their opponents, in seizing control of most of the territory where Serbs lived - even where they were a minority - and "cleansing" it of other ethnic groups. This has created an unmanageable refugee problem, reminiscent in too many ways of the Palestinian one, and has set an appalling precedent for ethnic or national leaders elsewhere in central and eastern Europe. It must not be allowed to stand.

The Vance-Owen plan accepts the Serb logic, since it divides Bosnia-Herzegovina into provinces all but one of which would be dominated by one ethnic group. But it attempts to apply that logic more fairly than the Serbs themselves have done.

The Bosnian Serbs do not like the plan because the provinces it assigns to them would not all be contiguous, either with each other or with Serbia proper, and because it requires them to withdraw from territory they now control, leaving some of their homes under

## Twin track to Bosnia peace

Air attacks and military aid are complementary, not alternatives

"alien" domination. In those areas, they naturally fear. It would be their turn to be "ethnically cleansed".

The Bosnian Croats like the plan because it puts almost all their homes under their own political control. They have already set about making sure of that by doing some "ethnic cleansing" of their own.

The Moslems do not like the plan at all. It leaves them, the largest group, with the smallest area. The plan would give them back some of the territory they have lost, but would

still leave many of their homes outside their political control. Their chances of returning to those homes would be slim.

Still, the Moslems have accepted the plan because it is their only chance of getting international support. They too have been driven to accept the Serb logic, and start "cleansing" some of the areas they control.

Mr Slobodan Milosevic, the Serbian president, has suddenly emerged as a "goody" because he wants the Bosnian Serbs to accept the plan, as he wanted the Croatian Serbs to accept the Vance plan in January 1992. He does not expect either plan to be implemented, but hopes that a ceasefire now would get the international community off his back, while enabling the Bosnian Serbs to consolidate their gains (as the Croatian Serbs have done).

Having got so far, the "inter-

national community" (meaning the west egged on by Moslem and other non-aligned states, dragging Russia nervously in its wake) should take Mr Milosevic at his word. He says he is cutting off all but humanitarian aid to the Bosnian Serbs.

The United Nations should respond by placing monitors all along the Yugoslav-Bosnian border and keeping them there until the Bosnian Serbs have not only signed the Vance-Owen plan but implemented it. Failing that, the military option is the only one. It need not imply putting more external troops on the ground. It may even require withdrawing those troops that are now there, since it certainly requires dropping any idea that they are neutral. The military option means giving Bosnia the means to defend itself a fundamental right of any state, consecrated by Article 51 of the United Nations Charter. While the weapons are being flown in, Nato air power should be used to prevent the Serbs from launching an all-out assault.

At last, it seems, those two actions - arming the Bosnian government forces, and air attacks on their opponents - are seen in Washington, if not yet in European capitals, as complementing each other, not as alternatives. That is vital, because neither by itself is likely to achieve what must be the objective: the defeat of those, whether Serb or Croat, who seek the partition of Bosnia.

If the Bosnian Serbs could be convinced that this strategy was really about to be put into force, they might well promptly accept the Vance-Owen plan as (from their point of view) the lesser evil. They should be given a last chance to do so. But once the military strategy went into action the plan should be dropped.

Abraham Lincoln did not challenge slavery south of the Mason-Dixon line so long as there was a hope of avoiding secession. But once Americans were fighting and dying to keep the country together, he proclaimed emancipation of the slaves throughout the union.

Similarly, the Vance-Owen plan can be defended as an alternative to war, but not as a war aim. If the war is to go on, the only acceptable outcome is one allowing all Bosnian citizens to return home freely and in safety.

For British holidaymakers, safe summer tans will be a lot cheaper this year, thanks to the recent outbreak of price discounts on sunbathing products. But for some of Britain's biggest retailers, the competitive pressures which have led to the price battle threaten to keep turning up the heat long after summer ends.

Though other retailers such as Tesco, the supermarket group, have joined in, the real battle is between two protagonists: Boots, the country's largest chemist chain, and Superdrug, the fast-growing discount drugstore company which triggered hostilities by cutting branded sunbathing prices by 25 per cent two weeks ago.

This is Superdrug's second headline-grabbing price offensive in 18 months and follows its decision to discount fragrances by up to 30 per cent at 42 of its 680 stores. Heavy lobbying by Superdrug has also prompted a Monopolies and Mergers Commission inquiry into the distribution practices of perfume manufacturers, which refuse to supply the company directly.

Though Boots has matched the perfume price cuts, it has done so gradually and only in outlets near Superdrug stores which sell fragrances. Its response in sunbathing products has been much more decisive. Days after Superdrug acted, Boots announced 30 per cent price cuts in all its 1,100 stores.

The speed and scale of its reaction were deliberate. "One reason we have taken a high profile this time is to send a clear signal that we care about our market share," says Mr Gordon Hourston, managing director of Boots The Chemists (BTC), the division of the Nottingham-based group which operates the high-street stores. At stake are much more than Boots' 47 per cent of the £11.6m UK sunbathing market and Superdrug's goal of doubling its share to 16 per cent this year. BTC points out in any case that sunbathing provides less than 2 per cent of its turnover and says it is confident of offsetting lower margins through higher sales volumes.

Far more worrying for Boots is the risk that if price battles of this kind proliferate, they will reinforce the impression among consumers - already detected by the company's market research - that its prices are too high and its profit margins too fat.

Superdrug is adept at exploiting that impression. Not only has it won valuable free

Guy de Jonquières on a clash between two competing retailing strategies for the 1990s

## Price war is not just skin deep

publicity by skillfully posing as a consumer champion: it misses no opportunity to portray its larger rival as greedy. "In markets such as vitamins, photographic film or cosmetics, where Boots' share is 30 per cent or more, its margins are sky-high," says Mr Geoff Brady, Superdrug's marketing director.

Behind the knock-about rhetoric and PR stunts, though, lies a genuine clash between two business philosophies based on sharply different beliefs about what retailers need to do to prosper in the 1990s.

Boots is widely admired for its professionalism and, in particular, its effective use of sophisticated electronic information systems to manage the supply chain, keep tight control of stocks and analyse the sales and profit performance of each of its product lines.

The company is proud of its record in using the resulting efficiency gains to deliver improved results to shareholders in the form of higher profit margins. Despite recession, BTC has raised profits from 8 per cent of sales to 10 per cent since 1990 - though other parts of the group have performed less well.

Superdrug comes from a very different stable. Part of the Kingfisher group - which also owns Woolworths, the B&Q do-it-yourself chain and the Comet electrical stores - it is guided by the "value retailing" principles of Sir Geoffrey Mulcahy, Kingfisher's chairman.

Sir Geoffrey believes consumers have become more discerning not just because of recession but because they face ever wider choice. He has repeatedly argued that retailers must respond by emphasizing value and accepting lower margins in return for volume growth.

His radical views - partly inspired by the success of discount chains such as Wal-Mart in the US - have won supporters in the City. Some regard him as a prophet of a new wave of retailing, which will

## Battling for business



Profit and loss account Boots The Chemists (£m)					
Year ending March	88	89	90	91	92
Turnover	1,928	2,064	2,258	2,380	2,471
Trading profit	101	151	190	228	245
Margin (%)	5.3	7.2	8.4	9.7	9.9

Boots PLC divisions (£m)					
Pharmaceuticals	88	89	90	91	92
Turnover	519.2	524.6	563.8	625.8	690.2
Profit	101.8	95.3	111.1	115.1	120.8
Retail					
Turnover	277.2	221.1	239.3	287.2	324.6
Profit	-4.8	-1.4	24.0	27.3	-3.3
Property					
Turnover	-	-	-	0.7	5.0
Profit	53	46	51	60	66

Boots PLC divisions (£m)					
Pharmaceuticals	88	89	90	91	92
Turnover	519.2	524.6	563.8	625.8	690.2
Profit	101.8	95.3	111.1	115.1	120.8
Retail					
Turnover	277.2	221.1	239.3	287.2	324.6
Profit	-4.8	-1.4	24.0	27.3	-3.3
Property					
Turnover	-	-	-	0.7	5.0
Profit	53	46	51	60	66

Source: Company Reports

eventually sweep through the rest of the UK sector.

Though Sir Geoffrey stresses that value retailing does not mean neglecting customer service, pricing is at the heart of the approach. It is exemplified

by B&Q's recent decision to offer permanent discounts on 500 popular product lines, and by similar, more limited, offers at Woolworths and Comet.

Industry observers think Boots' margins on many items make further selective deep-

discount raids by Superdrug inevitable - a view the latter company has not sought to dispute. "I don't think there is an end to this process," says Mr Paul Deacon of Goldman Sachs. "Superdrug will move from product to product and keep pushing."

Apart from the favourable publicity it has generated, Superdrug's biggest advantage is a low cost base. Though it is smartening up some of its stores, they are less lavishly equipped and often occupy less desirable sites than its larger rivals.

However, Superdrug faces several challenges. It has few in-store pharmacies, which account for a fifth of BTC's sales and are believed to be its most profitable business. Superdrug must also persuade

Boots' main suppliers to sell it products, which some have been reluctant to do.

Mr Brady says that, to be sure of supplies of sunbathing products, he has bought in advance and stocked enough to meet all this year's expected demand. He also doubts that he can continue to expand perfume sales unless the MMC orders manufacturers to supply Superdrug direct, instead of forcing it to buy on the unauthorised "grey" market.

Mr Deacon doubts that if an all-out price war developed, Superdrug would emerge the winner, though he thinks it could damage Boots' margins. Mr Hourston says price cuts on only two product ranges do not even amount to a battle. But he says BTC is preparing to defend itself against the threat of further onslaughts by Superdrug and is considering a range of possible responses. Though he will not give details, he says: "If they do this again, it would be wrong to assume we will retaliate in precisely the same way."

He argues that while Boots aims to offer competitive prices, its strength also depends heavily on its commitment to high product quality, well-equipped stores and customer service. However, he admits this may be a two-edged weapon.

"The impression can be created that, because of these investments, Boots is an expensive place to shop," he says - quickly insisting that this view is mistaken.

With 35,000 product lines, Boots can afford to subsidise price cuts on some from profits on others. However, Mr Hourston stresses that the company's financial goals make this only a temporary solution: if profits on individual products are inadequate, prices must be raised or the lines dropped. Clearly, the extent to which Boots is obliged to adjust its marketing strategy depends heavily on when and how Superdrug steps up its offensive - and how long it lasts. Unlike Sir Geoffrey Mulcahy, Mr Hourston believes the current pricing pressures are transient and will recede once sustained economic growth resumes.

Which view is right may not become clear until much later this decade. But meanwhile, Boots may need to pay unusually close attention to what Mr Hourston calls "the lovely balance" between delivering the high margins which delight the City and the competitive prices need to keep customers loyal.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Insider dealing and those in the know

From Mr Godfrey Chandler

Sir, Those who worry about the extent of insider dealing sometimes fail to appreciate the natural potential effect of good and bad news in a free market. There are, of course, a few flagrant cases. But the very fact that a limited number of people close to a company know of good or bad potential means that, whereas most of them will not buy before good news, nor sell before bad - they are unlikely to do the reverse. Therefore, a part of those closest to the company - including advisers who might normally be sellers or supporters - will "hold fire", reducing the weighting of one side of the market. Their absence from the market has its effect. This is especially true of small and medium-sized companies. Under the personalised jobbing system - pre-1986 - a jobber would soon have a quiet (or less quiet) word with the principals of any breaking firm bringing suspicious business. In the new faceless market, matters are delayed and "official".

Commercial standards are lower - as they are with companies setting debts - in spite of broader rules. For, as Mr Wally Giles of Barings said on the introduction of the Take-Over Code: "If they had all read the 10 Commandments this would not be necessary".

Godfrey Chandler, Stormont Court, Godden Green, Sevenoaks, Kent TN15 0JS

## Context crucial in analysing Ukraine's nuclear position

From Mr Vacheslav A Skryghin

Sir, Given the level of attention that the international news media has placed recently on Ukraine's delay in pursuing nuclear disarmament policies acceptable to the west, we were pleased to see that your editorial "Nuclear rift over Ukraine" (May 5) presented an unbiased and thoughtful analysis of Ukraine's current position.

As presented in your editorial, failure by western governments to evaluate some of the underlying motives surrounding Ukraine's position on these issues, and to pursue policies aimed at satisfying these concerns, threatens to thwart reaching an agreement which all parties, including the Ukrai-

nian government, ultimately seek to accomplish: the dismantling of nuclear weapons on Ukrainian soil.

Further, the inclination of the international news media to report peripheral events without placing them within a broader context threatens to present a biased picture to the world of a country with potential strategic importance which is desperately attempting to define its role in geopolitical concerns.

With a population of more than 52m people and a land mass about equal to that of France, Ukraine is in the process of recognising this potential. Its relatively homogenous balance of 74 per cent ethnic Ukrainians and 21 per cent ethnic Russians helps to solidify

the posture it takes in global events.

Your perspective also fosters the ultimate goal of encouraging the creation of a viable, democratic, nuclear-free state that offers opportunities for investment and trade which benefit both Ukraine and the rest of the world.

As an officer of one of the largest private companies in Ukraine, I found it refreshing to see that the Financial Times took a complete and responsible look at the complex underlying issues and presented them in their proper context.

Vacheslav A Skryghin, vice-president, INTL communications, Ukrainian Financial Group, 15 Prorfnaya Street, Kiev, Ukraine 252034

## Competition in the CD market

From Mr Barry H White

Sir, The letters you published on May 10 uniformly attacked the idea of an inquiry into CD pricing.

As a consumer who would willingly buy more CDs if the prices were lower, I was surprised at the lack of objectivity in the arguments. The price of a top-class classical CD is now £14.99 in the UK, having risen in the last few years from the price quoted by Mr Perry of £11.99. Perhaps he is not a fan of Nigel Kennedy or Herbert van Karajan.

The US price for the exact same items, which I verified through a computer on-line shopping mall offering these items in the US, was \$13.99, which equates to about £9.15.

This is, contrary to Mr Deacon's comment, 40 per cent lower, not 10 to 15 per cent.

Finally, Mr Gordon's fears of illicit imports and inconsistencies in different markets would create no new problems than already exist for other imported goods.

There may indeed be problems for the distributors if changes occur but the discrepancies in pricing compared with the US are there for all to see, and without legally created barriers to very much import I doubt that these market imperfections could survive.

Barry H White, Hecht Heyworth & Alcan, 51 Fordington Road, Highgate, London N6 4TH

## Disastrously cocksure

From Mr J J Bufton

Sir, Another refreshing stream of opinionated political cynicism from Joe Rogaly: "A few (sic) local authorities changing political colour means little now that the Tories have stripped so much power from the counties" ("Where comedy is king", May 7).

The government's disastrous electoral results that very day stem from many factors. One was a cocksure assumption that ministers could trample over local democracy with impunity.

J J Bufton, 50 Kilmecott Road, Birmingham B17 9QN

## An unfair, but particularly British, moan about Don Quixote

From Jorg Schimmelpfennig

Sir, For most of the time Clement Crisp's ballet reviews make for enjoyable reading. They are critical in the original, positive, meaning of the word and are enriched with lots of historical details reflecting Mr Crisp's profound knowledge of the matter. His destructive views on the Royal Ballet's new production "Don Quixote" (April 10 and April 28), however, and much more so the supporting letter by Mr Varcoe-Cocks (Letters, May 8),

remind me of that British disease called moaning.

Marc Thompson's admittedly very unusual, and at first glance possibly disillusioning, designs serve the real purpose of ballet designs, which is helping the mind and the eye, to concentrate on the very dancing itself (that is, supporting it), and are at the same time a most promising way of introducing classical ballet to a wider and younger audience. The latter point especially is essential

for classical dancing to survive well into the next century.

On the night that I was fortunate enough to attend the performance the dancing was splendidly delivered by Leanne Benjamin, Jose Manuel Carreno and the supporting cast and was enjoyed not only by the artists themselves but by the vast majority of a near-capacity audience as well.

I only hope the reasons for some of the seats being left

empty have nothing to do with Mr Crisp's views, which this time were far too conservative (or may I say, as an elderly lady sitting just beside me suggested) reactionary. It would have been a pity.

The Royal Ballet can only be congratulated for sticking to its way by including "Don Quixote" in the 1993-94 season programme as well. Jorg Schimmelpfennig, Department of Economics, Universität Osnabrück, Germany

640,000\* French decision-makers always start the day with a full breakfast.

Among the many fine table traditions enjoyed in France, one is particularly suited to the taste of French decision-makers: *les Echos*, France's leading business newspaper.

The results of the 1991 European Business Readership Survey (EBRS) speak for themselves: *les Echos* is read by 61.4% of the country's top managers, who also put their trust in *Enjeux les Echos*, the group's monthly magazine. So whether you have a product to sell or you wish to raise your company's profile, now you know the best way to reach French executives in the morning, beside their croissants.

**les Echos**  
Le Business Daily



# FINANCIAL TIMES

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Wednesday May 12 1993

## Towards sound money

THE CONVENTIONAL argument for making central banks independent is that politicians cannot be relied on to conduct a responsible monetary policy because of electoral pressures. How ironic, then, that France should now be introducing legislation to reduce political control over the Banque de France after an election in which the main parties of both right and left were committed to policies of exceptional monetary stringency. The outcome will reinforce suspicions of reverse causality in the statistical evidence that countries with lower rates of inflation, as in France over the past 10 years, will naturally be more prone to remove control of monetary policy from politicians.

Not that this invalidates the case for independent central banking. Since it is now widely accepted that there is no medium or long-term trade-off between higher inflation and higher output, the monetary authorities can only aspire to achieve the limited goal of price stability. Certainly the British experience indicates that shorter-term gains in output and employment from unanticipated inflation simply result over a period of years in more inflation for the same level of output.

How far a restored and more autonomous Banque de France will add to an already credible French monetary policy is nonetheless a moot point. The government proposes to retain control over decisions on the exchange rate. As long as the Bundesbank remains the anchor of the European exchange rate mechanism and the French government remains committed to present parties, this implies that central bank decisions about inter-

est rates are of limited import. By the same token, if the resolve to maintain the franc fort policy should weaken, the reconstituted central bank would have little say in the decision. Should the franc replace the D-Mark as the anchor of the system before any move to monetary union, the institutional arrangements would inevitably take on increased significance.

The French government proposes that the jobs of the governor, two deputy governors and a group of six experts remain, in effect, within the government's gift, but with a measure of independence coming from lengthy tenure - six years for the top trio and nine for the experts. This is a less powerful formula than the one with which the Bundesbank. It has more in common with the US Federal Reserve, where appointments are made by the administration. The question is whether the clubbiness of the elite that dominates French economic policy-making will result in rather less independence than the outward forms might indicate.

Equally important is the question of accountability. The bank's chief objective of price stability, which mirrors the Maastricht treaty's European central banking model, is undefined, while procedures for monitoring performance are opaque. But the fact that a retreat from disinflationary policy will require a legislative process is an important discipline. Yet the benefits of central bank independence are probably greatest for countries such as Britain, where past failure has undermined the credibility of monetary policy. In the UK, more than in France, institutional reform is needed. Merely changing the face at the top of the British Treasury would not be enough.

## Unbundling

THE UNBUNDLING of South Africa's economy has begun. Genor's decision yesterday to hand over to its shareholders the stakes it owns in a wide-ranging collection of industrial subsidiaries is the first step in a process that will reshape South African business. It has not come a moment too soon. The tensions that have bedevilled South Africa's economy - between corporatism and free enterprise, between English-speakers and Afrikaners, between the boundless wealth of the mining houses and the slim pickings of manufacturing - have left the country with a top-heavy corporate structure. Six groupings control 80 per cent of the total capitalisation of the Johannesburg Stock Exchange.

Now, prodded by politicians from the National party as well as by the African National Congress, big business is starting to think of becoming a bit less blessed. Two concessions for unbundling from Mr Derek Keys - the finance minister but before that boss of Genor - have eased the way.

## Italy's tangle

ITALIAN CAPITALISM, like Oscar Wilde's Dorian Gray, appears to exist in two strikingly different guises. Its outward-turning features radiate the resourcefulness which since the second world war has given Italy one of Europe's fastest economic growth rates. This performance, while strongest among Italy's array of medium-sized companies, has turned some leaders of large Italian groups into international figures. It has also rewarded the country with a GDP per head (based on official figures) higher than that of the UK and United Germany.

The secret countenance of corporate Italy is much less pleasant to behold, but until recently has been mainly hidden. This face has now been revealed by investigations into corruption during the past 16 months in which more than 1,000 senior politicians and businessmen, many of them from Italy's leading corporations, have been implicated. Italian executives stand accused of connivance in a network of systematic bribery which has defrauded large sums from the public purse and helped keep in power a generation of flawed politicians.

As a result of the energy of the magistrature and the long-suppressed indignation of the public, the edifice of malpractice has started to crumble. For the larger companies caught up in the fray, an exercise in damage limitation is under way. Fiat, Italy's biggest private-sector group, which has seen more than half a dozen of its top executives arrested, interrogated or briefly detained in corruption inquiries, yesterday unveiled a strict code of business ethics to stop Fiat employees accepting payment in money or in

kind from unscrupulous outsiders. On one level, this is an attempt to demonstrate that Fiat is making a genuine effort to adopt more transparent practices in line with those ruling, say, in the US. On another level, by mounting an internal and external campaign against kickbacks, Fiat seems to be trying to win less harsh treatment for its executives ensnared in the judicial net. Mr Cesare Romiti, Fiat's chief executive, who previously complained about over-inquisitive magistrates, has switched to helping them with their inquiries, and exhorting other company chiefs to do the same.

Fiat's appeal to Italian industrialists may turn out to be a full-hearted bid to support the country's political reforms. But if the company is simply trying to avoid prosecutions of individuals on the grounds that they were forced to misbehave by the politicians, this is likely to bring discredit.

A spirit of co-operation - seen most vividly in Italy's close-knit business networks - has been a vital source of its economic dynamism. But when such networks give rise to self-serving or even criminal collusion among corporations or among corporations, politicians and the state, they are consistent neither with desirable standards of public morality, nor with Italy's wish to move closer to the head of Europe's economic league. The programme of privatisation of state enterprises is one way of freeing Italy's considerable reserves of dynamism. Yet unless Italian companies co-operate fully in the current attempt to unravel an inefficient and self-destructive tangle of corruption, the dream of a reformed Italy will remain unfulfilled.

The International Monetary Fund does not, for once, hold all the bargaining chips. Negotiators are in Moscow this week to thrash out a tough credit plan with the Russian government, without which no western aid can flow. But they know that the west is determined to start releasing funds soon, no matter what kind of agreement is reached or whether it can be implemented.

Financial considerations alone no longer dictate the west's aid strategy to the former Soviet Union, much to the IMF's dismay. Officials from the Group of Seven industrialised countries say they are determined not to see a repeat of last year, when only \$1bn of an original \$24bn aid package was disbursed because the Russian government was unable to meet the IMF's tough financial conditions.

"The G7 did a lousy job last year," admitted one senior G7 official. "A good opportunity was lost because the IMF tried to nail down too many details. We are determined not to see that happen again."

At their meeting in Tokyo four weeks ago, the G7 foreign and finance ministers announced a headline figure of nearly \$44bn of assistance to Russia over the next year from the IMF, the World Bank and in bilateral aid. (Both the IMF and the World Bank receive the bulk of their funding from the G7.) But the ministers told the fund to dispense with its normal practice of waiting for a track record of financial discipline before releasing aid.

Instead, they instructed the IMF to offer each former Soviet republic fast disbursing aid - labelled a "systemic transformation facility" - half of which would be paid immediately to any government demonstrating a "credible" reform strategy. For Russia this facility will provide \$3bn. The IMF was also told to begin to disburse to Russia a further \$4bn in standby loans by, at the latest, October 1, and preferably before the July G7 summit in Tokyo. The World Bank is being pressed to lend about \$4bn during its next fiscal year, which runs from next month to June 1994.

The recent Tokyo meeting posed a problem for both the bank and the fund - and potentially a crisis of authority. According to a senior bank official, the G7's command that the bank and the IMF must come to an agreement with the Russians is "unprecedented in the annals of the bank or the fund, in any country. Nothing is remotely comparable."

Another bank official said that "the danger is that our reputation and our expertise will be debauched. We are big organisations which have built up a large body of expertise. Now we are being

# Much ado about lending

Financial considerations alone no longer dictate aid strategy for Russia, say Edward Balls and John Lloyd

told: just do it. What happens to morale? And what about those countries which also didn't meet the criteria we set and didn't get the money. You can bet there is a lot of screaming going on behind the walls in Washington."

Life had already become increasingly uncomfortable for the IMF, even before these new pressures were applied. "Last year," said one IMF official, "was a disaster. But it has been a disaster not just for Russia, but for the IMF itself."

At the root of the west's difficulties is Russia's failure to meet the stringent targets set down for the receipt of aid. The reformers, constantly fighting for their political lives and warring with Mr Victor Geraschenko, central bank chairman, were unable to bring inflation down to 9 per cent a month by the end of 1992 by cutting state spending and central bank credits - the basic condition for assistance. Consumer prices rose by 25 per cent in December alone, and while the official budget deficit was only 4 per cent of GDP, total credits issued by the central bank to the state sector totalled 40 per cent of GDP.

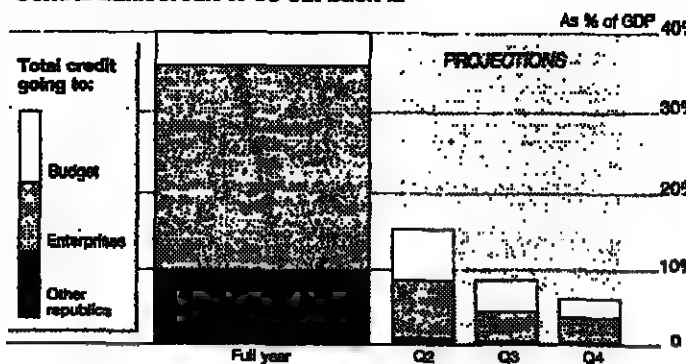
If anything, the prospects for economic reform have deteriorated further in the past few weeks. Both the Russian government and central bank continue to sanction ever more credits for loss-making state enterprises, while President Boris Yeltsin's recent cabinet changes have appeared contradictory. Since his election victory two weeks ago, he has appointed two deputy prime ministers without known commitment to reform, although senior sacking yesterday may signal that he is willing to strengthen the course of economic transformation again.

The IMF argues that its inability to lend more is the result of the Russian government's financial profligacy, not excessive caution. Mr Michel Camdessus, the IMF managing director, wrote recently in the daily Russian newspaper *Izvestia* that the fund could not lend money to inflation-wracked Russia only to see it leave the country as investors took flight from a falling rouble.

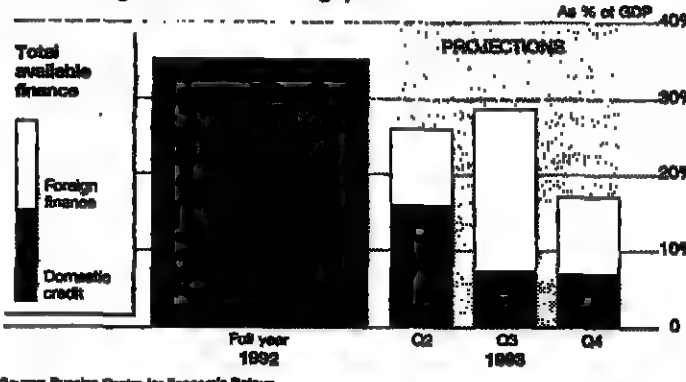
Since those remarks, the west has had a change of heart. First, west-

### Russia's stabilisation plan

Central bank credit to be cut back



### ... as foreign finance fills the gap



Source: Russian Centre for Economic Reform

ern governments, seeing reform stagger and sometimes go into reverse last year, have become more aware of the consequences of failure. President Clinton illustrated the shift in attitude in a speech on April 1: "If Russia's reforms turn sour, if it reverts to authoritarianism or disintegrates into chaos, the world cannot afford the strife of the former Yugoslavia replicated in a nation as big as Russia."

Second, the Clinton administration has been influenced by western advisers to the Russian government, who have, at times, mounted a ferocious critique of what they term the passivity and alleged incompetence of the IMF. Professor Jeffrey Sachs of Harvard University, who has led this attack, says the IMF has proved incapable of

thinking tactically and continued to view aid as a reward for success, rather than a pre-condition. "The IMF has refused to agree realistic targets which take into account the amount of available foreign financing," he said.

In Tokyo, the G7 ministers "encouraged" the IMF "to play a more active role". G7 officials now say the Russian government must merely demonstrate that it intends to bring credit creation under control and cut subsidies to enterprises before aid can start to flow as early as the end of this month.

But the lack of a Russian track record of discipline frightens financial institutions. "The bank and the fund are now under enormous pressure to provide assistance and provide it quick," said one senior

World Bank official. "And the message is we shouldn't be too worried about conditions. This is very difficult to do, not just in terms of our responsibility to our donors, but also organisationally."

G7 officials rebut the suggestion that aid will now, in practice, be unconditional. "We have focused conditionality, not weakened it," said Mr Lawrence Summers, assistant secretary for international affairs at the US Treasury.

Nonetheless, growing tensions between the G7 and the international financial institutions remain, and cannot be dismissed as a mere disagreement over strategy. The institutions have to think of life after Russian reform - and of their standing with other, often poorer, members in Latin America and Africa.

G7 officials counter that the international financial institutions set too much store by economic conditions and fail to recognise political realities. "Let's not get overly misty-eyed about conditions," said one senior G7 official. "How much conditionality was there in the average Argentine programme in recent years?"

"G7 officials do not believe that it is appropriate to lend regardless of what is going on in Russia," he added. "But the task now is to push the Russians to do the right thing. We cannot wait to negotiate every 'I' and every 'T'."

The G7's bold strategy is supported by Professor Stanley Fischer, previously chief economist at the World Bank and now an adviser to the bank from his base at the Massachusetts Institute of Technology. He is worried, however, about the capacity of the Russians to implement reform.

"It is possible that the institutions' credibility will be damaged, although probably much less than they now fear," he said. "But while the west must not be seen to be supporting everything the Russians do, it must still support them in a big way."

The US backs that view, believing that aid is essential now to buy time while reformers in the Russian government pursue the accelerating privatisation programme and economic restructuring. But the policy seems likely to meet resistance from senior officials in the IMF and World Bank who fear that the money will be wasted, and that they will be blamed.

"One can debate the niceties," said a senior World Bank official, "but at some point we must ask - is it likely that the Russian government will deliver on a consistent economic programme? My view is that it will not. I think the G7 will be proved wrong and I don't think it will be our fault."

# How to make the Ecu user-friendly



PERSONAL VIEW

Will the Ecu have some overwhelming practical disadvantages. It is viewed by the market simply as one more foreign currency. Its value is not known outside professional circles. There are no Ecu notes and coins, nor are consumer goods priced in Ecu.

Additionally, the Maastricht plan for economic and monetary union (Emu) suffers from a serious technical drawback. According to the Emu timetable, member currencies' exchange rates will be permanently fixed in terms of Ecu at the start of Stage 3 - which could be in 1997 or (more likely) 1999. Thus the value of the Ecu will not be known until the close of business on the last working day before Stage 3 starts.

Since the closing market rates are likely to be expressed to four decimal places, consumers and savers will be expected to learn to live with the new currency at a complicated conversion rate. The Ecu can be saved only if it is made much more user-friendly. The simplest way to achieve this is to fix the Ecu/D-Mark parity at Ecu1.00=DM2.00 from the beginning of Stage 2 on January 1 1994. This compares with the present rate of DM1.936 to the Ecu.

The process would require a precise interpretation of the wording of the Maastricht treaty. Article 109g states that, from the beginning of Stage 2, "the currency composition of the Ecu basket shall not be changed". If this article were taken to mean that the percentage weighting (rather than, as at present, the

fixed amount) of each currency within the Ecu basket shall not be changed, it would need only a minor adjustment over the 1994 New Year weekend to reset Ecu currency weights to produce a fixed value of DM2.

This scheme would allow the Ecu's value to become instantly recognisable. The D-Mark, which has a weighting of about 32 per cent

in the Ecu basket, is by far the best known currency among Community consumers. The Emu planning process for banks and industry could begin in Stage 2, assisting the transition. New German notes and coins could be issued during Stage 2 showing both the Ecu and D-Mark value. The Bundesbank would still have to surrender influence over monetary policy to the European central bank. At the same time, one of the Bundesbank and the German people's main objections to Emu would be removed. They would keep the D-Mark; the Ecu would become the "Doppelmark".

For France, such a plan might bring some loss of face. But the "basket" concept of the Ecu would be preserved, albeit in a more cosmetic guise. The French could permanently fix the franc against the D-Mark at the beginning of Stage 2. France could then issue Ecu notes which could be co-ordinated with German designs and made legal tender in both countries. Following the French government's success in weathering currency turbulence on the foreign exchange markets since last autumn, the obvious round

number parity would be FF100=DM50=Ecu1.

My proposal would bring an important challenge for Britain, which clearly does not want to be left out of a move towards a single European currency. Britain is close to an important round number relationship with the DM/Ecu. At DM2.50, the Ecu would be worth 80 pence. Should Britain decide to rejoin the exchange rate mechanism at or after the start of Stage 3 at a fixed rate of DM3.50, the British public would have a reasonably simple conversion to make. Britain, too, could experiment ahead of Stage 3 by issuing some £20 notes showing their fixed equivalent value at DM50 and Ecu25.

If people object to the word Ecu, the Financial Times (and perhaps the Sun) could sponsor a poll to choose a more appealing name. Why not rehabilitate the "guinea"?

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Lord Cobbold

The author is managing director of Gascary Currency Managers

## Lesson from Vienna

One calculation seems to have been overlooked during Monday's sometimes acrimonious debates about the imposition of VAT on British fuel bills.

How much extra will it cost if higher fuel bills force more freezing pensioners into state-subsidised nursing homes earlier than planned?

Presumably, a statistically minded chap like Peter Lilley, secretary of state for social security, has asked someone to add it up. If he hasn't then he ought to have a word with his opposite number in Vienna.

It seems that the socialist city fathers of Austria's capital have concluded that the most economical policy of all is to provide free heating for old age pensioners.

Admittedly, Austria is a colder place than Britain and probably has a better social safety net. Even so the argument still sounds applicable to the UK.

than seeking permanent shelter in nursing homes, the programme would pay for itself. In practice, the Viennese are staying an additional five years in their flats compared with the period before the free heating began.

UK nursing home care is more limited and less plush than in Vienna, but it would be surprising if the addition of VAT to heating bills - if not fully reimbursed for OAPs - did not lead to a corresponding rise in nursing home care and end up perhaps costing the Exchequer more than the tax it will yield.

### Prison duty

For a man who spends most of his time in prisons, ex-Watergate villain Charles W "Chuck" Colson seemed unusually worried about the health of the British pound yesterday.

Colson, a 61-year-old ex-US Marine Corps captain, has just won the world's biggest religious award - the Templeton prize for progress in religion. For some strange reason Sir John Templeton, one of the world's most astute fund managers, made the mistake of donating his \$250,000 prize in sterling, and Colson, despite being a born again Christian, is acutely aware that the pound has been going through a bit of a rough patch.

Not that he gets to keep the money for himself - it is all going to his Prison Fellowship - but he wants value for money.

## OBSERVER



You're a man of the world - what does scapegoat taste like?

Although Colson's role in the downfall of President Nixon is history he still resembles the powerful Washington powerbroker he once was. A person who can be relied on to get things done. Only nowadays, he channels all his energies into his worldwide network of prison ministries. With over 280 staff and 50,000 volunteers his empire operates in 55 countries.

If you want to talk prisons, Colson's your man and his considerable achievement has been deservedly recognised by an award which has already gone to people like Mother Teresa, Dr Billy Graham and Lord Jakobovits. Colson's conclusion that there is

no better way to destroy a person than give them nothing to do is a grim verdict on the lack of proper work for the inmates of prisons in Britain and elsewhere.

### World Bank watch

The hunt for Larry Summers' replacement as the World Bank's economic guru seems to be taking an inordinately long time. Admittedly, Michael Bruno, former governor of the Bank of Israel, has ruled himself out by taking a sabbatical job at Jacques Attali's EBRD. But there are plenty of other contenders.

Since there are not many Brits in top positions at the Bank and the job will probably go to a non-American, how about Richard Layard, 50, professor of Economics at the London School of Economics? He is best remembered in Whitehall for pointing out flaws in the Thatcher government's presentation of unemployment figures, but as an adviser to the Yeltsin government he has first hand experience of the problems of former communist economies - a central part of the bank's portfolio in the 1990s.

If he is too old or lacks intellectual gravitas, there are plenty of other candidates in Britain and elsewhere. Lewis Preston, the World Bank president and former J P Morgan banker, seems to be determined to find somebody with whom he feels personally comfortable.

But with pressing challenges in the former Soviet Union and elsewhere, he shouldn't dilly dally much longer. Even economists need leaders.

### Trailing Birt

Want to get to the top in the BBC? Take a compass bearing on Bob Phillips, the new deputy director-general. After little more than a month in the job, Phillips has set off for the Himalayas. It might seem a bit early to take a holiday, even by civil service standards. But that misses the point. He is following in the footsteps of his new master - John Birt - who travelled to Nepal to think great thoughts about the future of the Beeb before he became its director.

Phillips' official reason for his early pilgrimage is that he wants to visit son Ben who is teaching English there before going to university in the autumn. But cynical BBC types are wondering whether there is more to his mission than meets the eye.

Could it be that the necessary induction process into the highest peaks of the BBC management is not complete without at least one visit to a Trappist monastery?

### Meant well

Spotted in the visitors book of a hotel in India. "A wonderful stay - spoilt by the staff."











## INTERNATIONAL COMPANIES AND FINANCE

## EniChem sinks deeper into red with L1,560bn losses

Haig Simonian in Milan

ENICHEM, the loss-making Italian chemicals group controlled by the state-owned Eni energy and chemicals concern, moved deeper into financial difficulties with a L1,560bn (\$1,025bn) loss last year.

The result, more than double the L742bn lost in 1991, reflected the recession, which has cut demand for primary petrochemical products, and continuing severe price competition. Sales, adjusted for disposals, fell by 8.2 per cent to L11,155bn.

EniChem said prices for primary petrochemical products had fallen between 10 per cent and 30 per cent last year as a

result of weak demand and overcapacity. The Italian market had been hit particularly hard owing to the slowdown in the vehicle, building and textile industries.

EniChem's losses, which included L300bn in provisions for environmental protection measures, came in spite of indications last year that the group might be able to contain losses to within L1,000bn due to cost-savings and a big cash injection from the Eni parent company.

However, the group's finances appear to have deteriorated steadily during the year.

Operating losses deepened by L231bn to L308bn in spite of

lower raw material prices and attempts to contain fixed costs.

Meanwhile, interest costs, adjusted for disposals, rose by a further L131bn to L583bn in 1992. Total group debt rose to L7,391bn from L7,004bn, in spite of the cash injection.

EniChem has been struggling to restructure to reduce costs. The workforce was cut by over 4,000 employees last year, contributing to a L80bn saving on the wage bill.

In July, formal approval is due for a plan to merge 10 wholly-owned subsidiaries with the EniChem parent company, which is forecast to produce annual savings of about L200bn.

## Packer sells 8% stake in Westpac Banking

By Emilia Tagaza in Melbourne

MR KERRY Packer, the Australian media entrepreneur, has sold an 8 per cent stake in Westpac Banking Corporation to Lead Lease Corporation, the financial services group.

The shares changed hands at A\$3.50 each for a total transaction of A\$490m (US\$352.5m). Mr Packer said yesterday his company, Consolidated Press Holdings, would make an A\$100m profit on the disposal.

The purchase increases the Lead Lease group's stake in Westpac to almost 10 per cent. The group, which is likely to go up to 12 per cent by buying Consolidated Press's remaining 2 per cent, has been granted federal government approval to eventually take its shareholding in Westpac to 15 per cent.

The deal leaves Westpac with two large financial institutions as dominant shareholders. AMP Society controls 15 per cent of the bank.

Lead Lease has agreed to pay Consolidated Press half of any profit if it sold Westpac shares over the next 12 months, up to a maximum of 50 cents a share.

Mr Packer accumulated his 10 per cent Westpac stake late last year, prompting an invitation from the bank to take a seat on the board. However, Mr Packer resigned from the board in January, just one week after joining, following a disagreement over the bank's recovery programme.

Mr Packer said his company had been approached by Lead Lease late last week. He said Lead Lease, which included a big insurance business through MLC Life and Australian Eagle, would bring added stability to Westpac's shareholder base.

After a failed A\$1.2bn rights issue last May and a A\$1.56bn loss for the year to September 1992, Westpac's share price was trading at A\$2.40 last November against a pre-rights issue peak of A\$4.63 in January 1992.

## Poor term at French bank

By Alice Rawsthorn in Paris

CREDIT Lyonnais, the troubled French banking group which is a candidate for privatisation, experienced problems in France during the first quarter of this year, according to Mr Jean Yves Haberer, chairman, although its international operations fared well.

Mr Haberer, who has been criticised for his expansion and lending strategy, said the group, which fell into the red last year, had a bad first quarter in its domestic market due to the economic recession and rise in business failures.

However, Credit Lyonnais's commercial banking interests outside France produced a good performance, according to the chairman, with BFG, the German bank in which it recently acquired a controlling stake, performing satisfactorily.

Credit Lyonnais, one of France's largest commercial banks, has been in trouble for some time, mainly because of its exposure to a series of corporate collapses.

Last year, these problems were aggravated by the economic squeeze in France which left Credit Lyonnais very vul-

nerable to property and small companies, two of the weakest areas of the economy. It swung from net profits of FF3.2bn in 1991 to a net loss (the first since 1974 and the third in its history) of FF1.8bn (\$333m), on net banking income of FF48.9bn.

The announcement of Credit Lyonnais's first-quarter problems in France comes as the new centre-right government is finalising plans to privatise a number of state-controlled companies. Credit Lyonnais is believed to be a candidate, although analysts suspect that its problems may force the gov-



Jean Yves Haberer: problems in France during first quarter

ernment to delay the sale until after that of Banque Nationale de Paris.

## Fila confirms NYSE listing plan

By Haig Simonian

FILA, the Italian sports shoes and clothing maker owned by the Gemina holding company, has confirmed plans to quote 30 per cent of its shares on the New York Stock Exchange.

The move, which follows a similar decision last month by Gemina to list shares in the Natuzzi furniture group, reflects growing disenchantment by Italian companies with the domestic stock market and their readiness to make initial public offerings abroad.

It is believed similar plans are being considered by Benet-

ton Sportssystem, the fast-growing sports goods group being assembled by the acquisition of famous brands by the Benetton family. Bankers believe a listing for the group, which had sales of \$66m in 1992, could come in the second half of next year.

Fila, one of Italy's best-known sports brands, has branched out from clothing into footwear. The development has been accompanied by a marked internationalisation of its business, with the US accounting for 55 per cent of sales.

Gemina will place 37.5m Fila shares, held by its Gemina

Investments subsidiary, in New York in a deal led by Salomon Brothers and Goldman Sachs.

The shares represent 30 per cent of Fila's capital. Gemina Investments will retain 6 per cent, while the Gemina parent company controls the remainder. The offering will be made via 7.5m American Depositary Shares, each comprising five Fila shares.

Separately, Gemina Investments is placing 10 per cent of its 15 per cent stake in Natuzzi as part of an initial public offering in the US. The deal is part of a placing of 30 per cent of Natuzzi's stock in the US.

## Treuhand concludes shipyard sale

By Judy Dempsey in Berlin

THE Treuhand, the agency responsible for the privatisation of the eastern German economy, yesterday concluded the sale of the big Neptun shipyard located at the northern port of Rostock.

The yard, a big loss-maker, was sold partly to Hanse Holding, which is part of the Bremen-based Bremer Vulkan Verbund, and partly through a management buy-out. The Treuhand will take over the debts, which the agency yesterday would not disclose.

Although Treuhand officials declined to reveal the selling price, it said Bremer Vulkan was committed to investing DM350m (\$219m) and guaranteeing 1,320 jobs. At present, about 1,450 people are employed at the shipyard, which, before 1989, used to employ more than 7,000.

The security of the yard, at least in the short term, might reassure the workforce, which as members of IG Metall, Germany's powerful engineering union, have been on strike since last week in support of higher wage claims.

Treuhand officials indicated that Bremer Vulkan would not be using the yards specifically for shipbuilding, particularly since there was overcapacity in Germany. However, the yard could provide base for repairs and spare parts.

## Procordia falls 20% in first term

By Christopher Brown-Humes in Stockholm

PROCORDIA, the Swedish pharmaceutical and food group, yesterday blamed lower Swedish tobacco sales, losses from hotels and one-off lease settlement costs for a 20 per cent fall in first-quarter profits.

Profits after financial items fell to SKr893m from SKr1,124m in the same 1991 period, disappointing stock market expectations. The B shares fell SKr1 to close at SKr189.

Sales were virtually static at SKr9,555m (\$1.3bn), although on a pro-forma basis they rose 10 per cent. Income from ongoing operations fell 4 per cent to SKr963m from SKr1,016m.

The group said a 20 per cent fall in Swedish tobacco sales in the first quarter was a significant reason for the downturn - the result of hoarding prior to an increase in tobacco tax at the end of last year.

It saw an increase in one-off costs to SKr83m from SKr3m, largely because of an early settlement of a lease. It incurred a SKr150m deficit from its share of losses in the Sara Travel and Hotel group, in which it holds 46.4 per cent.

On the plus side, the group benefited from currency gains totalling SKr189m. The weaker Swedish currency had a particularly positive impact on Kabi Pharmacia, which increased sales by 16 per cent to

SKr3,858m from SKr3,308m and lifted lifted operating income to SKr778m from SKr746m. Sales growth was particularly marked in the UK and Spain, although prices were generally under heavy pressure.

Last week, Kabi finalised a deal to buy the Italian pharmaceutical group Erbamont in a deal worth up to \$1.3bn.

Procordia's second-biggest unit, United Brands, lifted sales by 47 per cent to SKr1,966m from SKr1,336m, but operating income slumped 43 per cent to SKr118m from SKr207m. The fall came in spite of the inclusion of Swedish Match, which the group acquired last August, and reflected the drop in income from tobacco.

## Inchcape buys 15% of Gestetner

By Andrew Bolger in London

INCHCAPE, the international services and marketing group, is to buy a 15 per cent share of Gestetner Holdings, the office and photographic equipment distributor, plus an option to raise its stake to 25 per cent.

Inchcape is buying the initial stake for £37.5m (\$59.3m) from Chiltern Capital, an Australian

company which took control of Gestetner in 1986. The Australians have sold a large stake in Gestetner to Ricoh, the Japanese office equipment manufacturer, which owns 28.9 per cent of the group.

Gestetner is the world's largest independent distributor of office equipment, using its own brand names of Gestetner, Nashuatec and Rex Rotary. Much of it is produced by Japa-

nese manufacturers. It derives substantial revenue from service and supplies.

Mr Basil Sellers, Gestetner's Australian chairman and chief executive and a large shareholder in Chiltern, will give up executive responsibilities immediately. He will continue as chairman until an independent successor is appointed.

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## QUALITY

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## SUMITOMO BANK INTERNATIONAL FINANCE N.V.

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In accordance with the Description of Notes and Guarantee, notice is hereby given that the rate of interest for the three months from 12th May, 1993 to 12th August, 1993 has been fixed at 3.4375 per cent per annum and that the coupon amount payable on Coupon No. 12 on 12th August, 1993 will be US\$87.85 per note of US\$10,000, US\$87.847 per note of US\$100,000 and US\$8,784.72 per note of US\$1,000,000.

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## PAN - HOLDING

Société Anonyme - Registered Office: Luxembourg  
R.C. Luxembourg: B 7023

## NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The shareholders of PAN-HOLDING S.A. are invited to attend the ANNUAL GENERAL MEETING which will be held at the Company's registered office at 10, Boulevard Roosevelt, Luxembourg, at 3.00 pm on June 7, 1993, with the following agenda:

1. To accept the Directors' and the Statutory Auditor's reports and to approve the financial statements and accounts for the year ended December 31, 1992.
2. To approve the appropriation of the results, to declare a dividend and to fix the date of payment.
3. To grant discharge to the Directors and to the Statutory Auditor for the proper performance of their duties.
4. To elect and re-elect Directors.
5. To fix the Directors' emoluments for the year 1992.
6. To re-elect the Statutory Auditor.
7. To fix the Statutory Auditor's emoluments for the year 1992.

The bearer share certificates may be deposited with a bank or financial institution acceptable to the Company. The corresponding deposit certificates should be forwarded to the Company, P.O.B. 408, L-2014 Luxembourg, so as to reach them not later than May 27, 1993.

The owners of registered shares need not deposit their share certificates.

THE BOARD OF DIRECTORS

As of April 30, 1993, the unconsolidated net asset value was USD 308,488,066.37, i.e. USD 660.89 per share of USD 200 par value. The consolidated net asset value per share amounted as of April 30, 1993 to USD 582.97.

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Market Myths and Duff Forecasts for 1993  
The US dollar will move higher, precious metals have been demoralized, Japanese equities are not in a new bull trend. You did NOT read that in Fuller Money - the bi-monthly investment letter. Call Jane Farquharson for a sample issue (once only). Tel: London 21 - 439 4961 (021 in UK) or Fax: 21 - 439 4965



## Toshiba and NEC link with US chip group

By Michio Nakamoto in Tokyo

TWO of Japan's largest semiconductor manufacturers are teaming up with a US company to develop the next generation microprocessor to serve as the heart of the most powerful desktop computers.

NEC and Toshiba - Japan's largest semiconductor manufacturers, and keen competitors - are joining forces with MIPS Technologies, a designer and supplier of reduced instruction set computing (RISC) microprocessor technology, to develop an advanced microprocessor based on MIPS' technology.

The alliance highlights a growing tendency in the semiconductor industry to share across national borders the spiralling costs and huge resources that are needed to develop advanced semiconductors.

The three companies will jointly fund research and development, and collaborate on process development. Other design experts are expected to take part in the development project.

MIPS hopes the new microprocessors will go on sale in 1994.

The US group will be responsible for the architecture of the new microprocessors, while NEC and Toshiba will be responsible for other aspects of development and implementation, and for volume production.

The move also reflects NEC's and Toshiba's recognition of the importance of open architectures in future semiconductor technology.

The three plan to spend \$150m during the programme, but NEC estimates that its investment over the next few years will amount to about \$100m (\$90m).

The alliance will compete directly with five other groups that have rallied around other RISC chips, with each hoping to become the world standard.

They are IBM and Motorola, which have joined forces around the PowerPC; Digital Equipment and supporters of its Alpha chip; Sun Microsystems and its backers; Hewlett-Packard and Ittachi; and Intel.

## Home advantage from overseas experience

Japan's banks have accumulated expertise from European markets, says Emiko Terazono

ALTHOUGH tough times at home are forcing Japanese financial institutions to curb overseas expansion, some banks admit they still have much to learn from western markets.

Overseas securities subsidiaries are of increasing importance for Japanese banks, which are now able to set up domestic securities operations after the easing of barriers to the banking and securities industries last month.

The Industrial Bank of Japan, one of the four banks being allowed to set up securities arms, says experience at IBI International, its UK securities subsidiary, will give it an advantage in developing domestic operations.

IBI, which has been in London for 18 years, says the European capital markets have been a nurturing ground for the Japanese banks enabling them to accumulate expertise from the European capital markets.

Japanese banks, which were previously banned from the

securities business by article 65 of the Securities and Exchange Law, set up overseas securities operations to gain exposure to the securities business.

The country's long-term credit banks and Norinchukin, the central agricultural bank, will be the first to obtain

**IBJ is expected to set up a securities operation with ¥300bn in capital and 130 staff**

access to the securities business. The banks' affiliates, however, will be kept from the lucrative stock market, and will only be able to underwrite corporate and equity-linked bonds, and deal in straight bonds.

In spite of the disappointment of the banks at the tighter-than-expected restrictions by the ministry of finance, Japanese corporations hope that the banks will bring in more innovation and help develop

the country's fledgling capital markets.

IBJ is expected to set up a securities operation with ¥300bn (\$270m) in capital and 130 staff. Mr Toshiki Tobe, managing director at IBI, says more than 10 people with experience at the London securities arm will be transferred to the new Japanese securities affiliate. He hopes the new domestic subsidiaries will change the closed and non-competitive nature of the domestic bond market, currently dominated by the "Big Four" securities houses - Nomura, Daiwa, Nikko and Yamachida.

"We want to bring in proper syndication methods into the Japanese market," says Mr Tobe. In the past, underwriting responsibilities were usually divided between the big four, where relationships between the issuer played a larger part than competitive performance.

The Tokyo arm of Morgan Stanley managed to become the first foreign leading underwriter for Nippon Telegraph and Telephone by introducing

the fixed-price re-offering method.

Japanese companies also hope that the newcomers will help the development of a liquid secondary market as in the Eurobond markets. Japanese institutional investors still see straight bonds as investments to be kept till maturity, and

**Corporations hope the banks will help develop the country's fledgling capital markets**

while US houses and leading domestic brokerages have started market making of major issues, the secondary market remains almost non-existent due to lack of interest among investors.

Companies also hope the entrance of the banks' subsidiaries will help the development of a settlement system for the corporate bond market.

Meanwhile, IBJ is keen to expand its operations in London, and expects the domestic

securities business to bring in more European business opportunities, such as sales of Japanese bonds to European investors. Unlike most Japanese securities houses which have resorted to Japanese investors, IBJ is cultivating overseas investors, especially in Europe.

The company wants to improve its credit information services on Japanese companies, especially those which issue government guaranteed bonds. This will be a core part of the business.

Unlike the Japanese securities companies, which are cutting overseas overheads, Mr Tobe says IBJ will continue to expand in the City of London. The securities house aims to increase its current operation of 300 to 500 in the next four years by increasing sales, trading and support staff.

Mr Tobe also dismisses suggestions that the recent bomb in the City of London will prompt an exodus of Japanese financial institutions. "London is too important, especially as a learning ground," he says.

## Hong Kong to block 'back-door' exchange listings

By Simon Holberton in Hong Kong

HONG KONG'S regulatory authorities last night moved to stem the rush of mainland Chinese companies seeking a stock exchange listing by blocking "back-door listings" on Hong Kong's stock market.

The Securities and Futures Commission (SFC) and the Hong Kong Stock Exchange issued a joint statement warning financial advisers and companies that future deals would be scrutinised closely and stiff penalties applied to those who breached listing and takeover rules.

Since October, large mainland Chinese state enterprises have acquired control of eight Hong Kong companies. In two of the cases, arms of the People's Liberation Army have been involved in the transactions.

A "back-door listing" is a convenient way of avoiding the HKSE's requirements for new listings. For mainland companies it is also a way of avoiding Beijing's approval system for foreign listings.

Typically, a mainland company acquires a small, third-line, stock in Hong Kong and proceeds to sell it mainland assets financed by placements and rights issues.

This practice has raised concerns in Beijing with the China Securities Regulation Commission, China's fledgling corpo-

rate watchdog, which has responsibility for the development of securities markets on the mainland China.

The SFC said it would take "the strongest action open to it" under the colony's takeover code if it found that a controlling shareholder selling to another party had received a benefit unavailable to minority shareholders.

This action would include forcing the buyer to make available to all shareholders the same level of compensation, and withdrawing the licence of merchant banks and other financial intermediaries who advised on the deal.

The stock exchange said asset injections into a newly-acquired company might result in the company being treated as a new applicant for listing, or result in its listing status being reviewed more generally.

It also said it might treat transactions between a listed company and former controlling shareholders as connected transactions. In that event a vote of minority shareholders would be required for a transaction to take place.

● The SFC could limit the number of shares investors can apply for in new issues in a bid to curb massive over-subscriptions, Reuters adds. "We are studying the situation... and that's one possibility," a spokesman said. The commission's findings could be published next month.

## Taiwan may join BMW Rolls-Royce in aero-engine venture

By Andrew Baxter

BMW Rolls-Royce, the Anglo-German aero-engine joint venture, has been talking to the Taiwanese government about possible involvement by the Asian country in future developments of its BR710 series of medium-thrust engines.

Taipei said yesterday that Sir Ralph Robins, chairman of Rolls-Royce, met Mr Lien Chan, prime minister, on Mon-

day to discuss the possibility of Taiwanese participation in the project.

Taiwanese aerospace officials said discussions were still in a very early stage, with the form and size of any investment unclear.

In London, Rolls-Royce said Sir Ralph was in Taipei on behalf of BMW Rolls-Royce. The discussions were part of a number that the joint venture company is having with companies about future developments of the engine.

A venture with BMW Rolls-Royce could represent the second significant step in Taiwan's drive to develop its fledgling aerospace industry.

In January, Taiwan Aerospace, which is 28 per cent owned by the government, agreed to form a venture with British Aerospace to make regional passenger jets to be assembled in the UK and Taiwan.

A proposal for Taiwan Aerospace to invest \$20m for a 49 per cent stake in

McDonnell Douglas's civil aircraft business fell through last year.

The joint venture between BMW and Rolls-Royce, announced in May 1990, is a big step towards strengthening the European aero-engine industry.

The venture is developing the BR710 family of engines - designed for business and regional jets - at a plant outside Berlin. Since September it has won orders from Gulfstream of the US and the Canadian Bombardier group.

## Bank forces Isetan chief to quit

By Charles Leadbeater in Tokyo

THE PRESIDENT of Isetan, Japan's sixth-largest department store, yesterday became the latest in a growing list of senior executives who have been forced out of their posts by a leading bank.

Mr Kuniyasu Koenig, Isetan's president for nine years, is to become the group's honorary chairman. The reshuffle is thought to reflect Mitsubishi Bank's disenchantment with his performance. Mitsubishi is Isetan's main bank.

Isetan, in common with other Japanese department stores, is suffering from the decline in consumer spending in Japan just as it is paying for ambitious expansion in the late 1980s.

However, Isetan has also become embroiled in controversy over its ownership. Mr Koenig's departure is thought to be the culmination of a long power struggle with Mitsubishi bank over Isetan's ownership.

About 28 per cent of Isetan's stock is owned by Shuwa, a financially-troubled real estate company. Ito Yokado, a leading

supermarket group, last year attempted to buy into Isetan through the purchase of the Shuwa stake. Such a deal would have broken the traditional divide between department stores and supermarkets in Japan. However, the sale fell through, thwarting plans to strengthen Isetan's balance sheet.

The replacement of Mr Koenig with Mr Kazumasa Koshida is likely to clear the way for Mitsubishi bank to lead a consortium to finance the purchase by Isetan of the Shuwa stake.

### Notice of Filing of Scheme of Arrangement Submitting of Claims and of Creditors' Meeting in the matter of Heron International N.V.

By decision of the Judge in First Instance in Curaçao dated 8th April, 1993, a preliminary suspension of payment has been granted to Heron International N.V., a company with limited liability seated at Curaçao, with the appointment of the undersigned as trustee(s).

Simultaneously with the filing of the petition for a suspension of payments, a Scheme of Arrangement (the "Scheme") has been submitted at the clerk's office of the Court of First Instance in Curaçao, located at no. 4 Wilhelminaplein, Willemstad, Curaçao, Netherlands Antilles, of which Scheme a copy is enclosed with this notice.

I hereby inform you that the Judge in First Instance has further ordered:

1. that the claims affected by the suspension of payments must be submitted to me on or before 18th June, 1993;

2. that the said Scheme of Arrangement will be considered and, if thought fit, approved at a meeting (the "Meeting") which will be held at the above address on 5th July, 1993 commencing at 08.00 hrs (local time).

Claims not affected by the suspension may not be submitted. If they are nevertheless submitted, the suspension of payments will then affect these claims and any priority right, right of retention, pledge or mortgage will be forfeited. This does not apply if the claim is withdrawn before the ballot is taken on it.

The creditors with claims that are affected by the suspension of payments (the "Scheme creditors") may vote in person on the Scheme at the said Meeting if their claim(s) have been filed timely and the validity of their claim(s) has been admitted by the undersigned.

The said Scheme creditors may appoint another person, whether a Scheme creditor or not, as a proxy to attend and vote in their place.

With regard to Bonds issued by Heron International Finance B.V. and guaranteed by Heron International N.V., a Bondholder will automatically file claims by completing coloured forms of voting instructions in respect of his holding(s) of Bonds and delivering those voting instructions to the bank through which he holds his Bonds. Bondholders who do not use the coloured forms of voting instructions and all persons other than Bondholders claiming to be creditors should file their claims with me at the address appearing below, or at the office of Smeets Thesseling & van Bokhorst whose address appears below, prior to the last date for submission of claims mentioned above.

The Scheme will be subject to the subsequent approval of the Court.

Trustee:  
Ronald P. Koeijers Esq.,  
Gibson, Duncan, Koefijers & Rayman N.V.,  
Polarweg 35A,  
Zeeolandia,  
P.O. Box 767  
Curaçao  
Netherlands Antilles

Berent Blijdenstein Esq.,  
Smeets Thesseling & van Bokhorst,  
ref: Heron,  
Julianaplein 5,  
Curaçao,  
Netherlands Antilles

### Notice of Filing of Scheme of Arrangement Submitting of Claims and of Creditors' Meeting in the matter of Heron International Finance B.V.

By decision of the District Court in The Hague, The Netherlands dated 8th April, 1993, a preliminary suspension of payments has been granted to Heron International Finance B.V., The Hague, The Netherlands, a closed company with limited liability ("besloten vennootschap met beperkte aansprakelijkheid") seated at The Hague, The Netherlands (hereinafter called the "Company"), with the appointment of the undersigned as trustee(s).

Simultaneously with the filing of the petition for a suspension of payments, a Scheme of Arrangement (the "Scheme") has been submitted at the clerk's office of the District Court in The Hague, located at Palais van Justitie, Juliana van Stolberglaan 2, (2595 CL) Den Haag, The Netherlands, of which Scheme a copy is enclosed with this notice.

I hereby inform you that the District Court has further ordered:

1. that the claims affected by the suspension of payments must be submitted to me on or before 15th June, 1993;

2. that the said Scheme of Arrangement will be considered and, if thought fit, approved at a meeting (the "Meeting") which will be held at the above address on 30th June, 1993 commencing at 14.00 hrs (local time).

Claims not affected by the suspension may not be submitted. If they are nevertheless submitted, the suspension of payments will then affect these claims and any priority right, right of retention, pledge or mortgage will be forfeited. This does not apply if the claim is withdrawn before the ballot is taken on it.

The creditors with claims that are affected by the suspension of payments (the "Scheme creditors") may vote in person on the Scheme at the said Meeting if their claim(s) have been filed timely and the validity of their claim(s) has been admitted by the undersigned.

The said Scheme creditors may appoint another person, whether a Scheme creditor or not, as a proxy to attend and vote in their place.

With regard to Bonds issued by the Company, a Bondholder will automatically file claims by completing coloured forms of voting instructions in respect of his holding(s) of Bonds and delivering those voting instructions to the bank through which he holds his Bonds. Bondholders who do not use the coloured forms of voting instructions and all persons other than Bondholders claiming to be creditors should file their claims of voting instructions and all persons other than Bondholders claiming to be creditors should file their claims with me prior to the said date on which the claims must be filed.

The Scheme will be subject to the subsequent approval of the Court.

Trustee:  
B. Th. Bouma Esq. and Mrs A.C.M. Braams,  
Pels Rijkman & Droghever Fortuijn,  
Postbus 11756,  
2502 AT Den Haag,  
The Netherlands

### U.S. \$200,000,000 Indian Oil Corporation Limited Guaranteed Floating Rate Notes Due 1994

For the six month period from 12th May 1993 to 12th November 1993 the notes will carry an interest rate of 5% p.a. and the Coupon Amount per US\$100 will be US\$5.00.

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LEGAL NOTICES

Advertisement of creditors' meeting under Section 487(3) Insolvency Act 1986

Company No. 1507579

Registered in England and Wales

FRANK J. JONES LIMITED

NOTICE IS HEREBY GIVEN pursuant to Section 487(3) of the Insolvency Act 1986, that a meeting of the creditors of the above named company will be held at the offices of:

Mr. J. J. Jones, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 9



## INTERNATIONAL COMPANIES AND FINANCE

## US brokerage to sell off energy partnerships

By Patrick Harverson  
in New York

PRUDENTIAL Securities, the fourth-largest brokerage firm in the US, is to sell 35 energy partnerships to a US petroleum company for \$557m. The deal is an important step towards resolving the problems of Prudential's troubled limited partnership business.

If the offer from Parker & Parsley Petroleum is accepted, \$48m will be paid directly to investors. This means that, along with the \$65m Prudential has already distributed, investors could receive about 76 cents on the dollar for their initial investment of \$1.45m.

The partnerships, which invested in US oil and gas properties, were popular in the 1980s and sold aggressively by big brokerage firms, particularly Prudential, until after tax laws changes and depression in the energy and property businesses, the partnerships racked up heavy losses.

Prudential faces a class-action lawsuit filed by thousands of investors who lost money in the partnerships, and it is the subject of a Securities and Exchange Commission investigation into whether the firm improperly sold the partnerships to investors.

The legal battle has cost the firm's parent, Prudential Insurance, more than \$400m, which has been set aside to cover the cost of fighting the lawsuits.

Although neither the class-action lawsuit nor the SEC investigation will be directly affected by the deal with Parker & Parsley, Prudential will soon offer investors who filed the class-action suit a new settlement in light of the sale.

News of the deal, which if accepted will boost Parker & Parsley's proven oil and gas reserves by 75 per cent, was well received on Wall Street. In early trading yesterday, the company's shares were up \$1 to \$26 on the New York Stock Exchange.

## Philip Morris appointment

PHILIP MORRIS, the US tobacco and food group, yesterday appointed Mr William Webb to head its international cigarette operations, writes Nikki Tait.

Mr Webb, who was previously president of the Asia/Pacific region for Philip Morris International, will report to Mr Geoffrey Bible, who was recently appointed head of

the worldwide tobacco operations.

The move is the latest in a series of top-level executive changes at Philip Morris.

The company sent shockwaves round the consumer products sector when it announced large price-cuts in its leading cigarette brands, including Marlboro, last month.

## Benefit turns sour for Bronfman managers

By Bernard Simon in Toronto

THE business empire controlled by Toronto's Bronfman family is scrambling to unravel an executive compensation scheme which held the promise of rich rewards, but has turned into a debilitating burden for hundreds of managers.

The scheme was based on the premise that managers perform best when they are substantial shareholders in their companies. But plunging share prices of many Bronfman companies have left the executives at best uncertain about the future value of their portfolios, and at worst facing possible financial ruin.

Noranda, the Bronfman-controlled resources group, last Monday allowed 50 managers to sell 1.6m shares they owned under the compensation scheme. The proceeds, totalling \$30m (US\$22.8m), have been used to repay company loans used to finance the share purchases.

Mr Courtney Pratt, senior vice-president at Noranda, said yesterday the sales were allowed "to deal with the uncertainty and risk which a number of people felt about the future".

Compensation packages at Bronfman-controlled companies have typically comprised relatively low salaries, but

have required managers to buy large parcels of shares financed by corporate loans.

The expectation was that they would reap hefty capital gains as share prices rose. Interest on the loans would be paid out of dividends.

According to estimates by the Toronto Globe & Mail, employees have borrowed at least \$250m from companies in the Bronfman orbit over the past decade. Some have also taken out large bank loans.

The Noranda managers are among the luckier ones. They sold their shares at \$30.25 each. The biggest parcel was bought in 1987 at \$18, and most have made a small profit.

The strains in other Bronfman companies were evident however, in last week's revelation by Hees International Bancorp, the group's merchant banking arm, that it lent \$85.2m to seven senior executives last year to help them refinance bank loans used to acquire shares.

Several other Bronfman holding companies, including Edger Enterprises, Brascan and Trilon Financial, have made similar advances.

Without the loans, the executives, who include the Bronfman's chief strategist, Mr Jack Cockwell, would either have had to put up extra collateral or begin selling their stock.

## Equitable returns to the black in first term

By Nikki Tait in New York

THE EQUITABLE, the US life insurer in which France's Axa group holds a 49 per cent equity stake, yesterday reported an after-tax profit of \$31.8m for the three months to end-March. This compared with a loss of \$3.7m in the same period of 1992, before one-off items.

The insurer said the first-quarter figure included \$7.3m of investment gains and restructuring charges of \$3.9m. Last time, the net loss stemmed partly from the inclusion of \$24.3m of investment losses and restructuring charges of \$1.9m.

The net profit would have been higher but for continued losses from the disability income business. This produced a net loss of \$31.6m in the 1993 quarter, compared with a deficit of \$4.5m in the same period of 1992.

The insurer said its core insurance business - after taking out disability income losses and investment transaction gains - made a net profit of \$21m.

On a similar basis, the comparable 1992 figure would have been a \$4.3m profit. Equitable's "investment services" operations, which include the Alliance Capital fund management operation and Donaldson, Lufkin & Jenrette brokerage, recorded an after-tax profit of \$46.4m, slightly down on the \$49.3m in the same period of 1992.

On the investment side, The Equitable said it had stepped up the income yield on its main general account portfolio to 7.74 per cent, compared with 7.44 per cent a year ago. It attributed the improvement to a shift to longer-term fixed maturity investments, and better returns for property-related holdings.

"Problem" commercial mortgages totalled \$298.1m at the end of the first quarter, against \$368.4m at the end of 1992.

## Mixed results at US stores

By Nikki Tait

THE LIMITED, one of the largest clothing retailers in the US, yesterday reported a fall in first-quarter profits to \$44.2m from \$51.5m after tax. The 1992 figure, however, included a \$9m one-off gain.

The Limited said first-quarter sales increased 7 per cent, to \$1.518bn. Operating profits fell by 1 per cent to \$85.5m.

Dillard's, the Arkansas-based stores group, reported after-tax profits of \$48.2m in the quarter to May 1, up from \$45.1m. Sales were \$1.16bn, against \$1.03bn, with "same-store" sales increasing by 3 per cent.

Ann Taylor Stores, the troubled New York-based women's wear retailer, reported first-quarter net income of \$114.7m to \$120.2m, while after-tax profits advanced from \$2.14m to \$3.29m.

## Apple moves towards 'open' software

By Louise Kehoe  
in San Francisco

APPLE Computer is developing technology to enable applications programs designed for its Macintosh personal computers to run, without modification, on Unix workstations from Sun Microsystems, Hewlett-Packard and International Business Machines.

The move represents a reversal of Apple's long-standing strategy of protecting its competitive advantage by ensuring Macintosh software would run only on its own computers.

Its switch to an "open" software strategy heralds a mounting challenge to the market dominance of Microsoft and Intel, the leading suppliers of software and microprocessors for personal computers.

Apple also revealed that it had a project under way, called Amber, that will make it easier to create application programs, such as word processors and spreadsheets, that run both on Apple's Macintosh and on PCs using Windows, the Microsoft operating system.

Apple said that it would form a non-profit association to share Amber technology

with other computer makers.

Last week, Sun Microsystems, the leading workstation manufacturer, also said it was developing technology that would enable Windows programs to run on Unix workstations. Both Sun and Apple are trying to loosen Microsoft's grip on the software market.

The battle over standards is expected to lead to intense price competition as manufacturers seek new ways to differentiate their products.

For computer users, the industry battle is expected to accelerate the trend toward "open systems" that enable dif-

ferent types and brands of computers to share software and data more easily.

Increasingly, computer buyers want to be able to run the same software on different types of computers to minimise training and management.

"The customer is in the driving seat today," said Mr John Sculley, Apple chairman and chief executive. Apple's "extraordinary move" is "precisely what customers want," said Mr Roel Pieper, president of Unix Systems Laboratories, the former AT&T unit responsible for Unix development and licensing.

## AT&amp;T claims video-phone breakthrough

By Martin Dikson  
in New York

AMERICAN Telephone & Telegraph yesterday introduced a telephone which allows the user to send full-colour, television-quality still pictures down an ordinary phone line, while simultaneously talking over the same line.

The company said the product, called the Picasso phone, was the first of its kind and would be marketed to businesses - such as advertising, design and engineering com-

panies - which needed to transmit high quality images between different sites.

Several products allow the transmission of still or moving images while talking on a telephone line, but these generally require a special, upgraded phone service, such as integrated services digital network (ISDN).

The new AT&T equipment is distinctive in that it does not require the user to have an ISDN service, but merely an ordinary telephone line.

The phone will sell in the US for around \$3,295 and the cost

of calling on it will be the same as for a regular voice call.

The phone underlines two important trends at AT&T: its increasing emphasis on the merging of voice, video and computer technologies to produce new products; and its greater entrepreneurial focus.

Mr Robert Kavner, head of its communications products business, said the new phone had been developed in a year by a team drawn from across the AT&T group, which relied heavily on customer advice in creating the device.

Images can be put into the phone system from ordinary video cameras, digital cameras, photo compact disc players or personal computers. Users can draw over the transmitted pictures with a computer mouse to highlight a point.

AT&T also announced yesterday it and Kodak, the photographic products company, were exploring synergies between the two businesses with the aim of producing "end-to-end image communications solutions" for customers. Kodak's photo CD player is one source which can send images over the Picasso system.

Notice of Creditors' Meetings  
in The High Court of Justice in England

Chancery Division

Mr Registrar Buckley

In the matter of Heron International N.V.  
In the matter of Heron International Holdings Limited  
In the matter of Heron International PLC

No. 003093 of 1993  
No. 003094 of 1993  
No. 003095 of 1993

and

In the matter of The Companies Act 1985

## Notice to Holders of Bonds in Heron International Finance B.V.

NOTICE IS HEREBY GIVEN that by Orders dated 7th April, 1993 made in the above matters the Court has directed meetings to be convened of the respective Class I General Creditors (as explained below and as defined in the Schemes of Arrangement hereinafter mentioned) of the above named companies (hereinafter called "the Companies") for the purpose of considering and, if thought fit, approving (with or without modification) Schemes of Arrangement proposed to be made between the Companies and their respective Class I General Creditors and that such meetings will be held as follows at The Conference Forum, The Sedgwick Centre, 10 Whitechapel High Street, London E1 8DX on Monday, 28th June, 1993:

Scheme in relation to Heron International N.V.: commencing 11.00 am (London time);  
Scheme in relation to Heron International Holdings Limited: commencing 11.05 am (London time) or as soon thereafter as the meeting to consider the scheme in relation to Heron International N.V. shall have been completed or adjourned;  
Scheme in relation to Heron International PLC: commencing 11.10 am (London time) or as soon thereafter as the meeting to consider the scheme in relation to Heron International Holdings Limited shall have been completed or adjourned;

at which place and time all such Class I General Creditors are requested to attend.  
The Schemes of Arrangement affect all Class I General Creditors including persons who hold bonds of the issues set out below ("Bondholders"). If you are a Bondholder you are a Class I General Creditor of each of the Companies pursuant to guarantees issued by those Companies, unless you only hold bonds of the Deutsche Mark denominated issue. In the case of the Deutsche Mark denominated issue, claims against each of the Companies are held by a trustee on your behalf and the procedures explained below allow you to express your wishes to the trustee.

Heron International Finance B.V. issued the following bonds and notes:

1. ECU 60,000,000 9 3/4% Guaranteed Retractable Bonds 1985-1992/1997
2. ECU 20,000,000 11% Guaranteed Retractable Bonds 1984-1997
3. FF 400,000,000 8 1/2% Guaranteed Notes due 1993
4. U.S. \$100,000,000 Guaranteed Floating Rate Notes due 1993
5. DM 100,000,000 7 1/4% Deutsche Mark Bonds of 1985-1995
6. Swiss Francs 150,000,000 5 1/2% Bonds 1988-1994
7. Swiss Francs 100,000,000 6% Bonds 1985-1995
8. Swiss Francs 150,000,000 5 1/2% Bonds 1985-1995
9. Swiss Francs 150,000,000 5 1/2% Bonds 1986-1996
10. Swiss Francs 150,000,000 6 1/2% Bonds 1989-1998
11. Swiss Francs 150,000,000 5 1/2% Bonds 1989-1999

This advertisement contains information directly related to such Bondholders.  
A special procedure has been devised for the distribution of the Schemes of Arrangement and the Explanatory Statement required to be furnished pursuant to Section 426 of the Companies Act 1985 (together "the Scheme Document") to Bondholders who hold their bonds through a securities account at a bank.

Bondholders should be supplied with a copy of the Scheme Document by the bank through which they hold their bonds. Any Bondholders who do not receive a Scheme Document should in the first instance contact the bank through which they hold their bonds. If they have not received a copy by 19th May, 1993 they may obtain a copy free of charge from any of the persons whose addresses are listed at the end of this Notice.

Full details of procedures for voting by Bondholders and other Class I General Creditors at the said meetings are contained in the Scheme Document, together with the necessary forms for voting at the said meetings.

A special procedure has also been devised to enable Bondholders to vote through the bank through which they hold their bonds. These Bondholders choose to do this they must lodge the voting instructions, as provided with the Scheme Document, with the bank through which they hold their bonds with any deadline given by their bank and, if no deadline is given, BY NO LATER THAN 14TH JUNE, 1993. Bondholders should contact their bank or one of the persons referred to below if they need assistance with how to complete the voting forms.

Bondholders who have physical custody of their bonds and wish to vote by proxy may arrange for the deposit of those bonds with a paying agent or with another bank to be held to the order of a paying agent and may complete the voting instructions contained in the Scheme Document, which is available from principal paying agents.

Bondholders may alternatively vote in person at the said meetings or they may appoint another person, whether another Bondholder or not, as a proxy to attend and vote in their place. Proxy forms tendered at the meeting will only be accepted if accompanied by satisfactory evidence that the Bonds, in respect of which voting instructions are tendered, are blocked.

By the said Orders, the Court has appointed Gerald Maurice Ronson, or, failing him, Alan Irving Goldman or, failing him, Michael Henry Marx to act as Chairman at the said meetings and has directed the Chairman to report the results thereof to the Court.

The said Schemes will be subject to the subsequent approval of the Court.

If you require further information you should contact one of the persons referred to below.  
"Class I General Creditors": This term is defined in the Scheme Document. In general terms, you will be a Class I General Creditor if you are a person to whom any debt or liability has been incurred or any obligation owed by one or more of the Companies (whether your claim is present, future, contingent or disputed) unless you fall into certain exceptions. (The exceptions mainly concern persons connected to the Companies, such as directors or shareholders of the Companies, or parent or subsidiary or associate companies of the Companies, or banks which have signed an agreement by which their claims are varied.) If you are in doubt whether or not you are a Class I General Creditor, you should obtain a copy of the Scheme Document.

Dated this 12th day of May 1993

Allen & Overy

9 Cheapside

London EC2V 6AD

Ref: NAS/SAM

(Solicitors for the above-named Companies)

The Scheme Document for all of the above meetings may be obtained from any of the following addresses:

Union de Banques Suisses (Luxembourg) S.A. 36-38 Grand Rue L-2011 Luxembourg Attention: Securities Department	Euroclear Operations Centre Boulevard Emile Jacqman 151 B-1210 Brussels Belgium	Credit Suisse Paradeplatz 8 CH-8021 Zurich Switzerland Attention Dept: S2-K
Cedex SA 67 Blvd. Grande Duchesse Charlottesville L-1010 Luxembourg	SG Warburg Securities SA 118 rue du Rhône CH-1211 Geneva 3 Switzerland Attention: Backoffice - Primary Deutsche Bank AG Taunusanlage 12 D-6000 Frankfurt am Main Germany Attention: Corporate Finance	UBS Limited 100 Liverpool Street London EC2M 2RH England Attention: CFCA-SPC

Notice of Creditors' Meetings  
in The High Court of Justice in England

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Mr Registrar Buckley

In the matter of Heron International N.V.  
In the matter of Heron International Holdings Limited  
In the matter of Heron International PLC

No. 003093 of 1993  
No. 003094 of 1993  
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and

In the matter of The Companies Act 1985

NOTICE IS HEREBY GIVEN that by Orders dated 7th April, 1993 made in the above matters the Court has directed meetings to be convened of the respective Class I General Creditors (as explained below and as defined in the Schemes of Arrangement hereinafter mentioned) of the above named companies (hereinafter called "the Companies") for the purpose of considering and, if thought fit, approving (with or without modification) Schemes of Arrangement proposed to be made between the Companies and their respective Class I General Creditors and that such meetings will be held as follows at The Conference Forum, The Sedgwick Centre, 10 Whitechapel High Street, London E1 8DX on Monday, 28th June, 1993:

Scheme in relation to Heron International N.V.: commencing 11.00 am (London time);  
Scheme in relation to Heron International Holdings Limited: commencing 11.05 am (London time) or as soon thereafter as the meeting to consider the scheme in relation to Heron International N.V. shall have been completed or adjourned;  
Scheme in relation to Heron International PLC: commencing 11.10 am (London time) or as soon thereafter as the meeting to consider the scheme in relation to Heron International Holdings Limited shall have been completed or adjourned;

at which place and time all such Class I General Creditors are requested to attend.  
Class I General Creditors of the respective Companies whose names and addresses are known to those Companies will be sent a copy of the Schemes of Arrangement and a copy of the Explanatory Statement required to be furnished pursuant to Section 426 of the Companies Act 1985 (together "the Scheme Document").

A special procedure has been devised for the despatch of the Scheme Document to Class I General Creditors of the respective Companies who have claims in respect of bonds issued by Heron International Finance B.V. ("Bondholders"). Bondholders should be supplied with a copy of the Scheme Document by the bank through which they hold their bonds. Bondholders who do not receive a Scheme Document by the first instance contact the bank through which they hold their bonds. If they have not received a copy by 19th May, 1993 they may obtain a copy, free of charge, from any of the persons whose addresses are listed at the end of this Notice.

Non-bondholder creditors who have not received a copy of the Scheme Document may also obtain a copy, free of charge, from any of the persons whose addresses are listed at the end of this Notice.

Class I General Creditors of the respective Companies may vote in person at the said meetings or they may appoint another person, whether a Class I General Creditor or not, as a proxy to attend and vote in their place. A special procedure has been devised to facilitate voting by Bondholders. Full details of procedures for voting at the said meetings whether in person or by proxy are contained in the Scheme Document, together with the necessary forms for voting at the said meetings.

A BONDHOLDER WHO USES THE VOTING INSTRUCTIONS PROVIDED WITH THE SCHEME DOCUMENT MUST COMPLETE AND RETURN THOSE INSTRUCTIONS TO THE BANK THROUGH WHICH HE HOLDS HIS BONDS BY 14TH JUNE, 1993. Non-Bondholder Class I General Creditors are requested to lodge forms of proxy, together with the power of attorney or other written authority (if any) under which it is signed or any other necessary documents at the following address: UBS Limited, Attention CFCA-SPC, 100 Liverpool Street, London EC2M 2RH on or before 12 noon (London time) on 24th June, 1993.

By the said Orders, the Court has appointed Gerald Maurice Ronson, or, failing him, Alan Irving Goldman or, failing him, Michael Henry Marx to act as Chairman at the said meetings and has directed the Chairman to report the results thereof to the Court.

The said Schemes of Arrangement will be subject to the subsequent approval of the Court.  
"Class I General Creditors": This term is defined in the Scheme Document. In general terms, you will be a Class I General Creditor if you are a person to whom any debt or liability has been incurred or any obligation owed by one or more of the Companies (whether your claim is present, future, contingent or disputed) unless you fall into certain exceptions. (The exceptions mainly concern persons connected to the Companies, such as directors or shareholders of the Companies, or parent or subsidiary or associate companies of the Companies, or banks which have signed an agreement by which their claims are varied.) If you are in doubt whether or not you are a Class I General Creditor, you should obtain a copy of the Scheme Document.

Dated this 12th day of May 1993

Allen & Overy

9 Cheapside

London EC2V 6AD

Ref: NAS/SAM

(Solicitors for the above-named Companies)

The Scheme Document for all of the above meetings may be obtained from any of the following addresses:

Union de Banques Suisses (Luxembourg) S.A. 36-38 Grand Rue L-2011 Luxembourg Attention: Securities Department	Euroclear Operations Centre Boulevard Emile Jacqman 151 B-1210 Brussels Belgium	Credit Suisse Paradeplatz 8 CH-8021 Zurich Switzerland Attention Dept: S2-K
Cedex SA 67 Blvd. Grande Duchesse Charlottesville L-1010 Luxembourg	SG Warburg Securities SA 118 rue du Rhône CH-1211 Geneva 3 Switzerland Attention: Backoffice - Primary Deutsche Bank AG Taunusanlage 12 D-6000 Frankfurt am Main Germany Attention: Corporate Finance	UBS Limited 100 Liverpool Street London EC2M 2RH England Attention: CFCA-SPC

## THE MEXICO LIQUID ASSETS FUND N.V.

## NOTICE

ANNUAL GENERAL MEETING  
May 28, 1993

To the shareholders of THE MEXICO LIQUID ASSETS FUND N.V.:

Notice is hereby given that the Annual General Meeting of THE MEXICO LIQUID ASSETS FUND N.V. (the "Fund") will be held at the principal office of the Fund, De Ruyterkade 62, Curaçao, Netherlands Antilles on May 28, 1993, at 10:00 o'clock in the morning for the following purposes:

- (A) To approve the Fund's financial statements for the period from inception, on September 26, 1991, to June 30, 1992, as set forth in the Annual Report.
- (B) To appoint George W. Landau, Alejandro F. Reynal and Pablo Mancero as additional Supervisory Directors of the Fund.
- (C) To appoint State Street Curaçao Trust Company N.V. as Managing Director of the Fund to replace Curaçao Corporation Company N.V., which has tendered its resignation as Managing Director.
- (D) To approve Amendments to the Fund's Articles of Incorporation:
  - (i) to change the name of the Fund to The Mexico Debt Fund, N.V.
  - (ii) to change the investment objective of the Fund to current income.
  - (iii) to classify the shares of Common Stock of the Fund into two classes: the existing shares of Common Stock would be redesignated Class B Shares and would not pay dividends; a new class of common Stock would be designated Class A shares and would declare dividends daily which would be paid monthly.
  - (iv) to provide for the issuance of Common Stock in both registered and bearer form and to permit the issuance of fractional shares, under specified circumstances.
  - (v) to provide for additional changes as may be necessary to carry out the foregoing.
- (E) to transact such other business as may properly come before the meeting or any adjournments thereof.

Holders of Common Shares in bearer form, or their proxy, may only attend the meeting if they present their bearer certificates or if they present a certification from a bank or other depository confirming that the bank or depository holds the Certificates and will not release them till the end of the meeting. Forms of proxy are available from the Managing Director.

The Annual Report and the Agenda for the Annual General Meeting are available for inspection at the registered office of the Fund. The proposed amendments to the Articles of Incorporation of the Fund are also available for inspection, or a copy thereof may be obtained from the Managing Director at the registered office.

Curaçao, May 10, 1993

CURACAO CORPORATION COMPANY N.V.

Managing Director

## ALLIANCE LEICESTER

Alliance & Leicester Building Society  
£50,000,000

Subordinated Floating Rate  
Notes due 2004

For the three months 11th May, 1993 to 11th August 1993, the Notes will carry an interest rate of 0.355% per annum with an interest amount of 1160.13 per £100,000 and £1,601.81 per £100,000 Note, payable on 11th August, 1993.  
Listed on the London and New York Exchanges.

Bankers Trust Company, London Agent Bank

## £150,000,000

Bristol & West  
Building Society

Floating Rate Notes due 1994

For the three months 11th May, 1993 to 11th August 1993, the rate has been determined at 0.355% per annum with an interest amount of 1160.13 per £100,000 and £1,601.81 per £100,000 Note, payable on 11th August, 1993.  
Listed on the London and New York Exchanges.

By The Chase Manhattan Bank, N.A. London Agent Bank  
May 12, 1993



INTERNATIONAL COMPANIES AND FINANCE

# Martinez moves quickly to bring a new vision to Sears, Roebuck

Laurie Morse and Nikki Tait examine the embattled US retailers' new merchandising chief's attempts to reposition in the market

SEARS, Roebuck, one of the largest and most heavily criticised companies in the US, will tomorrow confront its shareholders. The annual meeting, in Kansas, promises to be flinty, though it is unlikely to be as contentious as in previous years.

Institutional shareholders are likely to take a soft line on the shopkeeping side of the business and, instead, focus their anger on the failures and foibles of Mr Edward Brennan, Sears' chairman.

In the past 10 months, Mr Brennan has been forced to abandon his vision of Sears as an integrated financial company selling "stocks and socks".

As the financial businesses are spun off - Dean Witter and Discover Card operations were sold in a popular public offering last quarter - Sears is returning to its merchandising roots.

To the relief of shareholders, America's retailing dowager is undergoing a long-overdue facelift. In a last-ditch effort to retrieve sagging lines and return its large retailing operations to profitability, Chicago-based Sears is offering cosmetics and fragrances, silk blouses, where once it offered staples such as tools and hardware in its mail-based stores.

These signs of a fundamental overhaul are being orchestrated by Mr Arthur Martinez, Sears' new merchandising chief, who arrived from Saks Fifth Avenue seven months ago. Despite the brevity of his tenure, he has moved quickly.

He has wielded the axe. Sears' 97-year-old catalogue has been dropped, more than 60,000 employees have been made redundant, and 112 of the company's 880 stores have been closed.

The cuts, reckoned to add \$900m to annual profits, have been applauded on Wall Street, where the retailer has been accused of feigning reform for 15 years. Sears' shares have risen from around \$37 a year ago to around \$55 - one reason shareholder discontent may be less pronounced at the annual meeting.

Mr Martinez has also unveiled plans to spend \$4bn over the next five years refurbishing stores and to make them attractive to the nation's middle class, and increasingly female, shoppers. Furniture and hardware lines will be shifted, in some cases to free-standing HomeLife stores which will compete with specialty chains such as Home Mart and Ikea.

All \$4bn must come from



Arthur Martinez: not dependent on parent company to fund strategy

group operating profits. Mr Martinez says that, to fund the strategy, "we are not dependent on the parent company, or the fortunes of other subsidiaries, like Allstate".

Analysts say the affable executive has made all the right moves so far. Retailing consultant Leo J. Shapiro says: "He's taken the important first step, which is getting Sears to stop doing things wrong."

Somewhere down the line, Mr Martinez must bring forth some fresh ideas. One possibility stems from his belief that paper catalogues are becoming obsolete: Sears must position itself for video shopping.

But no one, least of all Mr Martinez, pretends that repositioning Sears' 740 remaining stores will be easy. He is saddled with retail properties of diverse standards situated in mid-market malls of the 1960s and 1970s vintage.

His target shopper, the middle class woman, is not used to finding glamour at Sears while shifting hardware lines elsewhere might alienate faithful male shoppers.

But Sears' repositioning efforts may be inadequate. Wal-Mart Stores, the aggressive discount retailer, has a capital expenditure budget averaging about \$3bn a year and K mart is spending \$3bn to renovate its discount stores.

Part of Sears' problem is that discount store competitors con-

tinued to undercut prices, while specialty retailers are building ever-larger superstores and attracting shoppers with larger product ranges.

Many traditional department stores, meanwhile, have moved upmarket, stressing service levels in an effort to better the discounters. "Our biggest vulnerability is the distance we have to come," says Mr Martinez.

The figures reveal the scale of the task. Last year, the core retailing operations made a tiny \$65m profit. Total revenues from the merchandising division were \$28bn. Credit operations then contributed \$41m, leaving the net profits for the division (before non-recurring items) at \$37m.

Same-store sales growth was inconsistent, sagging badly in the early summer but recovering towards the year-end.

Despite Mr Martinez's aggressive cuts, Sears' selling costs still take 38 cents out of every dollar of sales compared with about 16 cents at Wal-Mart and about 20 cents at K mart.

Analysts suggest Sears is targeting an expense ratio of 22 per cent within three years, which would rival other department stores and spe-

cialty chain operators. It will need to achieve steady sales gains to hit that target. Analysts note that previous cost cuts - all \$1bn-worth - were simply counteracted by lower margins.

The 57-year-old Mr Martinez knows competitors will not wait while Sears catches up. "The pace of change in this business gets faster and faster each year," he says, estimating he has about a year to show results before Wall Street critics rise again.

Taking out the high-cost catalogue business should significantly cut selling costs, alongside attempts to lighten Sears' cumbersome buying organisation.

This cut to the heart of Sears' culture. Last century, the retail operation was founded on the catalogue business and executives were reluctant to abandon it - even though it had been bleeding about \$150m a year for the past eight years. Mr Martinez's advantage is that he is an outsider. This is a sharp contrast to Mr Brennan, who surrendered the merchandising division's reins after fumbling two reform attempts. Mr Martinez says he has Mr Brennan's full support for his reforms, but he is emphatic that the plan to reposition Sears in the market is completely his own.

He has also been replacing old Sears hands with new blood, particularly in his marketing department, and is conducting a competition to determine which agency should win Sears' lucrative advertising business.

But, somewhere down the line, Mr Martinez must bring forth some fresh ideas. One possibility stems from his belief that paper catalogues are becoming obsolete: so Sears must position itself for video shopping.

"Interactive home shopping may be finally, finally coming into its own," Mr Martinez says. "We got board support to commit some research and development dollars in this area."

Sears is part-owner of the Prodigy home computer network, and its Craftsman tools are pitched on the Philadelphia-based QVC television shopping channel.

Radical ideas, such as video shopping, are the kind of risky long shots analysts say are necessary if Sears is to leapfrog its rivals. However, with department stores such as Macy's already on that trail, Mr Martinez may again find himself trying to catch up.

## Mortgage group sold for \$328m

By Laurie Morse in Chicago

SEARS, Roebuck, has sold its mortgage banking group to a Pittsburgh-based bank holding company for \$328m in cash.

The sale is the latest in a series of planned spin-offs designed to trim Sears' financial businesses.

The Sears Mortgage Banking Group, part of Coldwell Banker Residential Services, consists of Sears Mortgage Corp, Sears Mortgage Securities Corp and Sears Savings Bank. PNC Bank, which is buying the group, will add the units to its

own retail banking operations.

PNC Bank is the 11th-largest US bank, with \$61bn in assets and 650 community banking facilities in north-eastern US.

Mr Edward Brennan, Sears chairman, said: "The successful completion of this transaction is another important step in Sears' previously-announced repositioning which will continue to enhance shareholder value." Mr Brennan said efforts to sell the Coldwell Banker residential brokerage business were proceeding "on schedule".

Industry analysts said an

employee-led buy-out of the Sears property unit had been discussed, but apparently has not gained sufficient support. In the first quarter, the Coldwell Banker unit recorded a net loss of \$7.7m, down from a net loss of \$3.8m the year before.

Sears Mortgage last year was the seventh-largest mortgage writer in the US, generating \$11.8bn in loans. It services a loan portfolio of \$27.2bn. Sears Savings Bank has assets of around \$6.7bn, mostly in residential mortgage loans. Sears Mortgage Securities is one of the leading conduits for secur-

itising private home loans in the US and has a portfolio of \$8.7bn.

The sale to PNC is the second major asset sale for Sears this year.

In February, Sears sold 20 per cent of its Dean Witter Reynolds and Discover Card units in an initial public offering. The offering, which was oversubscribed, brought in more than \$800m. Sears plans to complete the Dean Witter spin-off later this year.

Sears has also said it would sell portions of its profitable Allstate Insurance business.

Trinkaus & Burkhardt. Creative capital at work.

## A look at a year's work.

1992 results were satisfactory for the Trinkaus & Burkhardt Group. The operating profit and partial operating profit almost matched those of the preceding year. While net commission income showed a marked increase, net interest income declined slightly. Profits from own account trading topped those of the previous year. The dividend, which was raised for 1991 to DM 10 per share, is to be maintained. An additional DM 10 million is to be appropriated to reserves.

In corporate banking, a new record result was achieved in 1992. The results in private banking as well as institutional securities business and asset management also showed a significant increase. Once again, our innovative new issues business

### Group Financial Statement 1992

Selected data	in DM m	Change from prev. year
Total volume	12,042	+ 10.3%
Total assets	9,982	+ 6.8%
Loan volume	7,612	+ 7.8%
Securities portfolio	2,331	+32.4%
Capital	527	+ 1.9%
Total capital base	830	+ 2.0%
Interest income	192	- 2.2%
Commission income	140	+11.9%
Partial operating profit	115	- 5.3%
Net profit for the year	46	- 2.9%

continued to provide a large and growing profit contribution. The closer links with the HSBC Group provided many additional business opportunities. Our Luxembourg subsidiary again reported considerable growth in earnings.

At the end of 1992, the Bank's reported capital and reserves amounted to DM 527 million. The capital base as defined in the 4th Amendment to the German Banking Act totalled DM 830 million. Thus, 11% of risk assets were covered by capital funds. The ratio of core capital to assets was almost 7%.

The professional commitment of our employees will ensure highest quality and innovative services with which we expect to justify the trust of our business partners and shareholders.

**Trinkaus & Burkhardt**  
Bank seit 1785

Düsseldorf, Baden-Baden, Berlin, Essen, Frankfurt/Main, Hamburg, München, Stuttgart, Luxembourg und Zürich.



This announcement constitutes neither an offer to sell nor a solicitation of an offer to buy these securities. The offering is made only by the Prospectus, copies of which may be obtained in any State from such of the undersigned and others as may lawfully offer these securities in such State.

May 6, 1993

4,054,050 Shares



**Greyhound Lines, Inc.**

Common Stock

Price \$21 1/8 per Share

3,243,240 Shares

These Shares are being offered in the United States and Canada by the undersigned.

Smith Barney, Harris Upham & Co.

Morgan Stanley & Co.

Bear, Stearns & Co. Inc.

The First Boston Corporation

Alex. Brown & Sons

BT Securities Corporation

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette

A.G. Edwards & Sons, Inc.

Goldman, Sachs & Co.

Hambrecht & Quist

Kidder, Peabody & Co.

Lazard Frères & Co.

Lehman Brothers

Montgomery Securities

Oppenheimer & Co., Inc.

PaineWebber Incorporated

Prudential Securities Incorporated

Robertson, Stephens & Company

Wertheim Schroder & Co.

Dean Witter Reynolds Inc.

William Blair & Company

Dain Bosworth

Kemper Securities, Inc.

Legg Mason Wood Walker

Piper Jaffray Inc.

The Robinson-Humphrey Company, Inc.

Wheat First Butcher & Singer

Advest, Inc.

Dominick & Dominick

First Albany Corporation

Interstate/Johnson Lane

Janney Montgomery Scott Inc.

Ladenburg, Thalmann & Co. Inc.

Neuberger & Berman

Tucker Anthony

Baird, Patrick & Co., Inc.

Brean Murray, Foster Securities Inc.

First Manhattan Co.

Josephthal Lyon & Ross

CL King & Associates, Inc.

Monness, Crespi, Hardt & Co. Inc.

Pennsylvania Merchant Group Ltd

810,810 Shares

These Shares are being offered outside the United States and Canada by the undersigned.

Smith Barney, Harris Upham & Co.

Morgan Stanley International

ABN AMRO Bank N.V.

Caisse des Dépôts et Consignations

Kleinwort Benson Limited

Nomura International

Swiss Bank Corporation

Vereins- und Westbank







## Estimate of net loss from the Bishopsgate bomb increased to £10m First quarter recovery at GA

By Richard Lapper

GENERAL ACCIDENT yesterday provided further evidence of the turnaround in the general insurance market with better-than-expected first quarter figures.

The Perth-based composite insurer reported pre-tax profits of £41.9m in the first three months of 1993, compared with a £2m loss in the same period of 1992. The shares rose 18p to 591p.

A fall in worldwide underwriting losses of £54.5m to £80.5m, was underpinned by a strong performance in the UK where GA was boosted by the impact of higher premiums, milder weather and cuts in operating costs.

UK underwriting losses fell to £4m

(£85m), in spite of a pay-out of £3m after flooding in Scotland in January.

GA has revised its estimate of net losses from the Bishopsgate bomb in April to £10m compared to earlier estimates of £7m. The loss will affect second quarter figures.

Overall premium income rose to £1,022m (£914.7m) for general business and to £207m (£165.1m) for life business. In the UK the book of household business was expanded with premium income rising to £71m (£47.3m), following the acquisition of a block of business from the Cheltenham & Gloucester building society last October.

Investment income - after loan interest - increased to £115.6m (£102.7m). Losses from estate agency operations fell to £3.7m

(£4.5m). Life profits amounted to £10.5m (£7.8m).

The company did not intend to follow the example of Commercial Union and Royal Insurance by raising fresh capital through a rights issue in order to take advantage of rising rates, said Mr Nelson Robertson, chief general manager.

Mr Robertson said his company's capital base was adequate, its solvency margin - the yardstick which measures net assets as a percentage of non-life premium income - amounting to 46.1 per cent, compared to 41.5 per cent at the end of 1992.

GA raised £250m in cumulative preference shares last year.

See Lex

## Holmes & Marchant back in the black

By Peter Pearce

Holmes & Marchant, the marketing services group, returned to the black at the pre-tax level in the six months to March 31.

Profits emerged at £299,000 (losses £715,000) on turnover some £200,000 lower at £16.7m. Operating profits from continuing businesses rose 27 per cent to £1.22m (£963,000) after administrative expenses declined to £5.62m (£6.16m) following rationalisation.

Lower interest rates meant a reduced charge of £451,000 (£511,000) and exceptional items, again relating to reorganisation and empty property costs, fell to £471,000 (£1,06m). Mr John Holmes, chairman, said that borrowings had shrunk by £500,000 to £9.5m since the year-end and that there was only "mild" deferred consideration - a blight on the whole sector since the acquisition 1990s - still outstanding.

He said that although public relations and medical marketing were still subdued, there were "positive indications of increased activity" in design and sales promotion.

Earnings were 1p (losses 2p).

## New I&S trust seeks £172m

By Philip Coggan, Personal Finance Editor

A NEW investment trust, Ivory & Sims I&S Trust, is hoping to raise up to £172m via the issue of ordinary shares and convertible annuity shares.

The trust will invest in a portfolio of UK equities. However, the income from these equities is being sold to institutional investors in the form of convertible annuity shares.

These will have a negligible repayment value but a high dividend yield.

The convertible shares will

be issued in a ratio of 1 to every 10 ordinary shares. Institutions have agreed to underwrite the sale of 10m convertible annuity shares at 147p per share, with a maximum of 15m available.

The ordinary shares will receive no income but will be entitled to all the assets of the trust. Proceeds from the sale of the convertible annuity shares will result in an uplift in the net asset value of the ordinary shares.

Ivory & Sims estimates the initial net asset value per share at 110p, compared with an offer price of 100p.

Private investors will be offered a low-cost way of selling their ordinary shares in order to use their annual capital gains tax allowance. The aim will be to get a 7 per cent tax-free income.

To reduce the risk of the ordinary shares falling to a discount, I&S will also have a low-cost savings scheme, with holders being offered free warrants every year. The hope is that the demand from the savings scheme will mop up the shares sold by investors who take income.

The offer is open until June

## Huntingdon tumbles to £0.98m

By Catherine Milton

PRE-TAX profits at Huntingdon International Holdings, the life sciences and engineering services group, fell to £394,000 in the six months to end-March, compared with £836m last time.

Turnover, helped by a maiden half-year contribution from Travers Morgan, acquired in December 1991, growth in UK operations and currency fluctuations, rose to £84.5m

(£89.9m). A maintained interim dividend of 0.875p is uncovered by earnings of 0.059p (0.056p).

The group warned last month that profits would be depressed in the second quarter, citing continuing weakness in the US economy, abnormal weather and the need to rationalise its US-based engineering and environment services group.

The rationalisation was behind a £2m exceptional provision which contributed to a

£2.74m pre-tax loss in the second quarter on turnover of £40.9m. For the comparable period last year the group returned profits of £3.73m on turnover of £38.9m.

Operating performance at the US engineering and environmental services group improved in March, directors said.

In the UK, turnover at the Life Sciences group rose 7 per cent with new orders so far ahead 16 per cent on last year.

## BM banking facilities extended

BM Group, the construction equipment concern, has successfully negotiated continued financing facilities with its 10 banks for an initial period to June 6.

Talks on securing longer term funding are proceeding but it is thought unlikely

there will be an agreement by the end of the period, requiring an extension of the arrangements.

The company is working on a survival plan expected to cost about £4m in redundancies, closures, disposals and write-offs.

## Pilkington suspends executives at US arm

By Peter John and Maggie Urry

THE PRESIDENT and two top executives of Libbey-Owens-Ford, the US subsidiary of Pilkington, have been suspended during an internal investigation of "discrepancies" in the glass group said yesterday.

The three are Mr Ron Skeddle, president and chief executive officer, Mr Ed Bryant, executive vice-president operations, and Mr Darryl Cootin, executive vice president technology.

They were suspended on Monday after it was discovered that the three "appeared to fall to follow corporate procedures", Pilkington said.

Mr Trevor Jones, chairman of LOF's board, is taking charge of the business until the investigation is complete.

Pilkington denied market rumours that the FBI had been called in, saying that no "outside agency" was involved in the investigation.

The shares fell 8p to 128p on the market closing before Pilkington responded to the speculation.

Pilkington stressed that the problem did not involve "a major financial loss" and said LOF's customers and operations were not affected.

Pilkington bought LOF in April 1986 and in 1989 sold a 20 per cent stake to Nippon Sheet Glass.

In the 1991-92 year, LOF contributed £51.5m to group turnover of £2.5bn, and operating profits of £10.8m out of £18.5m.

## Tiphook and ITEL reject agreed bid for TIP Europe

By Angus Foster

TWO shareholders controlling 9 per cent of TIP Europe, the trailer rental company, have said they will not accept the recommended offer for the company from GE Capital, the financial services arm of General Electric of the US.

The two are Tiphook, which holds 5.5 per cent and is TIP's main competitor, and ITEL Corporation, a US distribution concern.

The companies said GE's offer was "wholly inadequate" and did not reflect TIP's long term earnings potential. The first closing date for the 42p share cash offer is today, although no details are expected until tomorrow.

Tiphook's move seemed designed to frustrate GE's plans to build a trailer rental business in Europe, or wrest a higher price for control of TIP.

The announcement was described as a "commercial spoiling tactic" by Mr Richard Gillingwater, managing director corporate finance at BZW, adviser to TIP.

ITEL said it was reacting to an "undercurrent of sentiment" from other shareholders that the sale was poorly timed at the offer price. ITEL felt TIP's earnings would recover in step with the European economies.

The rejection of the offer is likely to give pause to institutions sizing up GE's bid. Institutions are having to weigh the

options of taking cash now or waiting for a recovery in TIP's main markets. The offer price was at a steep premium to TIP's share price before the bid of 25p, but well below the share's trading level in 1990, when they collapsed from 175p as recession hit.

TIP also has a large number of individual shareholders; their view of GE's offer is difficult to assess.

Tiphook is unlikely to make a counter offer for TIP because of monopoly considerations. According to analysts, other bidders are unlikely because of the high gearing involved in truck rental and because of the depressed market.

TIP shares closed unchanged yesterday at 41½p.

## Unigate postpones public offering of US businesses

By Angus Foster

UNIGATE, the food and distribution group, has postponed the planned public offering of its US restaurant businesses after the two chains involved reported poor sales in March and April.

The company announced last month it was preparing an IPO to dispose of up to 100 per cent of the businesses, which trade as Black-eyed Pea and Taco Bueno. The sale was expected to raise \$220m to \$250m (£145m to £164m), or \$15-\$17 a share.

However, trading was affected by bad weather in March and did not fully recover last month. The March figures were also weak in com-

parison to a strong month a year earlier, due to different promotional campaigns.

Goldman Sachs, the company's US adviser, had hoped to price the shares at the top end of the range. However, when the latest trading results became available, the likely offer price is understood to have fallen below the target range and Unigate decided to pull the issue.

The issue would be delayed "at least several months". Unigate would still favour selling the businesses via an IPO although a private sale would not be ruled out.

Unigate's shares fell 12p to 369p. Analysts said the delay was disappointing but not seri-

ously damaging. Unigate had hoped to use the proceeds of the sale to reduce borrowings. Following a number of acquisitions earlier this year, the company is expected to have a formula gearing of about 60 per cent at its March year end, but interest cover remains strong.

Black-eyed Pea, which offers home-style cooking, has 115 outlets in 18 states while Taco Bueno has 111 Mexican fast food restaurants. In the last financial year, the businesses made operating profits of £13.3m.

Shares in Grand Metropolitan, which owns the Burger King chain, fell 2p to 480p on worries about its US restaurants.

## Price of 129p per share compares with 250p paid by Ricoh in 1991 Inchcape deal enhances its reputation

By Andrew Boiger

INCHCAPE's deal with Gestetner, the office equipment distributor, will enhance the international business service group's reputation for being ready to wait until the price is right.

Inchcape is paying 129p per share for its initial 16.3 per cent stake in Gestetner, compared with the 250p per share which Ricoh, the Japanese photocopier manufacturer, paid in 1991 for a 24 per cent stake.

One of Inchcape's largest recent deals came at the end of 1991, when it bought TKM, the motor dealer, for £285m, reputedly £100m less than its asking price 18 months earlier.

Mr Charles Mackay, Inchcape's chief executive, said the first contacts with Gestetner came in Hong Kong in August, 1990, but "we were always wary apart on price".

Although Mr Mackay believes the present purchase price is "very acceptable", he said the structure of the deal reflects a decision to proceed cautiously.

Unlike TKM, a private company which allowed Inchcape to "crawl all over it" before the

acquisition, Mr Mackay said that in case of Gestetner they had to rely solely on information supplied at arms-length by one shareholder, the vendor, Chiltern Capital.

Mr Mackay said: "We would be well advised to take one step at a time. It is the right thing to do with this company at our present level of knowledge. It shows no lack of confidence, it's just that our knowledge base is not there."

Mr Rod O'Donoghue, finance director, and Mr Andrew Cummins, the strategic director, are joining the Gestetner board.

Although confident that Gestetner is not associated with the pressure-selling abuses which has dogged parts of the

photocopier market, Mr O'Donoghue will be keen to ensure that the company takes a conservative line on issues such as non-recourse financing and writing down the value of leased assets.

Mr Basil Sellers, Gestetner's Australian chairman and chief executive, is a large shareholder in Chiltern. He said the investment in Gestetner had "just been average" since he

Ricoh, but the time had come to return to my roots. I came here for two years and stayed for seven."

The Australian management team is credited with doing a good job in moving Gestetner away from stencil duplicators towards photocopiers, but it also made an ill-judged expansion into the photographic equipment market. In January the planned sale of the group's Vivitar and Haninex camera distribution businesses fell through, but there is no doubt that the company will focus entirely on office supplies.

Inchcape will treat its 15 per cent stake as a trade investment, and would only equity-account the stake if and when it is lifted to 35 per cent. But Mr Mackay stresses that outcome is by no means predetermined. "We will be entirely pragmatic. We could say we don't like the look of this thing."

Inchcape said that Gestetner operated mainly in office equipment, a large, globally homogeneous industry in which the distributor role was well established and could potentially generate good returns as a result of revenue from service and supplies.

**'We would be well advised to take one step at a time. It is the right thing to do at our present level of knowledge. It shows no lack of confidence, it's just that our knowledge base is not there'**

ledge base is not there." Mr Rod O'Donoghue, finance director, and Mr Andrew Cummins, the strategic director, are joining the Gestetner board. Although confident that Gestetner is not associated with the pressure-selling abuses which has dogged parts of the

This announcement appears as a matter of record only.

# LONDON ELECTRICITY

## London Electricity plc

### £100,000,000 8 per cent. Bonds due 2003

Samuel Montagu & Co.  
Limited

S.G. Warburg Securities

Barclays de Zoete Wadd  
Limited

Credit Suisse First Boston  
Limited

April 1993

## Notice to the holders of

### US\$ 500 000 000

## CS Holding Finance B.V.

(Incorporated with limited liability in the Netherlands)

## 4 7/8% Subordinated Convertible Bonds Due 2002

Guaranteed on a Subordinated Basis by, and Convertible into Bearer Shares of

# CS holding

(Zurich)  
(Incorporated with limited liability in Switzerland)

The Board of Directors of CS Holding will submit a proposal to the Annual Meeting of Shareholders on 1 June 1993 to conditionally increase the capital by an amount not to exceed Sfr 206,810,000 in par value to secure shareholders' warrants issued to existing shareholders.

If the Annual Meeting of Shareholders approves, holders of bearer shares and registered shares of CS Holding will receive per 7 June 1993.

**1 Shareholder Warrant Series IA for each Bearer Share of CS Holding, and  
1 Shareholder Warrant Series NA for each Registered Share of CS Holding**

free of all charges.

The new shares, which will be issued as the shareholders' warrants are exercised, are to be fully paid up in accordance with the terms to be announced for the warrants on 1 June 1993.

In connection with this year's issue of shareholders' warrants, CS Holding informs holders of the subordinated convertible bonds specified above that they may still obtain CS Holding bearer shares which entitle them to receive shareholders' warrants by exercising their conversion rights

by 24 May 1993, 4.00 p. m. at the latest.

Holders of these bonds who choose to exercise their conversion rights must deliver their conversion notice, the bonds and any payments required to the conversion agent (Credit Suisse) designated in the prospectus by the above date.

In conversions carried out from 25 May up to and including 27 May 1993, the holders of the bonds being converted are not entitled to receive shareholders' warrants and their holdings are not protected from dilution. No bonds may be converted from 28 May to 17 June 1993 (second date provisional).

There will be a reduction in the conversion price, which is presently Sfr 2,270 per bearer share for conversions which are carried out subsequent to 17 June 1993. It is anticipated that the reduced conversion price will be published in the newspapers designated for this purpose on 17 June 1993.

Zurich, 12 May 1993

For CS Holding:  
**CREDIT SUISSE**

4 7/8% CS Holding Finance B.V. Subordinated Convertible  
US\$ bonds 1992-2002

Swiss Securities Number 536 902  
ISIN CH0005369029  
Euroclear Code 4048196  
Cedex XS 004048196-4

Period	Price	Period	Price	Period	Price
1992	18.00	1993	18.00	1994	18.00
1995	18.00	1996	18.00	1997	18.00
1998	18.00	1999	18.00	2000	18.00
2001	18.00	2002	18.00	2003	18.00
2004	18.00	2005	18.00	2006	18.00
2007	18.00	2008	18.00	2009	18.00
2010	18.00	2011	18.00	2012	18.00
2013	18.00	2014	18.00	2015	18.00
2016	18.00	2017	18.00	2018	18.00
2019	18.00	2020	18.00	2021	18.00
2022	18.00	2023	18.00	2024	18.00
2025	18.00	2026	18.00	2027	18.00
2028	18.00	2029	18.00	2030	18.00
2031	18.00	2032	18.00	2033	18.00
2034	18.00	2035	18.00	2036	18.00
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2040	18.00	2041	18.00	2042	18.00
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2046	18.00	2047	18.00	2048	18.00
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2058	18.00	2059	18.00	2060	18.00
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2064	18.00	2065	18.00	2066	18.00
2067	18.00	2068	18.00	2069	18.00
2070	18.00	2071	18.00	2072	18.00
2073	18.00	2074	18.00	2075	18.00
2076	18.00	2077	18.00	2078	18.00
2079	18.00	2080	18.00	2081	18.00
2082	18.00	2083	18.00	2084	18.00
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2088	18.00	2089	18.00	2090	18.00
2091	18.00	2092	18.00	2093	18.00
2094	18.00	2095	18.00	2096	18.00
2097	18.00	2098	18.00	2099	18.00
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2115	18.00	2116	18.00	2117	18.00
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2145	18.00	2146	18.00	2147	18.00
2148	18.00	2149	18.00	2150	18.00
2151	18.00	2152	18.00	2153	18.00
2154	18.00	2155	18.00	2156	18.00
2157	18.00	2158	18.00	2159	18.00
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2568	18.00	2569	18.00	2570	18.00
2571	18.00	2572	18.00	2573	18.00
2574	18.00	2575	18.00	2576	18.00
2577	18.00	2578	18.00	2579	18.00
2580	18.00	2581	18.00	2582	18.00
2583	18.00	2584	18.00	2585	18.00
2586	18.00	2587	18.00	2588	



## COMPANY NEWS: UK AND IRELAND

# Carclo agreed offer values Lee at £55m

By Andrew Bolger

CAROLO Engineering Group yesterday made a recommended offer for Arthur Lee & Sons, valuing the Sheffield-based manufacturer of steel and plastic products at £55m.

Leeds-based Carclo, which already had a 29.9 per cent stake in Lee, said it now spoke for 45 per cent of the ordinary shares, after receiving acceptances from directors and other shareholders.

Carclo is offering seven shares for every nine Lee. In addition, Lee shareholders will receive a special interim dividend of 4p. There is a cash alternative, fully underwritten by Fleming, of 151.7p for each Lee share.

Separate cash offers will be made of 208p for Lee's A preference and 146p for the B preference.

Carclo's shares, which had been suspended at 233p on Monday, yesterday closed 15p down at 218p, valuing its bid at 183.3p per share. Shares in Arthur Lee, which had been suspended at 142p, closed 16p higher at 158p.

Mr John Ewart, Carclo chairman, said: "I am delighted that a merger between our two companies has been agreed on terms that we expect in due course will enhance the earnings per share for Carclo shareholders."

"The combined management expertise together with the

broader range of businesses will provide shareholders in the enlarged group with an enhanced investment in a financially strong engineering business."

Mr Peter Lee, chairman of Arthur Lee, said: "The terms of the merger give our shareholders good value for their shares, including an opportunity to participate in the growth of the enlarged group which I believe has excellent prospects."

Mr Ewart said considerable benefits would arise from the combination of the two companies' wire and wire rope businesses, and increased buying power.

Carclo's head office in Leeds, which is coming to the end of its lease, will be combined with Arthur Lee's offices at Sheffield.

Five Lee directors, two of whom are non-executive, will join the Carclo board with Mr Lee becoming deputy chairman. Mr Graham Logan Brown, currently Carclo's deputy chief executive, will become managing director.

Carclo estimated that for the year to March 31, its pre-tax profits were not less than £2m and earnings per share were at least 18.5p. Lee said that its pre-tax profits for the six months to March 31 were not less than £2.1m and earnings per share at least 4p.

Carclo is being advised by Flemings, while NM Rothschild is acting for Lee.

# J Crean in red after IAS write-off

By Tim Coone in Dublin

JAMES CREAN, the Dublin-based industrial holding company, suffered a pre-tax loss of £15.4m (£15.1m) for the 1992 year reflecting a £30.7m total write-off of its investment in IAS, an aircraft leasing subsidiary in which it first invested in 1986.

Pre-tax profits for 1991 amounted to £11.4m.

An additional provision of £12.8m was made against a loan for an option to acquire a holding in a UK business, making a total exceptional charge of £23.5m.

It is the second year running that the group made a write-off provision, a £7.1m charge having been made in 1991.

Operating profits fell 2 per cent to £24.1m on turnover up 8 per cent to £226.2m. Net borrowings rose 21.4 per cent to £68.7m, representing 76.5 per cent of net assets including goodwill.

The company said that the IAS write-off "which includes all Crean's loans, investments and guarantees" to the company, has been made because "the affairs of IAS have overshadowed Crean's other business interests in a disproportionate manner for the past two years".

Crean increased its stake in IAS from 31 to 38 per cent in 1991. The company said that a recovery in aviation "offers a good prospect of realising value from its loan stock in IAS in due course".

Crean's main profit centres are in food and beverages, in operations in the US and Ireland, and in print and packaging through Inisheach, a 73.7 per cent-owned subsidiary.

Losses per share amounted to 70.3p. A final dividend of 4.65p is recommended for a total of 13.5p (£13.34p).

# An improving climate for flotations

THE CLIMATE for flotations has rapidly moved from freezing to a near summer-like warmth as investor interest has revived.

Recent issues have been comfortably over-subscribed and first day dealings have shown premiums.

There is a string of companies lining up for market taking advantage of historically high share prices.

Institutional investors are currently keen on smaller companies - most of the recent flotations have given issuers market values of under £10m.

Private investors, painfully aware of falling returns from cash, are turning to equity investment. New issues provide a commission-free way of buying shares, with the hope of a "staggering" profit.

However, there are concerns that the public is being disadvantaged in some issues. Smaller flotations are conducted through institutional placements, with the private investor excluded.

Such has been the recovery in sentiment that the Stock Exchange has reversed last summer's relaxation of its listing rules on the proportion of shares to be offered publicly.

That move was made when some issues attracted less public demand than expected. Then the Exchange told corporate financiers they could negotiate to cut the proportion to be offered to the public.

According to the listing rules issues raising more than £30m must be by public offer, but up to half can be placed with institutions. A greater proportion can be placed in particularly large issues or the Yellow Book says, "in other exceptional circumstances". Poor retail demand appears to come in that category.

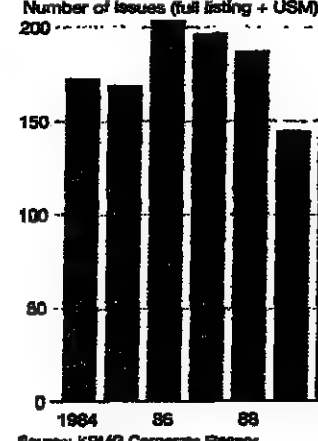
In subsequent offers a 75-25 per cent split between firm placing and public offer was normal. But as retail interest in flotations picked up, the Stock Exchange began to edge back towards the written rule.

A turning point was the David Lloyd Leisure flotation in March. That issue raised £28m with 76 per cent of the shares placed firm.

# A line up for market and a revival of investor interest. Maggie Urry reports

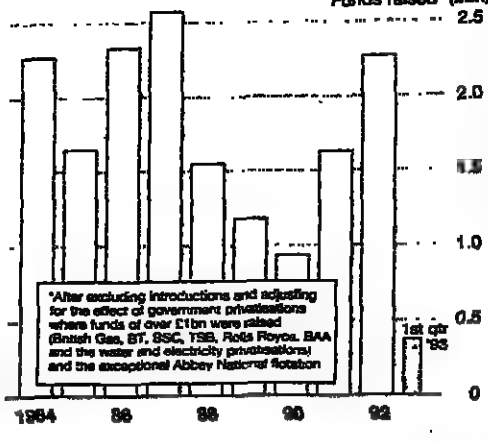
## New Issues

Number of issues (full listing + USA)



Source: KPMG Corporate Finance

Funds raised (£bn)



After excluding introductions and adjustments for the effect of government interventions where funds of over £1m were raised (British Gas, BT, BSC, YSB, RSC, BAA, and the water and electricity privatisations and the exceptional Abbey National flotation)

1st qtr '93

The former tennis star's business attracted applications for over 7 times the number of shares on offer.

Mr Philip Stephens, of UBS, the stockbroker, says "the success of some issues has pushed us back to the rubric". He acts for both Stagecoach, the coach operator which floated in April with a 65:35 split, and for OGC International, the contractor specialising in North Sea oil and gas construction, due to float later this month with a 50:50 division.

"Retail interest is certainly there and has been developing through the year" says Mr Stephens.

The Exchange is prepared to give some leeway on the £30m issue size, with a public offer not necessarily required for issues up to £35m.

In March Hambros Insurance Services raised £35m through a placing and financial intermediaries offer.

This willingness to raise the minimum amount where a public offer becomes obligatory suggests the Exchange is finding it harder to justify demanding a public offer on a £30m issue.

This minimum has, in any

case, been gradually rising for years and the 50 per cent institutional placing is relatively new. One merchant banker remembers doing an offer for sale for £5m in 1986. Another says: "People forget it is not very long ago that issues over £30m were all straight offers for sale to the public."

The Exchange is believed to be looking at alternatives to public offers so long as they can be shown to accommodate public demand. It appears sympathetic to the financial intermediaries route.

It may gradually edge the minimum upwards, so long as there are no vociferous complaints. However, it is understood to believe that larger offers, and not just privatisations, do need public offers.

The rise of the financial intermediaries offer could thus be part of a trend away from the traditional public offer for sale, with all that entails in terms of fixing a price and underwriting the issue over the week or so before applications come in and dealings start in the shares.

Privately, sponsors of issues and institutional investors would be happy to have a cosy

arrangement cutting out the private investor. Publicly the line is often "if retail demand is there, why not tap it?"

Says one corporate financier: "We prefer a firm placing element. It gives you a stable long term institutional investor base. If you offer the lot to the public you have to price it a bit lower to make it go and institutions end up buying it back."

The expectation of low pricing and staggering profits were partly behind the huge - and many regard as undesirable - oversubscriptions of new issues in the mid-1980s. Some fear it could happen again this year.

One banker said: "Some recent oversubscriptions are unhealthy. People have no idea what they are buying, they are just staggering. One issue will go wrong, fingers will get burnt and then we'll be back to last summer again."

Some brokers and bankers feel that this could be avoided if there was a further development of a "book-building" approach to new issues, with a greatly truncated period between pricing an issue and dealings starting.

In the US most of an issue is sold in advance on the basis of a "red herring" prospectus which contains a price range. Pricing is done one evening, on the basis of demand found among investors, and the issue is usually declared "all sold" the following morning.

To some extent the UK practice is moving that way. Pathfinder prospectuses, introduced with the first British Telecom communications sale in 1984, do not include a price range. But they do provide the basis for informal book-building with institutions.

"Pricing is very much driven by institutional demand even if half is going to the public," says one broker.

The intermediaries offer could tie into a book building approach, thus accommodating private investor demand while removing the risks inherent in an offer for sale.

But such an offer excludes investors who do not have a stockbroker and prefer to apply for issues "off the page". And it means extra commissions for either the company or the investor to pay to the intermediaries.

Companies such as Sharelink, the private client dealing service, and the New Issue Register, have launched new issue schemes for private investors. Sharelink offers an application and dealing service under which it applies for the shares on behalf of investors and can then sell them on the first day of dealing, or later, to transfer them to a personal equity plan. NIR hopes to offer sponsors of issues a list of investors prepared to buy into new issues.

If such schemes are plugged into the financial intermediaries offer or even the institutional placing, then an issue could be fully placed - including a placing with retail investors - in advance of pricing. It would cut out the need for a period when investors fill in and post applications.

Should the Stock Exchange go along with such notions, the days of heavy oversubscriptions, queues of applicants at banks' doors and frantic first day dealings, at least in smaller issues, could be over.

# Gold Crown in £16m buy-out

Gold Crown Foods, a tea and coffee packer, has been acquired by a management buy-out team backed by 3i and Henderson Venture Managers. It is the second MBO at the company in six years. Total funding raised for the buy-out

was over £18m.

Originally part of Argyll Group, Gold Crown was bought by its management in 1987. This second MBO enables three of the four original buy-out team and its backers to sell out.

## RAND MINES LIMITED

Following the restructuring of Rand Mines Limited, more than 95% of consolidated earnings are attributable to the company's 76.8% shareholding in Randcoal Limited

Extracts from the unaudited consolidated results of Rand Mines Limited for the six months ended 31 March 1993

	Unaudited Six months ended		Audited Year ended	
	31 March 1993	31 March 1992	30 September 1992	
	Rm	Restated Rm	Change %	Restated Rm
Turnover	791.3	766.1	3	1 620.9
Profit before taxation	94.8	103.1	(8)	221.5
Attributable to shareholders in Rand Mines Limited*	67.9	76.0	(11)	157.2
Extraordinary income/(charges) attributable to shareholders not included above*				(8.8)
Earnings per share (cents)*	455	510	(11)	1 054
Ordinary dividends per share (cents)	100	100	-	315
Dividend cover (times)	4.5	5.1	(11)	3.3
	Unaudited 31 March 1993	Audited 30 September 1992 Restated		
Total assets (Rm)	2 508.3	2 493.5		
Net asset value per share (cents)	3 431	3 193		
Total liabilities to equity (%)	206	227		
Debt to equity (%)	149	159		
Current ratio	1.0	1.0		
Interest cover (times)	2.1	2.2		

Notes: \* As a result of the restructuring of the Rand Mines group with effect from 1 October 1992, the actual results for 1992 are not comparable with those achieved in the period under review. A restated balance sheet and income statement have been prepared reflecting the 1992 results as if the restructuring had occurred on 1 October 1991.

- The prolonged global recession has continued to depress both demand for and prices of coal at home and overseas.
- Demand from Eskom continued to grow but a water shortage in one area restricted growth to just 2%.
- Operating profit was R84.8 million.
- The interest bill decreased by R22 million due to lower borrowings and interest rates.
- Dividend maintained.

The Dividend Declaration is advertised today in this newspaper.



Incorporated in the Republic of South Africa  
Registration No. 010086095



# Micro Focus and IBM relationship

Micro Focus shares yesterday advanced to 224.25p before settling back to close 58p higher on the day at 224.15p, on the news that the company and IBM Programming Systems of California had expanded their long-term relationship in main-frame operating systems.

Micro Focus is licensing technology from IBM and will market it with a new version of one of its existing products in the MVS (IBM's flagship operating system) area, expected to be ready in September.

# McLaughlin & Harvey £6.8m in loss

LOSSES AT McLaughlin & Harvey, the County Antrim-based construction group, widened from £5.4m to £6.8m pre-tax for the year to end-December. Turnover fell 235m to £83.2m.

The deficit took account of a reduction in both interest charges to £1.09m (£1.71m) and exceptional provisions to £3.34m (£4.18m).

The group's principal objective for 1992 was to cut borrowings. At year end these amounted to £6.7m (£11.2m). The reduction was partly achieved at the expense of profitability, particularly in the housing division where prices were reduced to secure sales and reduce exposure in this sector.

Additionally, the sale of the Malusk Park investment property made a significant contribution.

The Northern Ireland activities continued to trade profitably. However, it was again necessary to make provisions against work in progress on a number of projects in the south-east of England and seek settlements on projects which had been unresolved.

The housing division suffered from a general loss of confidence in the sector. Full provisions for restructuring and rationalisation in specialist subsidiaries and the decline in residential property values were made.

# Royal Scottish Assurance improves

Profits of Royal Scottish Assurance, the joint venture company owned by The Royal Bank of Scotland and Scottish Equitable, totalled £6.3m for the six months to end-March. Some 13,000 new policies were completed during the period, the company said, with

# Fleming Claverhouse raising up to £110m in conversion issue

By Philip Coggan, Personal Finance Editor

FLEMING Claverhouse is raising up to £100m via an offer of conversion shares. The investment trust is only expecting to receive between £25m and £30m but has set a high maximum so that applications do not have to be scaled down.

The shares have been trading at a premium to net asset value - 5.3 per cent at the start

of dealing yesterday - a sign that demand exceeds supply. Issuing new shares may dilute the premium.

The directors believe that the potential for economic recovery in the UK provides attractive opportunities for investment and it is an appropriate time to expand the capital base.

The trust is the top performer in its sector over both three and 10 years, with growth of 678.7 per cent (mid-

market to mid-market with net income reinvested) over 10 years. It is attractive to private investors, who now own nearly 66 per cent of the equity.

The shares, issued at 100p each, will be converted into ordinary shares once the proceeds of the offer are invested. This is designed to ensure that existing shareholders do not suffer any dilution in net asset value, and is now a common structure for investment trust share offerings.

## NEWS DIGEST

new annual premium business rising by 19 per cent to £7m and single premium business almost doubling to £37m.

# GWR reduces deficit to \$2.03m

Great Western Resources, the US-based oil, gas and coal company which almost collapsed last year following litigation with its largest customer, showed significant improvement over the six months to end-March, when pre-tax losses were reduced from £13.6m to \$2.03m (£1.3m).

Total revenues of the USM-quoted group improved from \$34.7m to \$59.1m, the bulk of which was derived from the coal operations, which contributed \$45.5m against \$18.5m last time.

The dispute with the South Carolina Public Service Authority has now been settled, and the net loss for the period, after a tax credit of \$18,000 (\$610,000), was \$1.5m (\$13m). Losses per share came out at 2 cents (15 cents).

The company said it had signed a new credit agreement with Citibank, which permitted a \$34m capital programme for the year. Of this, \$16.8m was spent in the period.

# Gartmore European net assets at 115p

Gartmore European Investment Trust had a net asset value of 115p per share as at March 31, up from 98.4p at the trust's September year-end. The net deficit for the six months to end-March was \$77,000, against revenue of \$16,000. Losses per share worked through at 0.38p (earnings of 0.09p). Directors expect a positive return for the full year.

# Net assets ahead at Contra-Cyclical

The net asset value per capital share of Contra-Cyclical Investment Trust was 43.7p at the March 31 year-end, up from 34.7p for the previous period

from February 28 1991 - the date of incorporation - to end-March 1992.

Values for income shares and zero dividend preference shares rose from 3.7p to 4.9p and from 55.8p to 62.3p respectively.

Attributable revenue was static at £1.1m, for earnings of 13.92p (13.94p) per income share. A recommended final dividend of 6p brings the total for the year to 12.75p (11.25p).

# Glasgow Income net asset value up 21%

Glasgow Income Trust reported a net asset value of 43.46p at March 31, up 21 per cent on the 36.05p at the trust's year-end in September.

The total return on net assets over the interim period was 24.7 per cent, against a return of 19.3 per cent on the FT-A All-Share Index.

Net revenue amounted to \$262,000 (\$283,000) for earnings of 1.23p (1.33p). A second interim dividend of 0.6p maintains the total to date at 1.2p.

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## Pubs acquisition gives first half lift to Vaux

By Philip Rawetstone

VAUX GROUP'S acquisition of 268 pubs last year helped boost the Sunderland-based brewer's first half trading profit by 10.7 per cent to £17.3m.

The pre-tax line was distorted by the switch to FRS3 with headline figures showing a 32 per cent decline. However, excluding property disposals and exceptional profit from the sale last year of the Blayney's off-licence chain, pre-tax profits for the 24 weeks to March 20 advanced 4.9 per cent, from £9.21m to £9.66m, in line with market expectations.

Earnings per share, on the same basis, rose 6.7 per cent to 5.42p. The interim dividend is held at 3.25p.

Sir Paul Nicholson, chairman, said: "This has been a far from easy period in which to make progress... but there have been some bright spots which give hopeful signs for the future."

The breweries and enlarged tenanted pub estate lifted profits 15 per cent from £7.31m to £8.43m. Total beer sales fell 1.4 per cent. Draught volumes, however, rose 8.4 per cent, with Samson, the leading brand, ahead 13.2 per cent.

Cask beer volumes were nearly 25 per cent higher but sales of low-margin packaged beer fell 20 per cent. Sales of wines, spirits and soft drinks all increased.

Vaux Inns, taking in the 127 managed pubs, raised profits

**'If the recession is over, we can expect a recovery in hotel profits, which has been the biggest problem faced by the group in this recession.'**

from £2.16m to £2.35m with income from amusement machines beginning to improve.

Profits from the St Andrew's nursing homes business were 19 per cent higher at £1.92m. Occupancy was close to 92 per cent - more than two percentage points above the same period last year. The group bought a 50-bed home in Co Durham last week and has two further homes under development in Glasgow and Sheffield. Swallow Hotels increased

profits 8.7 per cent to £5.3m. Occupancy improved 3.4 percentage points to 56.4 per cent but achieved room rates declined 6 per cent. "Forward bookings look rather healthier than at this time last year," Sir Paul said.

"If the recession is over, we can expect a recovery in hotel profits, which has been the biggest problem faced by the group in this recession."

The pubs acquisition programme raised net debt from £94.6m to £125.2m, representing 30 per cent of shareholders' funds.

**■ COMMENT**

Signs of recovery are still weak in Vaux's northern trading area. On the beer side, market share gains are tempered by an overall decline in its beer volumes, down 2.8 per cent on a like-for-like basis, and continuing margin pressure. Pub income from food sales and amusement machines is improving, but slowly. Hotel occupancies and forward bookings are rising but customers are haggling over room rates. On full year profit forecasts of £25.5m and a p/e of 17, the shares look expensive despite a prospective yield of 4.8 per cent.

## Improving trend at United Newspapers

By Raymond Broddy

LORD STEVENS of Ludgate, chairman of United Newspapers, told yesterday's annual meeting that profits in the first half of this year should be up on last year's comparable period.

He added: "We hope that this improvement will be maintained throughout the year. Further improvement can be expected from any upturn in the economy."

Lord Stevens warned, however, that the group's markets showed little sign of any significant pickup in the economy - United publishes the Daily and Sunday Express and the Daily Star.

He said Express Newspapers had made a good start to the year and had benefited from higher advertising volumes and revenues, while costs had been held at last year's levels.

The regional newspaper division, however, had yet to benefit from any sustained increase in classified advertising.

Mr George Bull has been appointed a non-executive director of United following the retirement of Sir Derek Palmer.

## Avon Rubber calls for £22.5m

By Richard Gourlay

AVON RUBBER, the tyre and motor components company, yesterday reported a 22 per cent increase in interim profits and announced a cash call to raise £22.5m for capital investment.

The 1-for-4 rights issue at 440p will form part of a £40m investment programme over the next two years in its auto components, tyre and technical products divisions.

The share price fell 31p to 509p.

Mr Tony Mitchard, chief executive, said he hoped the rights issue would not dilute earnings in 1994, the first full year.

Gearing after the rights issue

would fall to 22 per cent at the end of this year. Without the rights it would have risen to 55 per cent, compared with 50 per cent at the last year end.

In the six months to April 3, pre-tax profits rose from £4.1m to £5.01m on sales up 16 per cent to £133.4m (£115.3m).

Earnings per share rose 40 per cent to 15.5p (11.1p); the interim dividend is maintained at 5p.

Automotive components was hit by weak sales in Germany and by manufacturers selling from stock. Operating profit fell from £2.1m to £1.62m in spite of sales up 21 per cent at £48.6m (£40.1m).

The technical products division, which makes golf grips, milking machine components,

photocopier rolls and aerosol gaskets, saw profits increase from £2.17m to £3m on sales up 22 per cent at £37m (£30.6m).

Tyre profits rose sharply to £2.8m (£1.64m) on sales up 9 per cent at £41m (£37.6m) as the division benefited from overhead cost savings.

### ■ COMMENT

It will not have escaped investors' attention that they last paid 500p four years ago to fund part of the Cadillac Rubber and Plastics acquisition and are only just seeing a return. This time the call is to fund the recovery, gearing being too high and the investment needs apparently too

pressing to allow investment from Avon's own resources. Almost certainly the rights will dilute earnings in the first full year unless the company can lay down the investments extremely quickly. Earnings are therefore likely to rise to only 38.1p in 1994, against a previously forecast 42p. The shares are therefore in for a dull time until the company proves it can produce the organic growth its ambitious expansion is anticipating. Not least, investors will want to see how far German auto makers will shift allegiance from traditional, and expensive, local component suppliers to the likes of Avon, the price advantage of which has so far cut little ice.

## C&W considers Philippines venture

By Andrew Adonis

CABLE AND Wireless, the telecommunications group, is considering a \$30m (£20m) joint venture which could give it a prime role in the development of the telephone system in the Philippines.

The venture would be the latest in a succession of moves by C&W to establish itself as the leading international telecoms operator in the Asia Pacific region.

It already has stakes in two network operators in the Philippines. Other investments in the region include a majority stake in Hong Kong Telecom and a 24.5 per cent share in Optus, the main domestic competitor to Telstra (formerly AOTC) in Australia.

The other partners are Australia's Telstra International and Benpres of the Philippines. C&W stressed that at present the partners have agreed only to carry out "feasibility

studies" into the possibility of establishing a new company to expand and modernise the telephone network.

Analysts believe prospects for the new company would be bright: with fewer than 1.5 fixed lines per hundred people, the Philippines has one of the lowest levels of line penetration in the region and its government is anxious to extend and update the system.

About 40 per cent of the venture will be owned by C&W

and Telstra, another 40 per cent by Benpres, and the rest by smaller investors.

Mr Andrew Harrington, regional telecoms analyst at Salomon Brothers Hong Kong, said the joint venture was "typical of the growing trend for governments in the region to seek expertise and investment from overseas telecoms companies to help with their network development. It reinforces C&W's pre-eminent role in the region."

## Alco Standard bids £67m for Erskine

By Paul Taylor

ALCO STANDARD, the acquisitive US paper and office products distribution group, yesterday made a £67m recommended cash offer for Erskine House, the Kent-based office equipment service company.

Under the terms of the proposed deal Alco will pay 90p a share for each Erskine ordinary share and 100p a share for the preference stock.

In addition, provided the deal goes ahead, Erskine will pay shareholders a second interim dividend of 2.5p.

Erskine, with operations in the US, UK and Germany, has been hard hit by the decline in machine sales in the UK which fell 24 per cent in the six months to September 30.

First half pre-tax profits fell 20 per cent to \$4.7m and the company warned in March that it would not be paying a full year dividend.

The shares, which had been trading just above a 10 year low of 80p in recent weeks, jumped 64p to 86p yesterday after Alco bought 10m shares in the market, equivalent to a 21.7 per cent stake, at the 92½p offer price - including the second interim dividend.

Mr Ray Mundt, chairman and chief executive of Alco, which is quoted on the New York Stock Exchange and reported operating income of \$225.7m (£146.5m) on turnover of \$4.93bn last year, said the proposed acquisition represented "the next logical step"

in the group's global strategy.

Mr Brian McGillivray, Erskine's chairman and chief executive, said the offer was "good deal" for shareholders, employees, customers and suppliers, although he acknowledged that he would have preferred to keep the company independent.

If the deal goes ahead he is not expected to stay with the group although any parting would be amicable.

Alco's office products division already operates the largest independent copier dealer network in North America with annual revenues of \$1.5bn and has targeted Europe for further expansion.

Mr Mundt said Alco identified Erskine as a possible acquisition target "some time ago," but only began negotiations on Friday night. The negotiations were completed over the weekend.

Erskine House is the leading office equipment distributor in the UK with a 6.7 per cent market share although more than half its 1992 turnover and pre-tax profits came from its US operations.

Erskine's US operations are strongest in New York, Houston and Los Angeles and will strengthen Alco's existing US business, according to Mr John Stuart who runs Alco's office products operations.

Both companies supply and service the same office equipment from Canon, Ricoh, Sharp and Minolta.

### IN BRIEF

**GREENACRE GROUP** has acquired the assets and business of Donnington Nursing Home in Newbury from Bright Walton Homes for £1.27m cash.

**VARDON** the 2-for-5 open offer at 72p per share received applications in respect of 15.6m shares or 78 per cent of issue. Remaining 4.4m shares taken up in accordance with placing arrangements.

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General Premiums	1,019.8	914.7
Life Premiums	207.0	165.1
Net Investment Income	115.6	102.7
Underwriting Loss	(80.5)	(135.0)
Profit/Loss before Taxation	41.9	(29.0)
Profit/Loss attributable to Shareholders	31.7	(23.3)
Earnings per Ordinary Share	6.2p	(5.4p)

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**Nelson Robertson, Chief Executive, commented:**  
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## COMMODITIES AND AGRICULTURE

## Comex members not tempted by doubled offer

By Laurie Morse in Chicago

THE TEAM of New York Mercantile Exchange traders negotiating the energy exchange's take-over of the New York Commodity Exchange (Comex) is prepared to double its bid to \$20m and make concessions on trading rights in an effort to bring the deal to closure.

Still, Comex members say the offer is not sufficient, and many are losing interest in the deal.

Both sides are keenly aware of the time and effort lost in failed merger negotiations between the Comex and the Chicago Board of Trade. "We would like to settle this, either way, as soon as possible," said a Comex official. The exchange's board of directors has a regularly scheduled meeting tomorrow and will discuss the Nymex proposal formally for the first time.

Nymex's first offer for the Comex, the world's largest precious metals exchange, was for \$10m in cash. Comex members

immediately said the amount was inadequate, considering Comex holds \$13m in cash. The new offer, which has yet to be approved by the Nymex board, is said to be \$20m. That is still far less than the \$60m Comex members claim as the "book" value of the exchange.

The Comex board accepted a take-over offer from the Chicago Board of Trade last January in an effort to find a financial backer and cut overheads after several years of sluggish precious metals futures and options volume. Nymex stepped in on April 27, a week after that deal failed.

Now, with the gold market the busiest it has been since 1991, Comex members are beginning to question the need for a merger. Comex gold futures volume jumped to 826,585 contracts in April, from 492,857 last year. Gold volume, and record April turnover in high-grade copper, sent overall Comex volume to 1.5m contracts last month, compared to 1.05m the same month last year.

## CIS aluminium agency makes contact with EC

By Kenneth Gooding

INTERCOMALUM, THE organisation set up last month to promote and defend the aluminium industry of the Commonwealth of Independent States, has made its first contact with the European Commission.

The commission is being urged by European producers to impose draconian quotas on CIS aluminium imports and is inquiring into the complaints under rules that allow measures to "safeguard" European Community industries.

Mr Elliott Spitz, a vice chairman of Intercomalum and also a director of AIOC Corporation, the New York-based trading company, said it was

believed this was the first time that there had been contact between the CIS aluminium industry and the Brussels-based commission. It was

LME WAREHOUSE STOCKS			
(As at Monday's close)			
tonnes			
Aluminium	+8,125	to	1,791,325
Copper	+3,175	to	403,478
Lead	-275	to	251,025
Nickel	-474	to	91,980
Zinc	+3,425	to	644,775
Tin	+80	to	20,475



# NORTH AMERICAN FREE TRADE

Wednesday May 12 1993

Nafta supporters reckon the economies of the US, Canada and Mexico will all benefit from the treaty. Studies indicate a 'win-win-win situation', says one expert. Yet there will also be losers in the process of economic restructuring. Stephen Fidler reports

## Problems to be resolved

SINCE the North American Free Trade Agreement was signed by the leaders of the US, Canada and Mexico last October, the political landscape of the region has changed. President George Bush, one of the accord's great supporters, is no longer in the White House and Mr Brian Mulroney, Canada's prime minister, has announced his intention to step down this year.

The Mexican president, Mr Carlos Salinas, is still in place, his great initiative to integrate the Mexican economy with its powerful northern neighbours now in the hands of a Democrat-controlled US Congress.

As a result, the Mexican economy and political system is in a state of great uncertainty. Mr Salinas wants the treaty, which brings together three countries responsible for more than 18 per cent of world trade, ratified this year. For him, it will set in stone the market-oriented economic policies he has pursued since assuming office in 1988. He hopes that the boost in economic confidence that will ensue will pave the way for the election of his party's presidential candidate in the 1994 election.

Nafta - the first reciprocal trade treaty between developed and developing countries - provides for the gradual ending over 10 years of tariffs and most other barriers to trade.

between Canada, Mexico and the US. Tariffs on some goods, such as agricultural products, will be phased out over 15 years.

It extends to Mexico trade dispute settlement procedures established by the existing US-Canadian free trade agreement. It lays out commitments on the treatment of services and investment and opens industries such as Mexico's petrochemicals and financial services sectors.

From the viewpoint of economic efficiency, the negotiations which concluded last year worked out better than many trade experts had predicted. But some sections have been criticised. Basic energy, for example, has been excluded from the agreement at Mexico's insistence.

In the words of Mr Gary Hufbauer and Mr Jeffrey Schott of the Washington-based Institute for International Economics, a "schizophrenic" regime has been established in textiles and clothing. They say origin rules for textiles and vehicle production force regional producers to source from less efficient suppliers within the region.

Supporters reckon that nonetheless all three economies will benefit from the treaty. According to Ms Nora Lustig of the Brookings Institution, most studies "indicate that there will be a win-win-win situation for the three countries."

This expectation is partly derived from the assumption that wage differences will lead to a mutually-beneficial division of labour: labour-intensive industry requiring fewer skills would migrate to Mexico while capital-intensive, highly-skilled work will concentrate in the US and Canada.

There is little disagreement that Mexico has most to gain. Mexico does about three-quarters of its trade with the US; its economy is a 20th of the size of the US and half that of Canada. Yet Mexico is of increasing significance to the other two economies. It is already a \$40bn-plus export market for US goods, accounting for nearly 10 per cent of US exports, and it is a growing potential market for Canada.

Canadian exporters presently sell less than \$1bn worth of products annually to Mexico, but Ottawa's interest in protecting the gains made in its bilateral free trade accord and in ensuring its continued importance to foreign investors looking at the North American market led it to support the accord.

The main economic benefits to Mexico may, however, come from increased capital inflows - and therefore the higher investment - that should be sustainable once the Nafta goes into effect.

Nafta proponents argue that the benefits from the US point of view may not be only, or even mainly, economic. The agreement would fix an outward, pro-Washington orientation in Mexican foreign policy, traditionally antagonistic to the US.

Economic growth would also provide stability in Mexico, better place it to address mutual environmental concerns and over time reduce illegal immigration to the US, which reached a record high last year.

Yet there will unavoidably be some losers. In the process of economic restructuring, companies in all three countries will close factories and many thousands of people will lose their jobs. Ms Lustig says that because the Bush administration had seen the overall economic impact of Nafta as

positive, it had glossed over the problems of the losers in the US.

By contrast, the Clinton administration has decided to address these concerns. This has turned out to be important in any case to secure congressional passage for the treaty over an increasingly vociferous opposition. While opposition encompasses environmentalists and those with political concerns about Mexico's one-party rule, its most powerful US opponents - including Mr Ross Perot, the former presidential candidate - are worried

about US job losses as companies are sucked southwards to exploit cheap Mexican labour.

The idea that imports produced by cheap foreign labour will reduce standards of living in the US resurrects a notion almost as old as economics itself. The reality is a bit more complicated: US workers get paid more because they are more productive.

Most of the Nafta losers in the US can be helped unilaterally by the US - through support and training for displaced workers, for example. Backing for a North American develop-

ment bank to iron out economic dislocation within Nafta also appears to be gaining momentum on Capitol Hill.

The president has also insisted on supplemental agreements, now being negotiated bilaterally, over labour standards and the environment. The aim is to make sure that migration by companies, and therefore jobs, from the US to Mexico does not take place merely to take advantage of lax enforcement of Mexican labour and environmental laws. The side accords foresee supranational commissions to

investigate disputes.

These side agreements have presented the US administration with a dilemma. It has recognised that the commissions have important implications for US sovereignty as well as Mexico's. The greater their powers, the more likely they are to be used against the US. Furthermore, to the extent that the side agreements are effective in addressing concerns of environmentalists and trade unions in the US, they will dilute some of the economic gains that Mexico expects to derive from the

agreement. There are worries among Nafta supporters that the jobs and environment issues have become little more than a respectable cloak for the protectionist instincts of those who want to see the treaty killed. Reports from the negotiators, however, have suggested they are making important advances toward agreement.

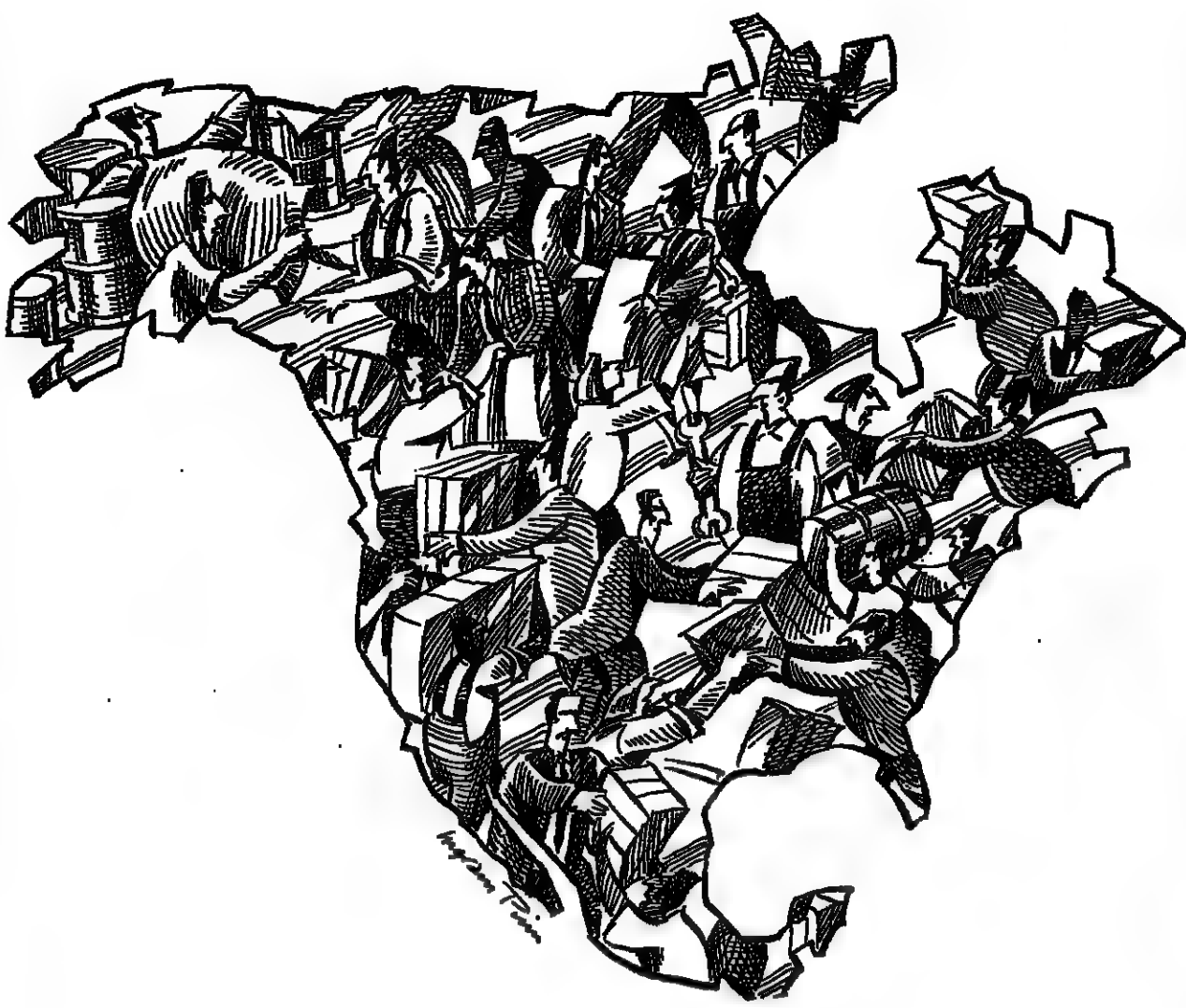
For the Mexican government, the side agreements have extended the agony surrounding ratification. President Salinas has staked its prestige and economic policy on Nafta, which is important in ensuring the continuation of the government's economic reforms.

In the shorter term, it is needed to provide confidence that a current account deficit which reached \$22.8bn last year can be financed. Mexico's financial markets are in thrall to day-to-day signals on prospects for ratification by the US Congress, a state of affairs that will prevail until the treaty is voted on by the US Congress, which could be as late as December.

According to Mr Peter Hakim of the Washington-based InterAmerican Dialogue, the US administration has been pushed on the defensive over Nafta because it is fighting on the turf of the treaty's opponents over the labour and environment issues. If the administration wants to secure passage, it should go on the offensive, presenting Nafta for example as part of its overall economic strategy.

The treaty is not yet a legislative priority for the administration. Although he continues to insist that the treaty will be ratified in time for implementation at the beginning of 1994, Mr Clinton is unwilling yet to risk political capital which may be more usefully employed elsewhere.

Mr Hakim and others believe that, once the side accords are secured, Mr Clinton has the ability, if he wants, to win ratification. "It'll pass if Clinton gets involved and shows leadership; it will not pass of its own accord," said Mr Mark Falcoff of the American Enterprise Institute in Washington.



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## NORTH AMERICAN FREE TRADE 2

## MEXICAN PERSPECTIVE: EMIGRATION

## The picture is changing



Immigration is not falling despite more border patrol agents and fences

The helicopter of the US immigration patrol is hovering above, its bright lights illuminating the farmland below. About 30-40 Mexicans - including about 10 women and a couple of teenagers - are getting ready to jump.

Leaving against the new eight-foot corrugated fence that separates the Mexican city of Tijuana from the US is Mr Jorge Sanchez, 30, a mechanic from Guadalajara. He is the sort of worker the Mexican government says will stay south of Rio Grande were the North American Free Trade Agreement passed, and more jobs created in Mexico.

But opponents of Nafta, and many academics, suggest that more Mexicans will cross the border just as migration has increased since Mexico opened its country to trade in recent years, many economists point out that the free trade agreement will expose Mexico's remaining protected and inefficient sectors to competition - most notably agriculture, but also manufacturing - and could put hundreds of thousands of more labourers out of work.

Mr Sweder van Wijkbergen, former chief Mexico economist at the World Bank, and Mr Santiago Levy, now a senior official in Mexico's trade ministry, calculated in a recent

paper that freeing maize prices could force some 700,000 Mexican corn farmers out of work. Mr Raul Hinojosa-Ojeda, an economist at the University of California, Los Angeles, estimates that the treaty may increase Mexican emigration to the US by 600,000.

Mr Wane Cornelius, director of the Centre for Mexico-US Studies at the University of California, San Diego, takes a more sanguine view of the effects of Nafta on immigration, reckoning such studies exaggerate the dependence of rural workers on income from selling maize. He says that in the longer run immigration may fall when Nafta reduces the wage gap between Mexico and the US and creates jobs for displaced farmers in Mexican cities. But with wages in Mexico about one eighth of those in the US, this is sure to take a long time.

What is certain is that immigration is not falling by significant amounts despite the US recession last year and more border patrol agents, fences, and other mechanisms to reduce illegal immigration.

Last fiscal year, the Border Patrol apprehended 1,140,574 illegal migrants, compared with 1,077,511 in 1991.

Such figures overstate the number of migrants trying to cross the border, given that the typical illegal worker will attempt to cross three or four times before succeeding. But according to the Colegio de la Frontera, a leading research

in Mexico, stay more than a year in the US, and, increasingly, most are female.

Mr Sanchez, for example, is relatively educated, having stayed at school until 17. He comes from a large city, rather than the countryside and he intends to work in a Los Angeles factory or restaurant, rather than pick oranges. He has also brought his wife.

The demand for cheap labour has shifted with agricultural needs being overtaken by household work, construction and light manufacturing

centre for immigration, the flow of immigrants trying to cross into the US has remained unchanged recently, at about 300,000 a year.

What has changed is the type of immigrant. While the vision of the wetback crossing the Rio Grande to look for work as a tomato picker was always exaggerated, surveys now show that most immigrants work in service, construction or light manufacturing sectors rather than in agriculture; most have left jobs

Mexico, which has traditionally seen migration as an escape valve for those unemployed, is now losing some of its more productive workers. Because these workers stay longer in the US, and therefore often take their families with them, they are less likely to send so much money back to Mexico, an important source of external finance for the country.

For the US, while immigration is becoming spread through different sectors of the

economy, it remains concentrated in certain parts of the country. One half of the immigrants go to California.

Mr Cornelius says that the shift from a single, male, temporary migrant to the longer-staying migrant family "will increase the effects of the Mexican immigration population on housing, schools, and health-care systems in localities that attract large numbers". As immigrants stay longer, their presence, he says, has raised racial tensions in some communities.

The change in Mexican migration has numerous causes. The demand for cheap labour has shifted in the US, with agricultural needs being overtaken by household work, construction and light manufacturing. According to a survey by Mr Cornelius of migrants from three rural villages, just 21 per cent worked in agriculture in 1988-89, down from 55 per cent in 1976.

It has also become more expensive to cross the border than in the past, meaning that very poor Mexicans cannot afford the trip. Mr Jorge Busta-

mente, head of the Colegio de la Frontera, reckons it costs about \$200 to reach the border from the interior of Mexico - excluding the implicit cost of lost working days. Because of increased border patrol vigilance, it takes on average three or four attempts before a successful crossing is made, from one or two attempts a few years back.

The increased difficulty in crossing the border encourages immigrants to stay longer in the US, so as to recoup their fixed costs of travel. An illegal immigrant now stays an average 1.5 years in the US, up from the traditional period of four or five months.

The US Immigration Reform and Control Act of 1986 has also played its part. The act legalised some 3m illegal immigrants - most of them Mexican - and encouraged them to bring their wives and family from Mexico. Partly as a result some half of the Mexican immigrants who settle in the US are now women.

The act penalises employers who hire workers without legal papers. Rather than deter immigration, this has led to a thriving market in forged papers, still further increasing the cost of immigration. The necessary working papers can cost another \$200-\$300.

Damian Fraser

## IMPACT ON MEXICO

## Overwhelming importance attached to pact

Mexico remains deeply worried about Nafta.

On November 24 last year, Mr Jose Cordoba, the chief of staff to Mexico's President Carlos Salinas, was having lunch in an elegant Washington DC restaurant with Mr Samuel Berger, head of national security in the Clinton administration team, and Mr Barry Carter, another Clinton adviser.

For Mr Cordoba, the lunch was important enough that he flew to Washington especially for it. The Mexican government had barely concealed its preference in the US elections for President George Bush, and was worried the Clinton administration might (partly as a result) be less than enthusiastic about pushing for a rapid congressional approval of the proposed North American Free Trade Agreement.

Mr Cordoba thus turned salesman. In a private conversation obtained by the newspaper *El Financiero* and the weekly *Proceso*, and whose contents have been confirmed, Mr Cordoba said (with his remarks re-translated):

"For us, timing is everything. We would like to see this finished by the end of 1991... In December 1993 we will have a candidate for the presidency and the electoral process in Mexico will have started.

"It is very important for us to have finished this by then; that Nafta does not become mixed up with internal political affairs. By these dates, we would want to have left this matter behind us."

Mr Cordoba's remarks capture well the overwhelming importance the Mexican government attaches to Nafta. The presidency of President Salinas has come to be identified with the treaty. If it is passed, Mr Salinas will go down in history as the Mexican president who tied his country's economy irrevocably to the market principles of the US. If it is rejected, then his single

most important initiative will have been seen to be a failure.

However, whether rejection would go so far as to lead to an economic collapse and nationalist backlash is questionable. Given the lack of grass-roots support for Nafta in the US, the Mexican government has exploited such an argument, in the belief this would step up pressure on the US administration and Congress to approve the treaty.

But were Nafta not approved by the US Congress, the government may want to intensify economic reforms, as a way of reassuring foreign and domestic investors that there will be no sudden change in government policy. As one senior government minister said earlier this year: "We will have to speed up structural change were Nafta not passed". This would be the preferred option rather than "shooting yourself in the foot" by reversing reforms, he said.

The government is believed to have a number of such reforms up its sleeve - such as the independence of the central bank, and news regarding membership of the Organisation for Economic Co-operation and Development (OECD) - in case the prospects for Nafta look dim.

Similarly, while some analysts speculate that rejection of Nafta would encourage President Salinas to select a candidate with political savvy for the presidency next year, just as many say it would put the premium on a candidate with a strong economic background, given the need to assure investors. In the absence of Nafta, of the future direction of economic policy.

Even if the rejection of Nafta does not provoke a crisis, most



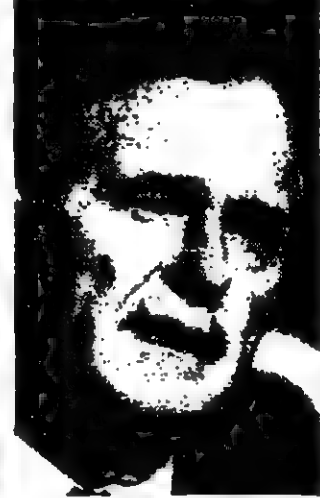
Cordoba: became a salesman



Berger: head of national security



Salinas: most important initiative



Bush: preferred by government



Clinton: subject of concern

investors in Mexico's stock market, and leading businessmen, reckon such an event would have some damaging short-term economic consequences. Mexico last year ran a current account deficit of \$22.8bn, forcing the government to let interest rates rise to 18 per cent to attract short-term foreign capital. High interest rates and a budget surplus in turn helped slow economic growth to just 2.6 per cent.

Investors reckon passage of the Nafta will reduce uncertainty about future economic policy in Mexico and thus encourage more foreign investment. This should allow interest rates to come down and government spending to increase, giving the economy a vital shot as it enters the last year of the Salinas presidency. Such reasoning explains how on any given day positive news about Nafta can lift the stockmarket 20 or so points, while negative news depresses

it by the same or more.

Later in this year, concerns over Nafta may become worse as they feed speculation over the presidential succession. As Mr Cordoba indicated, the selection of the presidential

candidate for the ruling party is expected to occur just after the congressional vote on Nafta (scheduled for December, according to one US adviser to the Mexican government). The confluence of

uncertainties could drive even the most adventurous investors from Mexico's stock market and threaten the stability of the peso.

In an attempt to temper such uncertainties, the presi-

dent has made sure that all the presidential candidates from the PRI broadly share his economic philosophy. The potential candidates - whether it be Mr Donald Colosio, the social development minister

and current favourite, Mr Manuel Camacho, the populist-leaning mayor of Mexico City, or Mr Pedro Aspe, the finance minister - all worked under Mr Salinas in the budget ministry in the last administration and while differences remain between them they are unlikely to reverse current policies in any significant way.

Likewise, the government has been at pains to stress that the current austere macroeconomic policy will remain unchanged throughout this and next year. It is pressing ahead with further economic reform in the form of a new foreign investment law - to be introduced as part of the Mexican enabling legislation for Nafta some time in the summer - and more deregulation in the financial and industrial sectors.

Despite such precautions the government is still biting its tongue. Indeed, Mr Cordoba returned to Washington recently to impress on the US administration the importance of the treaty for Mexico and Mexico-US relations. This time he was advised to stay clear of public restaurants.

Damian Fraser

## MEXICAN CORPORATE STRATEGY

## Companies gear up for implications

The prospect of Nafta is changing Mexican corporate strategy. When Modelo, Mexico's largest brewery responsible for Corona beer, announced last March it was selling 18 per cent of its company to Anheuser-Busch for \$477m and then going public, history was made.

Mexico's best-known private company - which did not believe in debt and seldom disclosed information about itself - was going to have three Americans on its board, hire expensive foreign investment bankers to arrange an international offering, and bare all to the world.

Modelo, like practically all Mexican companies these days, buckled under the pressure of free trade, and the imminent North American Free Trade Agreement. As Mr Don Juan Sanchez Navarro, Modelo's vice-president, said, the Mexican company "is an example of a strategic association that will be increasingly seen in other sectors" as companies gear up for the business implications of Nafta.

When Mexico was a protected economy, companies did not have to worry much about strategic alliances and other mechanisms to achieve international competitiveness because they had a captive market. But since the late 1980s, when Mexico tore down most of its trade barriers, and then in 1990 when it announced its intention to sign the Nafta, Mexican companies have thought about little else.

Some Mexican companies - those in global industries - have aspired to be internationally competitive by becoming international companies. Others have signed joint ventures with world leaders so as to acquire the best technology and eliminate potential competition. But all are striving to improve productivity by seeking cheap capital, economies of scale, flexible labour contracts and new technology. Cementos Mexicanos (Cemex) and Vitro, Mexico's two largest industrial conglomerates, have paved the way in turning themselves from strictly Mexican companies into global cement and glass producers respectively. In 1989, Vitro bought the US glass company Anchor Glass for \$800m (including debt), making it North America's largest glass producer. Last year, Cemex bought the two Spanish cement companies, Valenciana and Sanson, for \$1.65bn, to add

to cement companies it already has in the US.

Cemex's acquisition was harshly criticised by foreign investors who had bought the company because of the fast-growing Mexican construction market. But Mr Lorenzo Zambrano, president of Cemex, said after the transaction: "If you stay small you become vulnerable. The global cement business is becoming increasingly concentrated and we need to stay with the leaders."

Cemex's fear was that if it stayed in Mexico, the large European cement companies (headed by Holderbank whose subsidiary, Apasco, is Cemex's rival in Mexico) would eventu-

ally move in for the kill - just as they did to US cement companies in the 1980s.

Such a strategy is likely to be followed by other Mexican companies in global businesses as Nafta comes into effect, says Mr Gustavo Caballero, Cemex's finance director. "It is unsustainable in the long term to survive as a purely Mexican company in an open economy. What Cemex did will be followed by an increasing number of Mexican companies as they try to compete in international markets."

Indeed, soon after Cemex's acquisitions, a group of investors from the south-east of Mexico paid \$495m for the US company Del Monte Fresh Produce, the fresh fruit side of the Polly Peck International, the fruit and electronics conglomerate which collapsed in October 1990. Likewise, Mexican banks have bought stakes in financial companies in Latin America and are seeking to increase their presence in the US.

Most Mexican companies are still so far from acquiring global or regional leadership, or the cost of so doing is so prohibitively large, that the

purchase of foreign companies makes little sense. Instead, they have sought to form joint ventures with world leaders. That way they can acquire technology, capital, access to the US and other markets, and eliminate potential competition.

Modelo will be using Anheuser-Busch technology and money in the construction of its eighth brewery, and inter-changing personnel as a way of learning from its huge American rival, Femsu. Modelo's rival in the beer business and Mexico's largest beverage company, has just sold 30 per cent of its soft-drinks division to Coca-Cola and hopes to benefit from Coke's expertise in marketing and technology. Femsu is now looking for a partner in its beer division to compete with Modelo.

Vitro, as well as buying up Anchor Glass, has signed joint ventures with Corning, the US glassware producer and Whirlpool, the white goods maker, enabling it to use these companies' distribution outlets to increase exports to the US, and sharing technology to lower costs.

Best-known have been the alliances in the retail sector, with practically all the big US chains - Wal-Mart, Fleming, Price Club and K-Mart - forming joint ventures with Mexican counterparts in the past 18 months.

The proposed Nafta will likely intensify this trend, by reducing trade barriers to the US for Mexico, and by making American companies more comfortable with signing joint ventures with smaller, less well-known Mexican companies. Foreign investment bankers are now eagerly examining the consumer goods market, the vehicle parts sector, textiles, and other industries, to see which foreign partners they can team up with willing Mexican companies.

Mr Jacob Zaidenweber, head of the American Textile Group, says of his sector: "The first stage of Nafta is the most important. Those textile com-

panies that are going to survive will have to establish niches and low financing. Some are not going to, but those that do, will then be ready to form alliances with US companies. Production will move from Asia to North America."

The joint venture itself is no panacea under Nafta. Unless Mexican businesses improve productivity, many will be unable to compete in the wider North American economy. For most, this means divesting or eliminating areas where they are not competitive, and specialising production.

General Electric Mexico has, for example, stopped making

light bulbs in Mexico because it is more efficient to import them from plants in the US which enjoy much greater economies of scale. Cemex has divested itself of all non-cement holdings except tourism.

Desc is reducing, selling off, or closing petrochemical divisions where it cannot compete, concentrating more on consumer goods such as glue. As the Nafta is implemented more will follow suit.

To remain competitive, Mexican companies will have to increase substantially investment in the divisions they retain, making the cost of capital critical to competitiveness. With Mexican borrowing rates at about 35 per cent, increasing numbers of Mexican companies are attempting to borrow cheaply in dollars, or raise money through equity in international offerings.

This has important implications for the way businesses are run. As Mr Don Sanchez Navarro recently put it at the annual stock market convention: "The relationship with highly sophisticated and demanding foreign investors has led to pressure for results, better information, a more effi-

cient business, to open new markets, to improve quality, and to obtain the desired international competitiveness."

Mr Gilberto Borja, the head of ICA, Mexico and Latin America's largest construction group which went public last year, told the same convention: "We accepted [in 1991] that given new expectations, the internal generation of resources, based on an aggressive policy of re-investing profits, with which we had built up our capital, would be insufficient. In consequence, we took the decision to go to the capital markets."

"Internally, this signified a profound change in the policies that we had maintained throughout our history. From being a closed company - the exclusive property of the active partners in the company, with capital 100 per cent a result of our work, that did not require giving out information bar the essential - we turned into an open business."

In the past couple of years Videvisa, Gigante, Televisa, ICA, Dina, Grupo Herdez, and others have gone public, 18 banks and the telephone company have been privatised, and practically every leading company has issued new equity. Other private companies, such as Modelo, Gutsa, or GMD, are intending to go public.

Mr Roland Wojewodski, head of Latin America for JP Morgan says: "What is happening in Mexico is that a lot of privately owned companies are looking two or three years down the line. They are going public to raise financing; they are looking at joint ventures; and they are increasing financial capabilities to take advantage of new opportunities."

As part of the process of increasing productivity, Mexican companies are also having to change their relations with labour. In the past, labour contracts were usually negotiated sector by sector and were affected as much by the political importance of a union to Mexico's ruling party as by the demands and needs of individual businesses.

Last year, important strikes were broken - such as one in the textiles industry - and this will allow negotiations to be conducted company by company. Other strikes were probably illegally - over- come, enabling companies to introduce more flexible working practices.

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NORTH AMERICAN FREE TRADE 3

■ JOBS AND LABOUR MIGRATION

# Conflicting predictions

"THE first rule of war is don't shoot yourself. Our trade agreements, including this one, violate this rule." Pithy comments like this entrance the worshipping hordes which still support Mr Ross Perot, the Texas billionaire and former presidential candidate.

It was with these words that Mr Perot announced that because the North American Free Trade Agreement could "suck" as many as 5.8m jobs out of the US economy, he would oppose the pact. Even worse news for the Clinton administration is that he is buying television time to broadcast "an educational campaign" against the Nafta.

The study Mr Perot produced to support his conclusion focused particularly on US manufacturing industries with high costs and easily transferred technology. It contradicts one of the most cited reports - Nafta: An Assessment - released in February by Mr Gary Hufbauer and Mr Jeffrey Schott of the Institute of International Economics.



Perot said the Nafta could 'suck' 5.8m jobs out of the US economy

Their report shows a gain of about 171,000 net new US jobs by 1995, although the authors also acknowledge that in the long run the US could show a small net loss.

The Economic Policy Institute, which receives labour support, has predicted a loss of 500,000 American jobs in 10 years. The US-International Trade Commission has projected long-term gains in aggregate employment of less than 1 per cent for the US and Canada but up to almost 7 per cent for Mexico.

From more than 20 studies of the Nafta, only this much is clear: No one really knows how many jobs will be created or lost, numbers can be found to boost every contention, and whether or not there is a Nafta, US workers will continue to lose jobs as companies seek cheaper labour south of the border or in Asia.

Although the ITC also concluded that there would be an almost indiscernible effect on US wage rates for both low-skilled and high-skilled wages, American unions worry that US wages will be forced downward as workers compete with lower-paid brethren in Mexico.

To assuage labour's concern, the Clinton administration has promised to negotiate a side agreement which would ensure that Mexico enforces the strong labour laws it now has on the books. Otherwise, the unions say, the "exploited" young Mexican workforce - 30m strong and growing - will never freely share in the Nafta benefits and rising living standards.

Labour is supported by a number of Democratic congressmen and senators. Rarely does a month go by without a group of lawmakers flying down to Mexico, only to return shaken by the working conditions. Mr Richard Gephardt, leader of the House of Representatives Democratic majority, recently described a visit with a group of Mexican workers.

"Despite their living conditions, they all were proud people. They couldn't understand why the system didn't work for them. Why the unions didn't represent them. Why the rich got richer and their lives never seemed to change," he told a congressional committee.

He talked of the workers at a Sanyo plant in Tijuana who earn an average \$50-\$55 a week, and whose manager said that once the Nafta was signed, no US companies with labour-intensive production would be able to survive the competitive pressures without moving to Mexico.

"I will not support a Nafta on a leap of faith," he said. Most of the US business lobby believes that market forces alone will raise the income levels in Mexico, creating a strong market for US and Canadian goods. The conservative Heritage Foundation puts forth this scenario: With a Nafta, Mexican economic modernisation will accelerate.

Because about 80 per cent of all its capital equipment is US made, American industries are likely to expand production and hire more workers.

These companies will not relocate because the Mexican workers and infrastructure are not capable of supporting high-technology production. As Mexico grows, the demand for skilled manufacturing in the US will grow, placing upward pressure on US wages.

Advertising ventures by Mexican entities hoping to lure American companies to their areas have been throwing fuel on the flames of union discontent. A recent advertisement in *World Trade* magazine sold the Yucatan as a business-man's paradise "where labour costs average under \$1 an hour including benefits and the employee turnover rate is less than 5 per cent a year."

"You could save over \$15,000 a worker..." said Yucatan's Department of Industrial and Commercial Development.

If the Clinton administration is ever to overcome the fears produced by such untimely advertising ventures, then money must also somehow be found to retrain American workers who lose their jobs to the Nafta. President George Bush promised \$10bn in new funding over five years on training and adjustment assistance (\$335m would be for Nafta); President Clinton has yet to reveal his plans.

In its negotiations on the side agreements, the administration seems to envision the establishment of a tri-national commission which is more a watchdog than an enforcement agency. Mr Ron Brown, the US Commerce Secretary, urged business in Mexico to reform itself voluntarily.

"You must demonstrate your commitment to high environmental and labour standards, to job growth and the health of the North American economy," he told businesses in a recent speech. "For some this may require a fundamental change in attitude, a willingness to re-examine your operations and maybe even a change in your processes."

Even some business leaders believe such exhortations will not be enough. The Economic Policy Council of the United Nations Association of the US, composed of business and labour leaders and academics, recently called for an effective enforcement mechanism and a timetable for the upward harmonisation of North American labour standards.

Mr Paul Allaire, chairman of Xerox Corporation and co-

chairman of the Council, said the supplemental labour pact must ensure an equitable distribution of benefits of Nafta and protect US interests in a more integrated North American economy. Mr Jack Shelnman, the other co-chairman and president of the Amalgamated Clothing and Textile Workers Union, said that only steady improvement in Mexican incomes will alleviate competitive downward pressure on US and Canadian wage rates, reduce the incentive for illegal immigration and increased Mexican demand for US and Canadian goods.

While the Nafta negotiators have been wrestling with the make-up of the Trilateral Labour Commission, Mr Jagdish Bhagwati, professor of economics at Columbia University, has found a way around the administration's reluctance to interfere with Mexican sovereignty.

The US Congress can legislate rules for American companies in Mexico which require that they "act entirely up to our standards," he said.

"It would thus strengthen the ability of the Clinton administration to reject the outlandish demands that Mexico, despite its poverty, do much more for the environment and labour than it can currently afford and that it replicate our regulations and standards on each industry," Mr Bhagwati concluded.

Nancy Dunne

■ THE VIEW FROM CANADA

# Subtle shift in attitude



Bob Rae: one of the most vocal opponents of the FTA and Nafta

June. Free trade is unlikely to ignite the same passions in the election due later this year as it did in 1983.

One reason is that the Liberals, the main opposition party, are divided on the agreement. Another is that Mexico is a minuscule trading partner in comparison to the US. Canada's imports from Mexico currently run at only about 1.8 per cent of purchases from the US.

Finally, just about all that can be said about free trade has been said over the past six years. Free trade is not dead as a political issue, but it has come to be overshadowed by other controversies.

Implementation of the 1989 agreement has, however, proved to be a wrenching experience for Canadian companies and their workers.

The provisions of the FTA are relatively modest. They include the gradual elimination of customs duties over 10 years, liberalised rules on US investment in Canada and the highly successful system of bi-national panels now used to settle protracted trade disputes.

But the FTA coincided with such other pressures as the slump in domestic demand, low commodity prices and rising taxes. In addition, the prospect of lower trade barriers has encouraged companies on both sides of the border to rethink the way they do business in North America.

They have spent the past four years rationalising and integrating US and Canadian operations in much the same way as the motor industry did in the years after the 1985 Automotive Pact. US multinationals typically no longer view Canada as a "branch plant" country, but as part of their domestic operations. Instead of producing an item at two or more factories on each side of the border, companies such as

Procter & Gamble, Campbell Soup and Stanley Tools now supply both countries from a single plant.

Almost all of Canada's large flour mills are now either owned by US companies or have US joint-venture partners.

The move towards a free-trade zone has brought a gust of competition to the labour market, straining traditionally friendly relations between US and Canadian trade unions.

The tensions are illustrated by a dispute at an instant-coffee factory south of Ottawa owned by Nestlé, the Swiss food and beverage company. Nestlé, which has excess capacity in North America, locked out the Canadian workers in March after they refused to accept more flexible overtime rules which have become standard practice at the company's two US plants.

Even Canada's farmers, long accustomed to special protection, have not been immune from the pressures. For example, Canadian brewers have complained that high domestic prices for malting barley are putting them at a disadvantage to US brewers. The US industry pays lower prices for Canadian barley which then finds its way back across the border in US beers.

Ottawa signed the Nafta deal last year mainly to protect gains made in the FTA and to ensure that Canada would continue to compete for foreign investors eyeing the entire North American market.

Many Canadian companies have seized the opportunity to take a closer look at trade and investment in Mexico. A record 4,500 exporters visited the commercial division of the Canadian embassy in Mexico City last year.

While Ottawa is scaling back diplomatic representation in other parts of the world, it recently opened a trade office in Monterrey.

Canada's exports to Mexico

Bank of Nova Scotia paid C\$90m for 5 per cent in Grupo Financiero Inverlat

soared by 37 per cent last year to C\$771m, due largely to sales of cereals and other foodstuffs. Imports were up by about 8 per cent to C\$2.8bn.

Mexico's burgeoning economy and improved payments record has encouraged Canadian banks to increase their trade credits and to reduce rates on export finance. Bank of Nova Scotia paid C\$90m last

autumn for a 5 per cent interest in a Mexican financial institution, Grupo Financiero Inverlat SA.

A recent study by the Conference Board of Canada predicts that Canadian exporters of grains, oilseeds, livestock, textiles, oil and gas services, telecommunications equipment and engineering services are among those which will benefit from more liberalised trade and investment rules under Nafta.

On the other hand, Canadian industries at risk from labour-intensive, standard-technology Mexican exports include clothing, footwear, metal fabrication, machinery and electrical products.

Canadian officials and businessmen also have a less tangible - but very real - concern that implementation of Nafta may be hampered by cultural differences between the US and Canada on the one hand, and Mexico on the other.

They wonder to what extent political corruption in Mexico will interfere with efforts to bring down trade barriers. They also question the ability of the Mexican government to enforce a complex multilateral agreement whose provisions in many cases will override domestic laws.

One Canadian official predicts that the different ways of doing business north and south of the Rio Grande will create many "hassles" over the next few years.

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## NORTH AMERICAN FREE TRADE 4

## WINNERS AND LOSERS

## Wide-ranging consequences

The hundreds of hard-fought compromises which form the framework of the North American Free Trade Agreement will have impacts far beyond what negotiators have envisioned.

No one expected, for example, that a big beneficiary would be Pilkington Brothers of the UK, the world's leading flat glass producer. Pilkington has a 35 per cent share of Vitro, a Mexico-owned holding company which has secured real gains in the deal.

The US flat glass industry is agitated at what it calls "an enormous disparity between the US and Mexican tariff rates." With no apparent success thus far, it has been urging the US Trade Representative to force Mexico to renegotiate the flat glass provision of the Nafta.

This disparity is by no means a new one. The average US tariff on dutiable imports of Mexican flat glass is 4.8 per cent. Mexican duty rates are 20 per cent on most US flat glass. But the US industry is arguing that the gap between the two will widen after the Nafta goes into effect.

Meanwhile, the US market is already oversupplied. "Vitro's monopoly position in the lucrative Mexican market permits it to use profits both to further expand its capacity, aggressively acquire US firms

and US market share and expand its already highly developed distributional structure in the US," according to Mr John Reichenbach Jr., an industry business analyst. "Unless the present tariff disparity is eliminated the US flat glass industry estimates that the Mexican flat glass monopoly will capture at least 13 per cent of the overall US flat glass market."

Like the US flat glass industry, other Nafta losers are trooping up to Capitol Hill to plead for changes in the pact. The winners, however, are fighting to retain the advantages they have gained. Some sectors have both winners and losers.

American agriculture is a loser and a winner. Vegetable and fruit producers in Florida are convinced their days in business are numbered if they have to compete - even after a 15-year phase-out - with Mexican imports. US exports of barley and maize are expected to soar. American soybean meal will do well, as

will rice, wheat and fats and oils. However, US sugar producers are up in arms about the pact, saying Mexico will re-export to the US large quantities of cheap sugar imports.

According to the International Trade Commission, the US automotive parts industry will gain considerably in the long term, but US car production will be ultimately a loser.

Upon implementation of the pact, tariffs on US vehicles will be eliminated immediately. The phase-out is longer - 10 years - for automotive parts. Mexican tariffs on US cars and the rest will be phased out over 10 years. Mexico's tariffs on 75 per cent of its imports of US automotive parts will be eliminated over five years with the rest to be eliminated over 10 years.

American service industries, clearly advantaged by the pact, will have new opportunities through both cross-border trade or investment in Mexican enter-

prises. The ITC says US investment in Mexican telecommunications and banking services could increase by 6 to 15 per cent. Investment in Mexican transportation services could rise by even more over the long-term. Removal of Mexico's restrictions on foreign equity ownership in the insurance market may result in expansion of US investment by 16 per cent or more.

The US energy sector is a partial winner in the deal. Mexico resisted opening most of its energy market for foreign participation, but where it liberalised it will gain access to high quality foreign expertise and equipment. According to a report to Congress by the Industry Policy Advisory Committee, the Nafta will promote trade in natural gas by establishing the right of all Nafta producers to negotiate supply contracts directly with end-users.

The pact enables independent power producers and electric utilities to negotiate power purchase and sales contracts;

reduces the number of petrochemicals reserved to the Mexican state to eight and makes the rest available for 100 per cent foreign ownership; and provides for expanding commercial arrangements in the electricity sector.

Over the short term, the US is likely to import more Mexican bearings, household glassware and steel mill products. Its exports to Mexico will rise in the following sectors: bearings, machine tools, steel mill products, pharmaceuticals, industrial machinery, chemicals and household appliances. In the long-run both the US and Mexico are expected to increase to each other sales of vehicles, computers, textiles and apparel and ceramic tiles.

The pact has spurred hopes and anxieties in Latin America. There is concern that the advantages Mexico will gain in some markets, such as sugar and textiles, means losses for its southern neighbours, and that zero tariff benefits granted to

developing countries through the US Generalised System of Preferences will be neutralised by Mexico. Investment which might have gone to the Caribbean and other low-cost producers may be diverted, and in Latin America Mexico will get the first boost towards acquiring the technology of the 21st century.

The Clinton administration has been at pains to assure the Latin leaders that it shares the vision of the Republican predecessor of a hemisphere-wide free trade agreement. But it also being urged to look to the Pacific Rim for free trade deals to discourage the formation of an aggressive super-competitive Asian trade bloc.

Japan has expressed worry about the Nafta, but no external tariffs will be raised against Japanese products. The rules of origin will make it more difficult for Japanese companies to use Mexico as a springboard into the US market.

The biggest losers may be those Asian countries whose cheap labour has been the comparative advantage which draws foreign investment. Many companies might now shift production to Mexico where there is additional gain in lower transportation costs.

Nancy Dunne

## ENVIRONMENTAL ISSUES

## Negligent neighbours

As trucks carry goods back and forth across the international bridges, cities on both sides of the US-Mexican border suffer from the same smog, fed by the same idling traffic.

Hazardous wastes dumped near the border by factories seep into the groundwater, contaminating goods sold in both countries.

The Rio Grande is the main source of drinking water for Texans in the Lower Rio Grande Valley. But every day Mexicans use the river as a depository for raw sewage.

Environmental negligence is linking the two neighbours ever more closely as each year passes and, as the American Medical Association recently noted, the unchecked pollution is "seriously threatening health and future economic vitality on both sides of the border."

If the North American Free Trade Agreement fails to win approval by the US Congress, there is little hope that the hazards growing out of Mexico's industrialisation will be soon addressed. Billions of dollars are needed for the clean-up and, on the Mexican side, for inspectors and their training. Both governments' budgets already are stretched.

The Nafta is expected to accelerate foreign investment and Mexico's industrialisation. Much of this could be in "dirty" industries. A 1991

World Bank report found that between 1981 and 1988 about one-tenth of Mexico's export earnings were derived from pollution-intensive products such as cement, chemicals, pulp, paper, and petroleum. Yet, supporters of the Nafta argue, only increased economic development will provide funds for the clean-up and enforcement of environmental standards.

The debate over Nafta is dominated by suspicion and mistrust on both sides. Proponents of the pact believe that labour has taken up environmentalism because it is more intellectually respectable than protectionism.

President Clinton's proposal to address the issue by creating a tri-national environmental commission in a side agreement has "the potential to undo much of the good created by the Nafta," says the conservative Heritage Foundation. Protectionists will seize on the side pact "as vehicles by which to reintroduce the trade restrictions Nafta is intended to eliminate."

Opponents of the Nafta portray it as a pact with the devil - an undemocratic govern-

ment - made on behalf of heartless multinational corporations which have no other objectives but to exploit Mexican resources and workers.

They say that is all very well to promise that Nafta will raise money for a clean-up, but that it is necessary to identify a fund-raising mechanism - such as a cross-border tax - to ensure that the money for a clean-up is there.

**The Clinton administration is trying to find an acceptable middle ground**

Pro-Nafta groups are adamantly opposed to a border tax and the Clinton administration also does not like it much. Officials say it will raise only \$300m a year and raise tariffs, which are scheduled to be cut to zero, by an average 30 per cent.

What is lacking in Mexico is not strong environmental law but environmental enforcement. For example, a recent study by the US General Accounting Office found that none of six US majority-owned

maquiladoras - manufacturing plants that assemble components imported tax-free for re-export - studied had prepared the environmental impact assessment required under Mexican law.

In the supplemental agreement now being negotiated, the Clinton administration is trying to find an acceptable middle ground to improve enforcement. But much is being demanded by influential members of Congress who carefully tend their green credentials. And most of the business lobby would like nothing to emerge from the current talks with Mexico and Canada.

The environmentalists want to establish a strong formal commission composed of the three countries' environmental ministers and an independent secretariat with environmental expertise. Its operations would be transparent and experts would play a strong role in the decisions.

Each country would enforce its own environmental standards. Mexico would allow its citizens to sue to court if enforcement lagged. Corporate polluters could be punished after a dispute settlement pro-

cess or through trade sanctions.

The environmentalists insist that nothing be allowed to weaken local, state or regional environmental standards. Countries must be allowed to restrict trade if it is produced through environmentally destructive processes such as the drift nets used to catch tuna, which also catch dolphins.

Environmental measures would be judged as trade barriers only if the decision-making process and justification for a measure is "arbitrary and capricious" and intended to discriminate against a foreign product.

Thus far, Mr Mickey Kantor, the US trade representative, has been reluctant on most of these points. He worries that a strong environmental panel would require the three governments to yield national sovereignty to a non-national body.

This sovereignty argument was addressed by the Canadian-American Committee in a book of essays entitled *Ties Beyond Trade*. It pointed out that all international agreements have binding commitments affecting sovereignty, but these intrusions have become acceptable over time.

"Plainly, setting tariffs is as much a sovereign act as specifying product standards or offering subsidies, and GATT tariff bindings and disciplines on non-trade barriers are an intrusion into national sovereignty," it says. "Constraint on sovereign powers is the price that national governments have accepted in return for the economic benefits created by increased access to foreign markets and specialisation among countries."

However, there is no consensus view yet on the level of interference to be allowed in subverting domestic sovereignty over environmental laws. However, says *Ties Beyond Trade*, this debate is "no more and no less an affront to Mexican sovereignty than Mexican efforts to seek constraints on US and Canadian application of dumping and other trade remedy laws would be an affront to US and Canadian sovereignty."

*"Ties Beyond Trade, Labour and Environmental Issues under the Nafta"* Canadian-American Committee, sponsored by C.D. Howe Institute (Toronto) and National Planning Association (Washington, DC).

Nancy Dunne

## EXTENDING THE TREATY

## Conflicting objectives

MEXICO City is not the only Latin American capital closely following the Nafta debate in Washington. For some countries, notably some smaller economies in central America and the Caribbean, the concern is that Nafta will divert trade away from them towards Mexico.

That concern has been intensified by criticism from the Clinton administration of the Caribbean Basin Initiative, which offers special treatment for the region's goods in the US market.

Some other governments are seeking clues about whether the pact can be extended southwards. The Clinton administration has professed itself open to the extension of the agreement to the rest of the region, citing Chile as the next candidate. Mr Mickey Kantor, US trade representative, has also spoken of Argentina and Venezuela joining the pact.

But if Nafta fails in the US Congress - or is delayed so long that the Mexican government decides the political cost of the agreement is too high - this possibility becomes remote indeed. "The rejection of Nafta at this stage would gut the core of future hemisphere-wide trade arrangements," said the Inter-American Dialogue in a report published in December.

"If the 600lb gorilla doesn't have the political weight in Washington to secure a free trade agreement," says Mr Mark Falcoff of the American Enterprise Institute speaking of Mexico, "what chances do the others have?"

The idea of a western hemisphere free-trade agreement, mooted by President George Bush as part of his Enterprise for Americas Initiative in June 1990, was greeted enthusiastically by most Latin governments.

This was despite differences over the trade benefits of such agreements. A study published early last year by Mr Refik Erzaan and Mr Alexander Yeats, two World Bank economists, suggested the trade gains of free trade arrangements with the US would be limited for most Latin American countries.

This was mainly because

most Latin countries - in contrast with some Asian economies - already faced a relatively open market anyway in the US under the Generalised System of Preferences. Only Mexico and Brazil - the latter a likely loser from Nafta because its mix of exports is of all Latin countries, most similar to Mexico's - stood to make significant trade gains from free trade with the US.

Country	Exports	Imports
Argentina	6.7	28.2
Brazil	20.3	23.6
Chile	17.7	23.7
Colombia	40.5	37.7
Mexico	78.5	70.8
Peru	25.0	24.9
Venezuela	50.7	40.4

Source: IMF Direction of Trade Statistics

This conclusion is not universally accepted. However, there is much wider agreement that the benefits of free trade accords with the US are not limited to export gains. The bigger benefits may come in enhanced investment flows: market size is an important factor in the decisions of companies making foreign direct investment decisions.

Furthermore, the signing of an international treaty offers additional protection for investors by locking in policies that provide some assurance that investments will not be expropriated by future governments.

Such accords improve the prospects for economic co-ordination among regional partners. Importantly, at a time when the future of the world trading system is being questioned, they offer some insurance against a more restrictive world trading environment.

Yet there is little doubt that, at least in some quarters of the US administration, the view of the benefits of free trade agreements with Latin America is different from that of the Bush administration.

Mr Kantor has spoken of the importance of Nafta in "harmonising upwards workers' standards." The Clinton administration's overall thrust for Latin policy, inasmuch as

any guidance has been given in public statements, lays more emphasis on such social and environmental concerns than the Bush administration.

If this suggests free trade agreements being used as levers to obtain improved social and working conditions in Latin countries, it contrasts with the Bush administration philosophy which implicitly assumed - at least until its final year in office - that encouraging growth would take care of other problems.

The implications of this for the sovereignty of Latin governments are potentially substantial. Some of those administrations with less to gain than Mexico from an agreement - in other words, most of the continent - may thus be less disposed to free trade with the Clinton administration than they would have been with a Bush administration.

There are other complications. There is no doubting that, in contrast with the past, regional economic integration is now a practical possibility because of the openness of most Latin economies. There is no doubting either the political weight behind regional integration. However, what has developed is a patchwork of regional groupings with sometimes potentially conflicting objectives.

One example, but by no means the only one, provides an illustration. Argentina is committed to Mercosur, the proposed customs union which groups it with Brazil, Uruguay and Paraguay. Brazil's economic instability threatens to destabilise the Mercosur timetable. But not only that: Argentina's recent good economic record makes it a potential candidate for Nafta, as Mr Kantor has noted.

Brazil, on the other hand, is economically a long way from the point at which it could conceive of joining Nafta and the political interest in the topic in Brasilia is - unlike in Argentina - currently lukewarm. Yet Argentina and Brazil are committed to negotiate together in Mercosur their trade arrangements with third parties such as the US. Something will have to give.

Stephen Fidler

## THE NUTS AND BOLTS

## Lessons from earlier pact

WHEN US, Canadian and Mexican negotiators sat down to produce a framework for the North American Free Trade Agreement, they had three years of experience to draw on from the US-Canadian pact.

The first trade accord had worked well in most areas and had successfully boosted trade. The bipartisan dispute settlement mechanism had been successful in defusing a number of disputes - more often to the Canadians' liking than the Americans' - but both sides saw the need for important "clarifications" for the process of reviewing anti-dumping and countervailing duty cases, said Mr Jules Katz, former Deputy US Trade Representative.

Both agreements stress that "consultation" is the best way to resolve disputes, but they set timetables for settlement. In the Nafta, if a dispute is not settled within 30 to 45 days, a government can request a meeting of the cabinet-level, three-member free trade commission. If the commission cannot solve a dispute, a panel is selected from a roster of trade, legal and other experts.

Most cases were expected to concern all three countries. Mr Katz said. Panels have four months to decide an issue and if a dispute is not resolved within 30 days after that decision, then the injured country can impose sanctions.

On the rules of origin question, there had been even more controversy and even more concern about "the pass-through" potential for foreign businesses using Mexico as an export platform to the north.

American content. Negotiators apparently learned well their lessons from the FTA. When the agreement was finished, the Industry Policy Advisory Committee which advises Congress on the impact of trade agreements, gave an enthusiastic thumbs up. "The Nafta rules of origin have a level of clarity and detail for which the negotiators should be congratulated," the advisers said. "The Nafta customs provisions represent an improvement over the FTA and provide a sound basis for regulating and classifying goods."

Basically, goods are considered to be made in North America if they are manufactured there or products from elsewhere have been "substantially transformed" so that they are moved to a different tariff classification.

Special rules were devised for vehicles, computers and textiles. To meet the concerns of Canada, which wants to give its vehicle factory-owners time to adjust to stricter rules, the local content standard will remain 50 per cent for four years, the current minimum under the FTA. It will then rise to 55 per cent for four more years and reach 62.5 per cent after eight years.

Mexico will phase out its 50 per cent computer tariff for the US and Canada, lowering it to 39 per cent for all other countries. Computers will be required to contain a North American-made motherboard, a big component that usually accounts for 20-40 per cent of the value of the computer.

Mexico will phase out its tariffs for US and Canadian-made textiles and apparel over five or six years. To qualify for tariff benefits, blue jeans, blouses and other apparel will have to be made from yarn

spun in North America, and fabric would have to be made from North American fibres. Canada and Mexico will be allowed to ship a specified amount of clothing and textiles made from foreign materials to the US each year; the quota will rise slightly over five years.

The Nafta - building on much of the work done in the Uruguay Round of the General Agreement on Tariffs and Trade - has a high level of obligations on intellectual property rights. Mexico agreed to protect foreign-registered patents for pharmaceutical and other products for at least 20 years. This has been met with some grumbling among elderly Americans, many of whom send couriers to purchase large quantities of cheap medicine in Mexico.

Copyright protection for films, records and television will meet international standards. One remaining problem is the illegal pirating of satellite television broadcasts by Mexican cable systems. However, licensing contracts with the systems have remedied the problem for the time being.

On investment, Mexico has agreed to liberalise many of its restrictions and to treat US and Canadian companies equal in most areas. Mexican liberalism has spurred a 10 per cent rise in foreign investment this year. During the first two months of 1993, more than \$1.68bn was invested in Mexican manufacturing, services, retail, transportation, communications and stocks. The US accounted for more than half of the total investment, followed by the UK, France, Spain and Canada.

Nancy Dunne

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**HOTELS & LEISURE - Cont.**

### BUILDING MATERIALS - Cont.

**ENGINEERING - GENERAL - Contd.**

**HOTELS & LEISURE - Cont.****INVESTMENT TRUSTS - Cont.**[illegible][illegible][illegible][illegible][illegible]

97	3.5	202.5	11.5
93	3.5	142.7	22.2
93	3.5	418.5	11.5
46	-	-	-
18	-	-	-
18	-	38.4	43.6
29	1.1	58.2	20.3
19	1.1	138.5	27.4
03	4.8	93.4	7.4
01	3.0	122.1	-3.2
15	-	-	-
10	8.3	115.4	3.4
19	-	-	-
17	8.8	236.7	11.2
01	-	111.5	0.4
01	5.4	54.4	28.3
19	-	-	-
14	-	-	-
79	11.8	55.2	18.8
77	2.8	89.2	15.8
77	2.0	-	-

5	58.0	22.1
6	2.9	25.9
7	3.0	12.5
8	59.3	17.3
9	0.3	01.8
10	0.1	39.9
11	0.00000	20.1
12	4.7	14.2
13	8.9	29.1
14	18.6	34.4
15	4.0	100.0
16	10.5	-
17	-	21.0
18	3.9	39.9
19	4.0	40.2
20	4.0	127.3
21	4.0	127.3
22	4.0	127.3
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97	4.0	127.3
98	4.0	127.3
99	4.0	127.3
100	4.0	127.3

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-	-	-
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0.1	81.4	22.8
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10.2	-	-
-	145.0	62.3
-	-	-
2.8	143.4	11.5
2	91.8	17.1
4.2	91.4	14.5
2	288.3	23.1
12.8	78.9	-2.8
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1.2	354.1	20.0
-	-	-
0.4	360.8	1.3
-	-	-
0.5	38.3	7.1
-	-	-
2.2	177.9	21.8
-	-	-
1.3	120.7	4.7
2.57640.0	-	-6.9
-	101.8	5.0
-	-	-
3.3	222.4	22.1
1.1	183.9	22.3
2.6	-	-
-	46.7	-3.8
-	-	-
2.1	428.2	21.8
0.9	-	-
-	43.5	20.6
-	-	-
10.5	101.2	6.8
-	-	-
0.9	-	-
-	32.0	20.1
10.0	-	-
-	178.4	58.1
-	-	-
4.7	-	-
-	120.7	5.1
-	-	-
50.8	-	-
-	121.8	67.2
-	-	-
3.9	273.8	12.3
13.9	-	-
-	236.0	48.3
-	-	-
-	-	-
-	1187.4	22.8
5.7	246.5	26.4
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0.1	-	-
-	-	-
5.1	-	-
-	-	-
4.0	180.8	14.2



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## LONDON SHARE SERVICE

### INVESTMENT TRUSTS - Cont.

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**AUTHORISED  
UNIT TRUSTS**

AIB Global American	5	151.5	132.0	181.1	+1.80	0.68
AIB Global Equity	5	179.8	202.58	214.2	+1.26	3.30
AIB Global Euro	5	158.1	180.8	189.3	—	0.88
AIB Global Equi Bond	5	100.5	102.7	105.9	—	1.81

[illegible]

Compiled with the assistance of Lautro \$5

used. Used in display marketing and administrative costs, including commission and

**OFFER PRICE:** Also called issue price. The price at which units are issued to investors.

The price at which units are sold back by investors.

the offer and bid prices is determined by a formula laid down in the prospectus to

offer set above the cancellation price. However, the bid price would be reduced to the cancellation price.

of others of skills, new buyers.

Other explanatory notes are contained in the last column of the

1401 to 1700 Hours: (H) - 1731 to midnight.  
 1401 to 1700 Hours: (H) - 1731 to midnight.

Superior Supply & Sales, Inc. Tel: 877-378-0441



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Little American AG May 6, 186.00 87.00 1 -2.4 1.01 119.4



● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

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**JERSEY (REGULATED)**

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

**MANAGED FUNDS NOTES**

Prices are in prices unless otherwise indicated and are designated \$ with no profit ratio to U.S. dollars. Values shown for all buying expenses. Prices of certain other funds shown are based on the net asset value of the fund as of the end of the month. Prices of other funds shown are based on the net asset value of the fund as of the end of the month. Prices of other funds shown are based on the net asset value of the fund as of the end of the month.

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## FOREIGN EXCHANGES

## Dollar holds on to gains

THE DOLLAR held onto recent gains against European currencies yesterday, while the pound staged a respectable recovery from its post-local election lows, writes Emma Tucker.

In a generally quiet day's trading, the dollar was firm against the D-Mark at around \$1.61 with traders still heartened by the currency's valiant performance last week in the face of poor employment data.

Nonetheless, the market remains wary of the dollar with a number of analysts saying they expect the latest rally to peter out at about DM1.62 unless there is some very positive US economic data soon.

The pound's modest 2 pence recovery was fuelled by overseas buyers, suggesting that foreign investors were not too bothered by the Conservative party's spectacular defeat in the county council elections and Newbury by-election.

Sterling slipped to around DM2.46 on Monday as domestic investors took fright, but climbed back by the London close to DM2.48 yesterday, still below last month's highs but not by much.

News that UK housing starts rose strongly in the first quarter made little impact on the currency.

The pound closed against the dollar just under a cent stronger at \$1.61.

The Bank of Spain dipped in and out of the market buying pesetas for D-Marks as the Spanish currency continued to come under selling pressure.

"The fundamental problem with the peseta is that the Spanish economy is very weak and the currency is perceived as being overvalued," said Mr Mark Austin, of Midland Global Markets.

Mr Austin said the Spanish authorities were aiming to avoid a devaluation of the currency before the general election next month. Before then, however, the government will have to defend what are expected to be a very poor set of first quarter employment statistics showing an unemployment rate of over 20 per cent, while maintaining interest rates of 15 per cent.

The Danish krone was also under some pressure yesterday

head of Tuesday's referendum on Maastricht. Although the opinion polls are pointing to a majority "Yes" vote, dealers said that investors were not heavily exposed on the krone.

"The most likely thing is that there will be a yes vote, but people aren't taking any risks," said one.

In France the franc showed little reaction to the 1993 municipal elections.

Not did details of a bill making the Bank of France independent have any impact on the currency. Dealers said the budget confirmed rumours of tax and spending increases and contained no real surprises.

Mr Edmond Alphandery, the economy minister, said French interest rates could fall below Germany's given economic fundamentals. "As our fundamentals appear better than Germany's, nothing," he said, "the Bundesbank chairman has said this - prevents French rates falling under theirs," he said.

## EURO CURRENCY UNIT RATES

	Unit	Current Rate	% Change	% Spread	Urgency
Unit	100	1.0000	0.00	0.00	0.00
Mark	100	1.9363	-0.01	0.00	0.00
Dollar	100	1.6100	0.00	0.00	0.00
Yen	100	161.00	0.00	0.00	0.00
Swiss	100	1.7363	0.00	0.00	0.00
Italian	100	1.3636	0.00	0.00	0.00
Spanish	100	166.67	0.00	0.00	0.00
Portuguese	100	200.48	0.00	0.00	0.00
French	100	6.5596	0.00	0.00	0.00
Belgian	100	33.3333	0.00	0.00	0.00
Dutch	100	3.3696	0.00	0.00	0.00
Irish	100	7.8756	0.00	0.00	0.00
Greek	100	340.7500	0.00	0.00	0.00
Japanese	100	161.0000	0.00	0.00	0.00
Australian	100	1.5478	0.00	0.00	0.00
New Zealand	100	1.4900	0.00	0.00	0.00
South African	100	1.4900	0.00	0.00	0.00
South Korean	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Indonesian	100	1.4900	0.00	0.00	0.00
Singaporean	100	1.4900	0.00	0.00	0.00
Malaysian	100	1.4900	0.00	0.00	0.00
Philippine	100	1.4900	0.00	0.00	0.00
Chinese	100	1.4900	0.00	0.00	0.00
Indian	100	1.4900	0.00	0.00	0.00
Pakistani	100	1.4900	0.00	0.00	0.00
Bangladeshi	100	1.4900	0.00	0.00	0.00
Vietnamese	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
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Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
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Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00
Laotian	100	1.4900	0.00	0.00	0.00
Myanmar	100	1.4900	0.00	0.00	0.00
Burmese	100	1.4900	0.00	0.00	0.00
Cambodian	100	1.4900	0.00	0.00	0.00
Siamese	100	1.4900	0.00	0.00	0.00
Thai	100	1.4900	0.00	0.00	0.00</



## WORLD STOCK MARKETS

[illegible]

# CANADA

Sales Stock High Low Close Chg

## TORONTO

Debit/plus in cents unless marked \$

86717	Alcan Pl	\$15	15 1/2	15 1/2	+
93575	Alcan Pl	\$15	15 1/2	15 1/2	+
21016	Alcan Pl	\$15	15 1/2	15 1/2	+
180250	Alcan Pl	\$15	15 1/2	15 1/2	+
47525	Alcan Pl	\$15	15 1/2	15 1/2	+
93575	Alcan Pl	\$15	15 1/2	15 1/2	+
49780	Alcan Pl	\$15	15 1/2	15 1/2	+
93575	Alcan Pl	\$15	15 1/2	15 1/2	+

32182	Alcan Pl	\$15	15 1/2	15 1/2	+
44122	Alcan Pl	\$15	15 1/2	15 1/2	+
2650	Alcan Pl	\$15	15 1/2	15 1/2	+
93575	Alcan Pl	\$15	15 1/2	15 1/2	+
93575	Alcan Pl	\$15	15 1/2	15 1/2	+
14655	Alcan Pl	\$15	15 1/2	15 1/2	+
93575	Alcan Pl	\$15	15 1/2	15 1/2	+
22688	Alcan Pl	\$15	15 1/2	15 1/2	+
102400	Alcan Pl	\$15	15 1/2	15 1/2	+
10538	Alcan Pl	\$15	15 1/2	15 1/2	+
28978	Alcan Pl	\$15	15 1/2	15 1/2	+
732	Alcan Pl	\$15	15 1/2	15 1/2	+
15772	Alcan Pl	\$15	15 1/2	15 1/2	+
557	Alcan Pl	\$15	15 1/2	15 1/2	+

17550	Alcan Pl	\$15	15 1/2	15 1/2	+
93575	Alcan Pl	\$15	15 1/2	15 1/2	+
6882	Alcan Pl	\$15	15 1/2	15 1/2	+
80125	Alcan Pl	\$15	15 1/2	15 1/2	+
21820	Alcan Pl	\$15	15 1/2	15 1/2	+
22557	Alcan Pl	\$15	15 1/2	15 1/2	+
49136	Alcan Pl	\$15	15 1/2	15 1/2	+
39118	Alcan Pl	\$15	15 1/2	15 1/2	+
3033	Alcan Pl	\$15	15 1/2	15 1/2	+
10538	Alcan Pl	\$15	15 1/2	15 1/2	+
17180	Alcan Pl	\$15	15 1/2	15 1/2	+
10538	Alcan Pl	\$15	15 1/2	15 1/2	+
11464	Alcan Pl	\$15	15 1/2	15 1/2	+
11200	Alcan Pl	\$15	15 1/2	15 1/2	+
4902	Alcan Pl	\$15	15 1/2	15 1/2	+
130	Alcan Pl	\$15	15 1/2	15 1/2	+
694	Alcan Pl	\$15	15 1/2	15 1/2	+
49020	Alcan Pl	\$15	15 1/2	15 1/2	+
20150	Alcan Pl	\$15	15 1/2	15 1/2	+
23463	Alcan Pl	\$15	15 1/2	15 1/2	+
20150	Alcan Pl	\$15	15 1/2	15 1/2	+
13438	Alcan Pl	\$15	15 1/2	15 1/2	+
10292	Alcan Pl	\$15	15 1/2	15 1/2	+

Sales Stock High Low Close Chg

2942	Alcan Pl	\$15	15 1/2	15 1/2	+
18200	Alcan Pl	\$15	15 1/2	15 1/2	+
44122	Alcan Pl	\$15	15 1/2	15 1/2	+
50041	Alcan Pl	\$15	15 1/2	15 1/2	+
14811	Alcan Pl	\$15	15 1/2	15 1/2	+
14811	Alcan Pl	\$15	15 1/2	15 1/2	+
14811	Alcan Pl	\$15	15 1/2	15 1/2	+
14811	Alcan Pl	\$15	15 1/2	15 1/2	+

37855	Alcan Pl	\$15	15 1/2	15 1/2	+
4200	Alcan Pl	\$15	15 1/2	15 1/2	+
4200	Alcan Pl	\$15	15 1/2	15 1/2	+
4200	Alcan Pl	\$15	15 1/2	15 1/2	+
4200	Alcan Pl	\$15	15 1/2	15 1/2	+
4200	Alcan Pl	\$15	15 1/2	15 1/2	+
4200	Alcan Pl	\$15	15 1/2	15 1/2	+
4200	Alcan Pl	\$15	15 1/2	15 1/2	+

3000	Alcan Pl	\$15	15 1/2	15 1/2	+
9000	Alcan Pl	\$15	15 1/2	15 1/2	+
14028	Alcan Pl	\$15	15 1/2	15 1/2	+
44122	Alcan Pl	\$15	15 1/2	15 1/2	+
44122	Alcan Pl	\$15	15 1/2	15 1/2	+
44122	Alcan Pl	\$15	15 1/2	15 1/2	+
44122	Alcan Pl	\$15	15 1/2	15 1/2	+
44122	Alcan Pl	\$15	15 1/2	15 1/2	+

100	Alcan Pl	\$15	15 1/2	15 1/2	+
100	Alcan Pl	\$15	15 1/2	15 1/2	+
22577	Alcan Pl	\$15	15 1/2	15 1/2	+
94025	Alcan Pl	\$15	15 1/2	15 1/2	+
72300	Alcan Pl	\$15	15 1/2	15 1/2	+
14833	Alcan Pl	\$15	15 1/2	15 1/2	+
90	Alcan Pl	\$15	15 1/2	15 1/2	+
90	Alcan Pl	\$15	15 1/2	15 1/2	+

8000	Alcan Pl	\$15	15 1/2	15 1/2	+
100	Alcan Pl	\$15	15 1/2	15 1/2	+
22577	Alcan Pl	\$15	15 1/2	15 1/2	+
94025	Alcan Pl	\$15	15 1/2	15 1/2	+
72300	Alcan Pl	\$15	15 1/2	15 1/2	+
14833	Alcan Pl	\$15	15 1/2	15 1/2	+
90	Alcan Pl	\$15	15 1/2	15 1/2	+
90	Alcan Pl	\$15	15 1/2	15 1/2	+

8000	Alcan Pl	\$15	15 1/2	15 1/2	+
100	Alcan Pl	\$15	15 1/2	15 1/2	+
22577	Alcan Pl	\$15	15 1/2	15 1/2	+
94025	Alcan Pl	\$15	15 1/2	15 1/2	+
72300	Alcan Pl	\$15	15 1/2	15 1/2	+
14833	Alcan Pl	\$15	15 1/2	15 1/2	+
90	Alcan Pl	\$15	15 1/2	15 1/2	+
90	Alcan Pl	\$15	15 1/2	15 1/2	+

82702	Alcan Pl	\$15	15 1/2	15 1/2	+
7341	Alcan Pl	\$15	15 1/2	15 1/2	+
30880	Alcan Pl	\$15	15 1/2	15 1/2	+
1100	Alcan Pl	\$15	15 1/2	15 1/2	+
28210	Alcan Pl	\$15	15 1/2	15 1/2	+
94468	Alcan Pl	\$15	15 1/2	15 1/2	+
3	Alcan Pl	\$15	15 1/2	15 1/2	+
94468	Alcan Pl	\$15	15 1/2	15 1/2	+

82702	Alcan Pl	\$15	15 1/2	15 1/2	+
7341	Alcan Pl	\$15	15 1/2	15 1/2	+
30880	Alcan Pl	\$15	15 1/2	15 1/2	+
1100	Alcan Pl	\$15	15 1/2	15 1/2	+
28210	Alcan Pl	\$15	15 1/2	15 1/2	+
94468	Alcan Pl	\$15	15 1/2	15 1/2	+
3	Alcan Pl	\$15	15 1/2	15 1/2	+
94468	Alcan Pl	\$15	15 1/2	15 1/2	+

59185	Alcan Pl	\$15	15 1/2	15 1/2	+
400308	Alcan Pl	\$15	15 1/2	15 1/2	+
270	Alcan Pl	\$15	15 1/2	15 1/2	+
4108	Alcan Pl	\$15	15 1/2	15 1/2	+
372918	Alcan Pl	\$15	15 1/2	15 1/2	+
300	Alcan Pl	\$15	15 1/2	15 1/2	+
300	Alcan Pl	\$15	15 1/2	15 1/2	+
300	Alcan Pl	\$15	15 1/2	15 1/2	+

Sales Stock High Low Close Chg

182411	Alcan Pl	\$15	15 1/2	15 1/2	+
177517	Alcan Pl	\$15	15 1/2	15 1/2	+
11305	Alcan Pl	\$15	15 1/2	15 1/2	+
10611	Alcan Pl	\$15	15 1/2	15 1/2	+
101228	Alcan Pl	\$15	15 1/2	15 1/2	+
101228	Alcan Pl	\$15	15 1/2	15 1/2	+
101228	Alcan Pl	\$15	15 1/2	15 1/2	+
101228	Alcan Pl	\$15	15 1/2	15 1/2	+

54075	Alcan Pl	\$15	15 1/2	15 1/2	+
47620	Alcan Pl	\$15	15 1/2	15 1/2	+
74300	Alcan Pl	\$15	15 1/2	15 1/2	+
74300	Alcan Pl	\$15	15 1/2	15 1/2	+
74300	Alcan Pl	\$15	15 1/2	15 1/2	+
74300	Alcan Pl	\$15	15 1/2	15 1/2	+
74300	Alcan Pl	\$15	15 1/2	15 1/2	+
74300	Alcan Pl	\$15	15 1/2	15 1/2	+

129438	Alcan Pl	\$15	15 1/2	15 1/2	+
3070	Alcan Pl	\$15	15 1/2	15 1/2	+
164	Alcan Pl	\$15	15 1/2	15 1/2	+
47620	Alcan Pl	\$15	15 1/2	15 1/2	+
304520	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+

32900	Alcan Pl	\$15	15 1/2	15 1/2	+
101228	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+

81800	Alcan Pl	\$15	15 1/2	15 1/2	+
404400	Alcan Pl	\$15	15 1/2	15 1/2	+
20070	Alcan Pl	\$15	15 1/2	15 1/2	+
304520	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+

44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+

289400	Alcan Pl	\$15	15 1/2	15 1/2	+
636100	Alcan Pl	\$15	15 1/2	15 1/2	+
100	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
304520	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+
44235	Alcan Pl	\$15	15 1/2	15 1/2	+

15284	Alcan Pl	\$15	15 1/2	15 1/2	+
42930	Alcan Pl	\$15	15 1/2	15 1/2	+
32500	Alcan Pl	\$15	15 1/2	15 1/2	+
142800	Alcan Pl	\$15	15 1/2	15 1/2	+
142800	Alcan Pl	\$15	15 1/2	15 1/2	+
142800	Alcan Pl	\$15	15 1/2	15 1/2	+
142800	Alcan Pl	\$15	15 1/2	15 1/2	+
142800	Alcan Pl	\$15	15 1/2	15 1/2	+

156013	Alcan Pl	\$15	15 1/2	15 1/2	+
8227	Alcan Pl	\$15	15 1/2	15 1/2	+

Sales Stock High Low Close Chg

33220	Alcan Pl	\$15	15 1/2	15 1/2	+
33220	Alcan Pl	\$15	15 1/2	15 1/2	+
11005	Alcan Pl	\$15	15 1/2	15 1/2	+
3070	Alcan Pl	\$15	15 1/2	15 1/2	+
5000	Alcan Pl	\$15	15 1/2	15 1/2	+
5000	Alcan Pl	\$15	15 1/2	15 1/2	+
5000	Alcan Pl	\$15	15 1/2	15 1/2	+
5000	Alcan Pl	\$15	15 1/2	15 1/2	+

68981	Alcan Pl	\$15	15 1/2	15 1/2	+
68982	Alcan Pl	\$15	15 1/2	15 1/2	+
11705	Alcan Pl	\$15	15 1/2	15 1/2	+
342514	Alcan Pl	\$15	15 1/2	15 1/2	+
21550	Alcan Pl	\$15	15 1/2	15 1/2	+
101228	Alcan Pl	\$15	15 1/2	15 1/2	+
200	Alcan Pl	\$15	15 1/2	15 1/2	+
200					

INDICES															
NEW YORK DOW JONES					1983		Stock correlation		1982						
May 7	May 7	May 7	May 7	1983	1983	1983	1983	1982	1982	1982	1982	1982			
May 7	May 7	May 7	May 7	HIGH	LOW	HIGH	LOW	11	10	May 7	8				
												HIGH	LOW		
Industries	3452.80	3452.19	3461.58	3446.10	3470.81 (1849)	3201.85 (1849)	3470.81 (1849)	41.22 (21728)	AUSTRALIA	1857.4	1872.3	1885.3	1891.9	1770.18 (2546)	1485.00 (1301)
Home Bonds	107.55	107.57	107.43	107.49	107.29 (79)	106.48 (2171)	107.29 (21728)	0.82	ALGERIA	739.7	881.7	704.4	707.4	767.20 (112)	594.79 (341)
Transport	1589.57	1571.48	1580.35	1575.71	1603.58 (1849)	1433.64 (2171)	1603.58 (21728)	12.32	Canada	321.77	321.89	322.36	322.71	357.78 (112)	300.85 (341)
Utilities	2493.92	251.34	2423.20	2421.76	2472.08 (1849)	2417.84 (2171)	2472.08 (21728)	16.53	France	758.19	758.19	770.25	770.29	885.17 (24)	725.85 (147)
					2472.08 (1849)	2417.84 (2171)	2472.08 (21728)	16.53	GERMANY	1198.75	1198.75	1192.81	1193.44	1288.11 (24)	1128.45 (147)
(1st Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (2nd Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(3rd Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (4th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(5th Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (6th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(7th Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (8th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(9th Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (10th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(11th Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (12th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(13th Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (14th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(15th Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (16th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(17th Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (18th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(19th Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (20th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(21st Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (22nd Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(23rd Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (24th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(25th Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (26th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(27th Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (28th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(29th Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (30th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(31st Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (32nd Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(33rd Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (34th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(35th Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (36th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(37th Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (38th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(39th Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (40th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(41st Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (42nd Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(43rd Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (44th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(45th Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (46th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(47th Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (48th Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(49th Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (50th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
(51st Incl. Days: High 1589.57 (1849), Low 1571.48 (21728); (52nd Incl. Days: High 2493.92 (1849), Low 2421.76 (21728))															
(53rd Incl. Days: High 3452.80 (1849), Low 3446.10 (21728); (54th Incl. Days: High 107.55 (1849), Low 107.43 (21728))															
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NEW YORK ACTIVE STOCKS				TRADING ACTIVITY			
Market	Stocks traded	Gains	Change rounded	1 Volume			
				May 7	May 8	May 9	
Philip Morris	6,871,500	23%	+ 1/4	New York SE	254,716	222,685	254,360
RJR-Mellon	3,940,500	38	—	Amex	18,217	18,487	16,312
Walt-Dis	2,637,700	89%	—	NASDAQ	86	223,115	283,216
Heinz Foods	2,442,900	15%	+ 1/4	NYSE	2,580	2,674	2,508
Wm. Bat.	2,048,900	17%	+ 1/4	NYSE Traded	1,072	1,591	620
Monk	2,042,800	3%	+ 1/4	Rice	627	555	508
Chrysler	1,975,200	45%	+ 1/4	Unchanged	890	860	860
General	1,749,000	54%	—	Wall High	321	72	168
Boats Network	1,711,100	48%	—	Wall Low	14	13	15

TOKYO - Most Active Stocks							
Tuesday, May 11, 1993							
	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day
Daimichi Ind Int	15.1m	505	+27	NEC Corp	5.6m	1,552	+10
Japan 50 Wks	15.1m	505	+27	Sumitomo Corp	5.1m	1,030	+10
Industrial Poly	11.3m	725	+19	Mitsubishi	5.0m	687	+18
Nippon Steel	10.5m	688	-5	Teiki Electric	5.4m	431	+21
Shimizu	6.0m	1,040	+70	Daijippon Ind.	5.0m	597	+16

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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## AMERICA

## Dow drifts in narrow range at midsession

## Wall Street

US share prices drifted in narrow trading ranges either side of opening values as the stock markets struggled to find a new direction, writes Patrick Harrison in New York.

At 1 pm, the Dow Jones industrial average was up 5.54 at 3,448.82. The more broadly based Standard & Poor's 500 was unchanged at 442.80, while the Amex composite was down 0.55 at 426.14, and the Nasdaq composite down 0.85 at 881.97. Trading volume on the NYSE was 1.77m shares by 1 pm, while rises and declines ran neck and neck at 872 to 877, respectively.

Once again the absence of fresh economic news, or a lead from either overseas equity markets, or from a beleaguered US bond market, left investors searching for inspiration yesterday. Although prices rose sharply on Monday morning, the buying was mostly technical in nature, and by the end of the day the Dow had registered a gain of only 0.1 points.

This means that the market's main index has barely moved for the last five trading

days - a clear reflection of investors' uncertainty about the outlook for the economy, for corporate earnings and stock prices.

The next piece of news likely to move the markets will come today in the form of the April producer prices index, which is expected to post a gain of about 0.2 per cent in the wake of higher food prices. Both bond and stock markets have become jittery about inflation lately, so if the PPI number comes in well above forecasts, stock prices could face a substantial short-term correction.

Among individual stocks, Anheuser-Busch, the largest brewer in the US, climbed 3 1/4 to \$51.4 in busy trading on reports that beer may be exempted from President Bill Clinton's proposed "sin" taxes, which are likely to be levied on cigarette and liquor sales.

Philip Morris, owner of the company which makes Miller Beer, the main domestic competitor to Anheuser-Busch's Budweiser brands, failed to receive a lift from the news. Its shares fell 1 1/4 to \$51.4, primarily because of profit-taking in the wake of recent gains by the stock.

Bank stocks were in favour as a group, posting modest gains across the board. Citicorp added 3/4 to \$38.4, Chemical firm 3/4 to \$39, Chase Manhattan rose 3/4 to \$30.4 and BankAmerica put on 3/4 to \$46.

On the Nasdaq market, technology stocks ran into sellers. Intel fell 3/4 to \$100.4 in volume of 2.5m shares after brokerage house Kidder Peabody lowered its investment rating on the stock from "buy" to "accumulate". Others in the sector were also weaker, with Apple down 3/4 to \$64.4, Novell 3/4 to \$29.4 and Microsoft 3 1/4 off at \$57.4.

## Canada

TORONTO remained under pressure at midday as losses in banking and base metal shares offset gains in gold miners.

The TSX-300 index fell 7.73 to 3,770.80 in turnover of C\$328m. Declines led advances 310 to 308 with 255 issues unchanged. Banking shares, pinched by a rise in long-term Canadian bond yields, slipped sharply. The Royal Bank of Canada lost C\$4 to C\$28.4 in more than 167,000 shares.

## EUROPE

## Paris off 1.2 per cent following budget

THERE was widespread disappointment in France to the government's budget proposals, detailed after the market closed on Monday, writes Our Markets Staff.

As Mr Andrew Shepherd-Barron, analyst at Kleinwort Benson in London, commented, many of the plans had been in the market last week and factored into prices, leading to the market's underperformance over that period.

James Capel suggested that "this budget is going to send France deeper into recession in the short-term and provides little direct assistance to equities which will have to rely on further rate cuts if it is to move upwards."

Morgan Stanley, taking up this theme, noted that high and growing unemployment "demands" lower real interest rates which the French, in defending the franc fort, have been unable to deliver. German monetary policy is therefore the key to the alleviation of this social tension.

PARIS shed 1.2 per cent in reaction to the budget which did not provide the hoped for stimulus to encourage equity investment by small investors.

The CAC-40 index closed off 22.69 at 1,854.82 in turnover of some FF33bn.

Further evidence of disappointing first quarter sales came from Alcatel Alsthom and the shares eased FF13 to FF227. Eurotunnel closed off FF1.70 or nearly 5 per cent at FF13.30 as the opening of the rail link receded further.

FRANKFURT firmed on technical trading as dealers bought back shares after the index failed to fall through the 1,600 level on Monday. The DAX index rose 7.12 to 1,616.15 in turnover of DM6.6bn.

Volkswagen plunged DM6.60 to DM220.50 on further pessimism over the company's future performance.

Veolia, the utilities concern, rose DM5.30 to DM59.40 after a statement that the company expected satisfactory results in spite of the weakening economy.

ZURICH drew strength from the firmer dollar and D-mark, which helped export earners, and the SMI index rose 13.5 to 2,192.6, near to its all-time high.

The market is seeing a return of foreign demand as well as funds being switched from interest-bearing invest-

## FT-SE Actuaries Share Indices

May 11		THE EUROPEAN SERIES									
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close		
FT-SE Eurotrack 100	100	1141.38	1141.29	1140.83	1141.97	1142.42	1141.60	1139.87	1140.44		
FT-SE Eurotrack 200	200	1265.57	1265.50	1265.75	1269.21	1266.45	1266.30	1265.43	1268.03		
		May 10	May 7	May 6	May 5	May 4					
FT-SE Eurotrack 100	100	1142.74	1142.41	1152.03	1153.13	1148.16					
FT-SE Eurotrack 200	200	1263.54	1260.34	1265.10	1266.61	1267.82					

Base value 1000 (1970/71) Monday 100 - 1142.95 200 - 1265.50 Tuesday 100 - 1235.45 200 - 1263.54

## MILAN edged lower, with

trading held back by today's expiry of monthly options contracts and Friday's end of the monthly account. The Comit index shed 1.0 to 531.62 in turnover of 1.2m shares, over an estimated 1,250bn.

Fonditalia, the insurer, was an exception, rallying LI437 or 4.7 per cent to L31,582 on speculation, confirmed late in the day, that it had finally sold its 20 per cent stake in AMB, its German partner.

AMSTERDAM saw a strong performance from Elsevier, up F11.80 at F1130.70, after the group announced further acquisitions in both Europe and the US.

The CBS tendency index lost 0.1 to 108.7.

BRUSSELS edged up amid low volume, with activity led

## by trading in Delhaize which

surged 3.3 per cent, or 3.3 per cent, to BF1.196 on short-covering by foreign investors and speculative buying by dealers. The Bel-20 index added 3.22 to 1,190.78 in turnover of BF1.25bn.

MADRID reversed recent weakness with a gain in the general index of 1.82 to 242.21 helped by strength in the banking and construction sectors. Turnover was high at Ptas18bn, compared with an average Ptas1bn last week.

DUBLIN built on Monday's 1 per cent rise with a gain in the ISEQ index of 10.82 to 1,522.93, as some confidence returned following the completion of the Greencore placing.

There was strength in financials with Irish Life and AIS both gaining 2 per cent while Fyffes rose 5.5 per cent on news of a joint venture with a Canary Island's group.

OSLO advanced on a stronger

dollar and lower money market rates. The All Share index rose 6.53 to 476.45 in turnover of Nkr4.84m. Norsk Hydro rose Nkr3 to Nkr174.5. The strength in the dollar helped the shipping sector up 9 to 456.14, with Kvaerner up Nkr4 to Nkr196.

from Monday's fall on short-covering and bargain hunting. The NZSE-40 index rose 8.56 to 1,365.59. Forestry stocks, which had led the recent slide, firmed, with Fletcher Challenge up 1 cent to NZ\$2.57.

KARACHI was higher after the government unveiled incentives to help the textile industry, ranging from a cut in duties to more liberal financing. The 100-share price index climbed 7.13 to 1,113.85.

BMA Capital Management in Karachi notes in its latest weekly review that investor confidence has been improving amid repeated assurances by the caretaker government on holding elections on time and under army supervision.

BOMBAY gained ground on short-covering and the BSE index rose 62.37 to 2,288.31.

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